# BOARD OF COMMISSIONERS 



January 27, 2022
REGULAR MEETING

## TO THE COMMISSIONERS OF THE ST. LOUIS HOUSING AUTHORITY ST. LOUIS, MISSOURI

## PUBLIC NOTICE OF MEETING

Take notice that the regular meeting of the commissioners of the St. Louis Housing Authority will be held via Zoom* on Thursday, January 27, 2022, commencing at 4:30 p.m., to consider and act upon items shown on the attached agenda. An Executive Session may be convened to discuss legal actions, causes of actions, communications with attorneys, personnel matters, leasing, purchase or sale of real estate and bid specifications.

DATED: January 21, 2022
ST. LOUIS HOUSING AUTHORITY

Attachment

## *Instructions For Joining Zoom

Meeting ID: 8637411301
Via Smart Phone or Computer:
https://us02web.zoom.us/j/8637411301
Via Phone:
(312) 626-6799, then 863741 1301\#

BOARD OF COMMISSIONERS, ST. LOUIS HOUSING AUTHORITY
REGULAR MEETING, JANUARY 27, 2022, 4:30 P.M.
ST. LOUIS HOUSING AUTHORITY, 3520 PAGE BOULEVARD
ST. LOUIS, MISSOURI 63106
AGENDA

## ROLL CALL

## CONSENT AGENDA

1. Swearing In of Resident Commissioners
2. Approval of Minutes, Regular Meeting, October 28, 2021

## RESIDENTS' COMMENTS ON AGENDA ITEMS

## ITEMS FOR INDIVIDUAL CONSIDERATION

3. Resolution No. 2940

Authorizing the Acceptance and Approval of the Financial Statements and Independent Auditor's Report for the Fiscal Year Ending September 30, 2020

## CHAIRMAN'S REPORT

## DIRECTOR'S REPORT

## RESIDENTS' CONCERNS

## COMMISSIONERS' CONCERNS

## SPEAKERS TO ADDRESS THE BOARD

Sunni Hutton, Blackrock Consulting - Affordable Housing Report Card

## EXECUTIVE SESSION

The Executive Session may be convened pursuant to Section 610.021 of the Missouri Revised Statutes, to discuss legal actions, causes of actions or litigation, personnel matters relating to the hiring, firing, disciplining and promoting of employees, negotiations with our employees, leasing, purchase or sale of real estate and specifications for competitive bidding.

## ADJOURNMENT

Please note that this is not a public hearing or forum. Anyone wishing to address the Board must follow the St. Louis Housing Authority's Speaker's Policy. (Contact the Executive Division at Central Office for a copy of the policy.)

# Approval of Minutes Остоber 28, 2021 

## CALL TO ORDER

The Board of Commissioners of the St. Louis Housing Authority held a Regular Meeting on Thursday, October 28, 2021, via Zoom. Chairman Sal Martinez called the meeting to order at approximately 4:30 p.m.

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Present: Annetta Booth
    Regina D. Fowler
    Sal F. Martinez
    James Murphy
    Constantino Ochoa, Jr.
    Shelby Watson
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## CONSENT AGENDA

Approval of Minutes
Commissioner Fowler moved to approve the minutes of September 23, 2021. Commissioner Murphy seconded the motion. The motion passed with all commissioners voting aye.

## ITEMS FOR INDIVIDUAL CONSIDERATION

## Resolution No. 2938

Authorizing and Approving the Housing Choice Voucher Payment Standards.
Alana C. Green, Executive Director, presented the Housing Choice Voucher Payment Standards, noting that the St. Louis Housing Authority (SLHA) seeks approval of the payment standards every year. She said the payment standards is the maximum amount of funds a family can receive based on the fair market rent for an area. She noted that there was an increase in the fair market rents for the St. Louis region and that the proposed payment standards for 2022 were reflected in the resolution memo. Ms. Green stated that Board approval was being requested for the 2022 Housing Choice Voucher Payment Standards.

There were no questions and/or comments regarding Resolution No. 2938.
Commissioner Watson moved to approved Resolution No. 2938. Commissioner Fowler seconded the motion. The motion passed with all commissioners voting aye.

## Resolution No. 2939

Authorizing and Approving the Allowances for Tenant-Furnished Utilities and Other Services for the Housing Choice Voucher Program.

Presenting Resolution No. 2939, Ms. Green stated that the Allowances for Tenant-Furnished Utilities and Other Services for the Housing Choice Voucher program is also presented to the Board annually for approval. She said according to HUD SLHA must revise its schedule of utility allowances each year if there has been a change of 10 percent or more in the utility rate since the last time the schedule was revised. She noted that there were changes and that Board approval was being requested for the Allowances for Tenant-Furnished Utilities and Other Services for the Housing Choice Voucher program to be implemented January 1, 2022.

There were no questions and/or comments regarding Resolution No. 2939.

Commissioner Fowler moved to approved Resolution No. 2939. Commissioner Murphy seconded the motion. The motion passed with all commissioners voting aye.

## DIRECTOR'S REPORT

Providing an update on some key initiatives and activities, Ms. Green reported that staff works every month to improve the Monthly Activity Reports. She noted that additional reports were included this month, as well as memos from each department that summarizes key data and gives a good understanding of what the staff is working on. She said a key item that staff had been working on is the property management transition from East Lake Management (East Lake). She noted that The Habitat Company (Habitat) assumed most of the portfolio and during the first three weeks they had been assessing the current status of units, addressing the backlog of maintenance requests unresolved by East Lake and working to hire staff. Ms. Green stated that the remainder of the portfolio was assumed by SLHA, in particular Northside Scattered Sites. She said within the first three weeks the SLHA team set up all operations, including hiring some of the staff, procuring services and setting up accounts and relationships needed to facilitate the appropriate management. She said staff had started assessing each unit within the Northside Scattered Sites portfolio and working to document all of the unresolved maintenance requests from East Lake. She noted that the staff at Habitat and at SLHA were working really hard to assess the situation to get things resolved, and were making it a priority, however, it would take some time. Ms. Green reported, as far as the Physical Needs Assessment, completing the Physical Needs Assessment is the first step in working to reposition the assets of the public housing portfolio. She said SLHA wants to consider the Rental Assistance Demonstration program because it will allow the agency some flexibilities in bringing additional resources into public housing to do needed repairs. She said drafts of the Physical Needs Assessment have shown a considerable amount of deferred maintenance that has resulted in Capital items that need to be completed in the portfolio. She noted that SLHA was working hard to come up with solutions and that Bureau Veritas had created a database and a software system whereby SLHA is able to track progress, which is a good tool for the agency. Ms. Green reported, as far as the Housing Choice Voucher program, that SLHA had retained Nan McKay, a company that focuses on housing authority activities, to complete an assessment of its Housing Choice Voucher program. She said the assessment began this month and two members of Nan McKay were onsite working on file reviews, reviewing current procedures and processes and interviewing staff. She said once the assessment is completed it will be provided to the Board to determine if any next steps will be needed. Ms. Green reported that increasing voucher utilization continues to be a priority for the agency. She noted that the staff did a great job of conducting briefing and eligibility sessions to issue new vouchers during the months of August through October. She reported that SLHA also had some assistance with getting through the backlog of recertifications and inspections that the COVID waiver allowed for. She said catching up is a priority now that functions are resuming in the office. Ms. Green reported that the Housing Choice Voucher/Section 8 staff will be required to attend a customer service training either late-November or early-December conducted by The Vandiver Group to emphasize the importance of timely responding to participants and effective business and professional communication. She reported, as far as Resident Initiatives, that SLHA will issue its first professional resident newsletter, which will be mailed to every public housing household. She reported that SLHA will also be working with a partner to provide 3,000 tablets to public housing and Housing Choice Voucher families. She noted that the tablets will come with free internet. She reported that Kellyn Holliday, Director of Resident and Community Engagement, and her team were working on a toy and clothes drive, which will take place in December. Concluding, Ms. Green stated that attached to her report is SLHA's 2020-2024 Strategic Plan Goal Tracker, which shows the agency's progress. She recalled that the Strategic Plan was adopted in January 2020, right before the COVID pandemic hit, thus resulting in some of the dates being adjusted to reflect items that could not and/or did not occur during the last 18 months.

Presenting for the Housing Authority Unit (HAU), Lt. Middleton reported that four burglaries were reported in the Clinton-Peabody complex during the month and he noted that the HAU was working with the District 3 Burglary Squad on identifying who might be involved. He reported that a robbery also occurred in the Clinton-Peabody complex. He said someone called for an Uber and when the driver arrived he was attacked. He said the Uber driver's vehicle was recovered and the HAU was working on getting it processed. Lt. Middleton reported that a couple of assault first incidents occurred in the LaSalle Park complex. He noted that in both incidents a male was shot and that neither victim was cooperating. He said the Detective Bureau was helping the HAU follow up on leads in the incidents. He reported that
detectives executed a search warrant against a former Clinton-Peabody resident, who was arrested. He said it is hoped that the arrest will help to quell some of the recent activity in the Clinton-Peabody complex. Lt. Middleton reported that while doing patrol HAU officers found a juvenile that had committed a burglary in the Cochran complex in 2020 and detained him, however, they did not have anything further about any other burglaries. He noted that this concluded his report and he asked if there were any questions.

Commissioner Watson asked Lt. Middleton what time of the day did the robbery and the assault first incidents occur.

Lt. Middleton stated that the assault first incidents occurred during the evening hours and the robbery occurred overnight/early morning. He noted that the victims of the assault first incidents were not residents of LaSalle Park.

Commissioner Martinez inquired about the assault first incidents, asking Lt. Middleton, when he stated that the victims were not cooperating, if that meant that the individuals were not making themselves known to law enforcement.

Lt. Middleton stated that they found the victims, but they were not cooperating and it was not clear what happened.

Commissioner Murphy inquired about the proximity of the incidents that occurred in LaSalle Park.
Lt. Middleton stated that he did not have all of the particulars involving the incidents. He noted that the HAU was coordinating with the Assault First team and that the Homicide detectives were also following up on leads.

Commissioner Watson inquired about the crime stats, asking Lt. Middleton how did 2021 compare to 2020.

Lt. Middleton stated that the numbers had been varying, but overall were down for the month. He noted that there was a recent uptick in crime in the Clinton-Peabody complex and that the HAU had been directing its attention in that location.

Commissioner Martinez asked if there were any further questions and/or comments.
There were none.

## RESIDENTS' CONCERNS

Paula Foster, President of the Renaissance Place at Grand Tenant Association, acknowledged and thanked Fran Bruce, Planning and Procurement Manager for SLHA, Kellyn Holliday, Director of Community and Resident Engagement for SLHA, as well as Ms. Holliday's team, for helping and working with the TAB boards to secure new laundry contracts with new machines. She said hopefully by March 2022 they will have new machines in the developments and the TAB boards will be able to generate more income to do more things for the residents.

## ADJOURNMENT

Commissioner Fowler moved to adjourn the meeting. Commissioner Ochoa seconded the motion. The vote was in favor of passing the motion with all commissioners voting aye. The meeting thereupon adjourned at 4:54 p.m.

Sal Martinez, Chairman
Board of Commissioners
St. Louis Housing Authority

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## Resolution No. 2940

# MEMORANDUM 

| To: | Board of Commissioners |
| :--- | :--- |
| Through: | Alana C. Green, Executive Director |
| From: | Brenda Jackson, Director of Finance |
| Date: | January 12, 2022 |

Subject: Resolution No. 2940
Authorizing the Financial Statements and Independent Auditor's Report for the Fiscal Year Ending September 30, 2020

Board approval is requested for the acceptance of the Independent Auditor's Report for the fiscal year ending September 30, 2020. The St. Louis Housing Authority (SLHA) prepares its financial statements in accordance with Generally Accepted Accounting Principles. HUD requires that financial statements be audited by independent public auditors; therefore, Hayes \& Associates LLC were contracted to perform the audit for the period of October 1, 2019 through September 30, 2020. On August 31, 2020, Modification P00002 of the original contract award was issued and, as a result, Hayes \& Associates LLC was granted another option year to perform the audit for Fiscal Years ending September 30, 2020.

There are four major components to the audit, including:

1. The Auditor's Opinion

The goal of an independent audit is to provide reasonable assurance that the financial statements are free of any material misstatements. The goal of any audited entity is to receive an unqualified opinion where there are no material misstatements in any information reported, reviewed and audited; as well as no deficiencies in compliance with all regulations and applicable standards. SLHA received an unqualified opinion for Fiscal Year 2019.
"In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Housing Authority as of September 30, 2020, and its blended component unit as of December 31, 2019, and the respective changes in financial position, and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America." (Financial Statement Audit Report page 3)
2. Management Discussion and Analysis

This component provides an overview and analysis of the financial statements, as well as any significant transactions or awards of new grants to SLHA during the fiscal year. The intent of the report is to provide an easy to read understanding of the financial health of SLHA through the financial reports and schedules and any significant variances from the prior year.

- "The St. Louis Housing Authority (SLHA) was awarded $\$ 1,647,707$ in Operating Funding (PIH Notice 20-07) and two disbursements of Housing Choice Voucher administrative funds totaling \$1,862,115 (PIH Notice 20-08 and 20-18) through the Coronavirus Aid, Relief, and Economic Security (CARES) Act to Public Housing Authorities (PHAs) enacted March 27, 2020. The funding was allocated to PHAs via the Operating Fund formula to prevent, prepare for, and respond to coronavirus, including for public housing agencies to maintain normal operations and take other necessary actions during the period the program is impacted by coronavirus. In addition the U.S. Department of Housing and Urban Development (HUD) issued broad waiver authority and flexibilities to allow PHA's to continue the mission of providing decent, safe, and affordable housing including suspending many regulations and scoring.
- Phase III of the LaSalle Park Village Renovation (\$5.4 million) will consist of the renovation of the remaining 48 units left at the LaSalle Park development. Construction is projected to be substantially complete in July of 2020 with final close out expected to be in August 2021 with full occupation.
- New construction of Preservation Square (total cost $\$ 4.5$ million RHF grant). The project consists of the construction of 131 new family units of which 19 are public housing units in Phase I. Construction of Phase I is on-going and currently scheduled for completion in January 2022.
- Total revenues (including capital contributions) increased slightly by \$0.1 million (.12\%) during FY 2020. This was largely due to the increase in reimbursement of revenues from the Jobs Plus Earned Income Disregard (JPEID) that was received in the 2019 fiscal year of the Jobs Plus Grant for the third and fourth quarter 2018 through the first quarter 2019. This is compared to no reimbursement of the Jobs Plus Earned Income Disregard in 2020 and the termination of the Jobs Plus program in June 2020. Moreover, a reduction in Public Housing tenant revenue as a result of reduced incomes due to the Coronavirus and an Eviction Moratorium enacted by Congress and later the CDC that temporarily suspended evictions for nonpayment of rent and prohibiting charging any late fees, or accrue charges/fees, and that HUD assistance cannot be terminated for past due rent in April, May, June and July 2020 balanced out a slight total revenue increase. The CDC Eviction Moratorium has been extended through October 3, 2021 and is expected to cause lower than normal incomes and rent collection.
- Total expenses increased by approximately $\$ 2.0$ million (2.4\%) in FY 2020. Total expenses were $\$ 86.0$ million and $\$ 84.0$ million for FY 2020 and FY 2019, respectively.
- The average monthly Housing Assistance Payment paid in 2020 was $\$ 621$ per unit, an increase of nearly 4\% over the average amount paid in 2019 of $\$ 598$ per unit."

3. Report on Internal Control and Compliance Requirements for Each Major Program and on Internal Controls described in Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Local Governments, and Non-Profit Organizations
The independent audit of the financial statements of SLHA also must comply with additional federal grantor requirements of the "Single Audit" as cited above. These standards require the auditor to report on not only the fair and reasonableness of the presentation of the financial statements, but also on the audited government's internal controls and legal requirements.
"In our opinion, the Housing Authority complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each major federal program for the year ended September 30, 2020." (Financial Statement Audit Report page 128)
4. Report on Internal Control and Compliances

This component evaluates the extent to whether SLHA has provided internal control policies whereby reasonable assurance of the accuracy of financial statements is attained and whether SLHA adheres to those internal controls. A material weakness is identified as a deficiency or a combination of deficiencies such that there is a reasonable possibility of material misstatements or other errors would not be prevented or detected and corrected in a timely manner.
"In planning and performing our audit of the financial statements, we considered the Housing Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of St. Louis Housing Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the St. Louis Housing Authority's internal control.

A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2020-001 to be a material weakness.

A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2020-002 to be a significant deficiency. The St. Louis Housing Authority's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The St. Louis Housing Authority's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response." (Financial Statement Audit Report page 128-129)

## 5. Findings and Questioned Costs

This section lists the specific findings of material weaknesses or significant deficiencies noted in the Internal Controls and Compliance Report above including the circumstances surrounding the finding, the compliance requirement from HUD that was being tested, any questioned costs created by the deficiency, recommendations to resolve the deficiency and Management's Response to the finding and its agreement with the recommendations and how the finding will be resolved. The actual response letter from SLHA is also included in the Financial Statement Audit Report after the Schedule of Findings on page 133-137.

2020-001: Failure to Abate Assistance Subsequent to Failed Property Inspections.
"As part of our audit procedures, we evaluated the procedures related to the property inspections of participants of the Section 8 Housing Choice Voucher Program required by the U.S. Department of Housing and Urban Development (HUD). During the audit we noted the Housing Authority failed to follow up on 4 of the 40 failed inspections we reviewed... We recommend the Housing Authority review current tenant files to ensure property inspection status is up to date and implement controls to ensure the necessary follow-up to inspections is performed. HUD requires the Housing Authority perform annual property inspections of voucher participants, to follow-up on all failed inspections within a specific timeframe, and to abate assistance payments if the reasons for failure have not been resolved. The Housing Authority accepts the recommendation and acknowledge that sufficient documentation pertaining to failed inspections was not present. In addition, a new Inspection Supervisor was hired in July 2021 and SLHA has contracted with McCright \& Associates to perform inspections on those units where owner self-certifications were allowed under the HUD COVID-19 waivers during the pandemic, and these parties will ensure that abatements occur in a timely fashion. The Supervisor will review inspection results on a monthly basis and generate an Abatement Report to ensure that required abatements occur in a timely fashion. Current Inspection staff will be closely monitored to ensure that all pertinent information relative to inspections are recorded in the Yardi system." (Financial Statement Audit Report page 131)

## 2020-002: Absence of Sufficient Documentation required by HUD

"As part of our audit procedures, we evaluated the availability of documentation required by the U.S. Department of Housing and Urban Development (HUD). During the audit of the Section 8 Housing Choice Voucher Program we noted the absence of sufficient documentation maintained for 12 of the 80 tenant files reviewed. HUD requires the Housing Authority obtain and maintain appropriate documentation for all voucher participants and to properly document communications, inspection results, reasons for failure, and resolutions of annual property inspections... We recommend the Housing Authority review current tenant files to ensure the necessary documentation is available and implement a periodic review process to ensure documentation is being added to new tenant files going forward...The Housing Authority accepts the recommendation and acknowledge that sufficient documentation pertaining to tenant files was not present. A new Inspection Supervisor was hired in July 2021 and SLHA has contracted with McCright \& Associates to perform inspections on those units where owner self-certifications were allowed under the HUD COVID-19 waivers during the pandemic, and these parties will ensure that abatements occur in a timely fashion. The Supervisor will review inspection results on a monthly basis and generate an Abatement Report to ensure that required abatements occur in a timely fashion. Current Inspection staff will be closely monitored to
ensure that all pertinent information relative to inspections are recorded in the Yardi system...In addition, HCV program supervisors will conduct monthly tenant file reviews." (Financial Statement Audit Report page 132)

In conclusion, this is the first year under the COVID-19 pandemic and with unprecedented protocols as mentioned in the Management Response. "SLHA closed its offices in mid-March of 2020 due to the COVID-19 pandemic. All staff were required to work from home in compliance with advisories and directives from public health professionals to slow the spread and reduce the risk of exposure, thus severely impacting program operations and necessitating a number of changes in traditional processes and procedures." As the pandemic continues, the SLHA remains committed to comply with all documentation and requirements using new technologies and out of the box solutions to ensure the safety of our staff and clients alike.

## AUTHORIZING THE ACCEPTANCE OF THE INDEPENDENT AUDIT REPORT FOR FISCAL YEAR ENDED SEPTEMBER 30, 2020 AND ITS BLENDED COMPONENT UNITS AS OF DECEMBER 31, 2019

WHEREAS, the St. Louis Housing Authority prepares financial statements in accordance with Generally Accepted Accounting Principles; and

WHEREAS, HUD requires that these financial statements be audited annually by independent public auditors in accordance with standards applicable to financial audits contained in the Governmental Audit Standards issued by the Comptroller General of the United States and guidelines and requirements issued by HUD REAC; and

WHEARAS, the independent audit report of the St. Louis Housing Authority for the fiscal year ending September 30, 2020 and its blended component units as of December 31, 2019 and all related notes to the financial statements have been completed by the certified accounting firm of Hayes \& Associates LLC; and

WHEREAS, the audit report complies with all independent audit reporting and information, as well as specified by Generally Accepted Accounting Principles (GAAP), Generally Accepted Auditing Standards (GAAS), the U.S. Department of Housing and Urban Development (HUD) Real Estate Assessment Center (REAC) guidelines and the U.S. Office of Management and Budget (OMB) Compliance Supplement; and

WHEREAS, the Annual Financial Statements for the St. Louis Housing Authority present fairly in all material respects with the requirements above, including business-type activities, three major funds and the elimination of duplicate blended component unit activities.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSION OF THE ST. LOUIS HOUSING AUTHORITY THAT:

1. The request for acceptance and approval of the St. Louis Housing Authority Financial Statements and Independent Auditor's Report for the Fiscal Year Ended September 30, 2020 and its blended component units as of December 31, 2019 is hereby granted.

## St. Louis Housing Authority <br> FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

For the year ended September 30, 2020

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## INDEPENDENT AUDITOR'S REPORT

Board of Commissioners
St. Louis Housing Authority
St. Louis, Missouri

We have audited the accompanying financial statements of St. Louis Housing Authority as of and for the year ended September 30, 2020, and its blended component unit as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the St. Louis Housing Authority's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as, evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the St. Louis Housing Authority as of September 30, 2020, and its blended component unit as of December 31, 2019, and the respective changes in financial position, and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5 through 17 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the St. Louis Housing Authority's basic financial statements. The financial data schedule, and the statement and certification of actual modernization cost certificates in the accompanying supplemental information, as listed in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements of the St. Louis Housing Authority. The schedule of expenditures of federal awards and related notes on pages 48 through 49 is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements.

The financial data schedule, the statement and certification of actual modernization cost certificates, and the schedule of expenditures of federal awards in the accompanying supplemental information, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the financial data schedule, the statement and certification of actual modernization cost certificates, and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 11, 2021 on our consideration of the St. Louis Housing Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the St. Louis Housing Authority's internal control over financial reporting and compliance.

## Report on Summarized Comparative Information

We have previously audited the St. Louis Housing Authority's September 30, 2019 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated July 31, 2020. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Hayes के Associates, LLC
Hayes \& Associates, L.L.C.
Omaha, Nebraska
November 11, 2021

## St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS

## For the year ended September 30, 2020

The St. Louis Housing Authority's (SLHA) Management's Discussion and Analysis provides readers of the annual financial statement with a narrative overview and analysis of the financial activities of SLHA for the fiscal year ending September 30, 2020. It is designed to (a) assist readers in focusing on significant financial issues, (b) provide an overview of SLHA's financial activity, (c) identify changes in SLHA's financial position and (d) identify individual fund issues or concerns.

## FINANCIAL HIGHLIGHTS

In compliance with all GASB pronouncements, SLHA's single business-type activities financial statements for fiscal year (FY) 2020 report on all of SLHA's assets, liabilities, revenues, expenses, and net position for the programs it administers. In summary, SLHA's FY 2020 financial highlights include the following:

- The St. Louis Housing Authority (SLHA) was awarded \$1,647,707 in Operating Funding (PIH Notice 20-07) and two disbursements of Housing Choice Voucher administrative funds totaling $\$ 1,862,115$ (PIH Notice 20-08 and 20-18) through the Coronavirus Aid, Relief, and Economic Security (CARES) Act to Public Housing Authorities (PHAs) enacted March 27, 2020. The funding was allocated to PHAs via the Operating Fund formula to prevent, prepare for, and respond to coronavirus, including for public housing agencies to maintain normal operations and take other necessary actions during the period the program is impacted by coronavirus. In addition the U.S. Department of Housing and Urban Development (HUD) issued broad waiver authority and flexibilities to allow PHA's to continue the mission of providing decent, safe, and affordable housing including suspending many regulations and scoring.
- Phase III of the LaSalle Park Village Renovation ( $\$ 5.4$ million) will consist of the renovation of the remaining 48 units left at the LaSalle Park development. Construction is projected to be substantially complete in July of 2020 with final close out expected to be in August 2021 with full occupation.
- New construction of Preservation Square (total cost $\$ 4.5$ million RHF grant). The project consists of the construction of 131 new family units of which 19 are public housing units in Phase I. Construction of Phase I is on-going and currently scheduled for completion in January 2022.
- Total revenues (including capital contributions) increased slightly by $\$ 0.1$ million (.12\%) during FY 2020. This was largely due to the increase in reimbursement of revenues from the Jobs Plus Earned Income Disregard (JPEID) that was received in the 2019 fiscal year of the Jobs Plus Grant for the third and fourth quarter 2018 through the first quarter 2019. This is compared to no reimbursement of the Jobs Plus Earned Income Disregard in 2020 and the termination of the Jobs Plus program in June 2020. Moreover, a reduction in Public Housing tenant revenue as a result of reduced incomes due to the Coronavirus and an Eviction Moratorium enacted by Congress and later the CDC that temporarily suspended evictions for nonpayment of rent and prohibiting charging any late fees, or accrue charges/fees, and that HUD assistance cannot be terminated for past due rent in April, May, June and July 2020 balanced out a slight total revenue increase. The CDC Eviction Moratorium has been extended


## St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED <br> For the year ended September 30, 2020

through October 3, 2021 and is expected to cause lower than normal incomes and rent collection.

- Total expenses increased by approximately $\$ 2.0$ million (2.4\%) in FY 2020. Total expenses were $\$ 86.0$ million and $\$ 84.0$ million for FY 2020 and FY 2019, respectively.
- The average monthly Housing Assistance Payment paid in 2020 was $\$ 621$ per unit, an increase of nearly $4 \%$ over the average amount paid in 2019 of $\$ 598$ per unit.


## USING THIS ANNUAL REPORT

Implementation of GASB 34 requires a specific presentation of SLHA's financial statements. The following graphic outline provides a guide for the presentation.

| Introductory Section <br> Transmittal Letter <br> General Information |
| :---: | :---: |
| Management's Discussion and Analysis (this section) |

## Basic Financial Statements

Financial Statements
Notes to Financial Statements

## Other Required Supplemental Information <br> Required Supplementary Information

## Annual Financial Statements

Financial statements are prepared on a full accrual basis to present information in a more corporatelike presentation.

GASB 34 and 62 also require identification of certain types of financial activities. The activities are:

- Governmental Activities - This activity includes a local entity's basic services including public safety, public works, health, parks, planning, cultural and economic development and general administration. These activities are supported primarily with general revenue such as sales taxes, gross receipts taxes; P.I.L.O.T., property taxes, fines and specific program revenue like permit fees and grants.

St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020

- Business-Type Activities - This activity includes a local entity's activities that derive revenue from charges for services that are intended to recoup the full cost of operations.

SLHA only engages in business-type activities and its financial statements include three separate legal entities in this report SLHA, SLHA Capital Fund Corp. and Kingsbury Associates L.P. as well as blended component units; SLHA Capital Fund Corp. and Kingsbury Associates L.P. Component units are described as organizations that are legally separate from the SLHA for which SLHA is financially accountable. Blended component units are component units that are so intertwined with the primary government that they are, in substance, the same as the primary government and are presented as part of the primary government. SLHA's blended component units are described in more detail in Note A (2) on page 22 in the "Notes to Financial Statements" section of the Basic Financial Statements.

## Financial Statements

The financial statements are designed to show all business-type activities in a consolidated format. Three components are included:

1. Statement of Net Position, which is similar to a Balance Sheet. The Statement of Net Position reports all financial and capital resources for SLHA. The statement is presented in the format where assets, equals liabilities, plus "Net Position", formerly known as equity. Assets and liabilities are presented in order of liquidity, and are classified as "Current" (convertible into cash within one year) and "Non-current". Net Position is reported in three broad categories:
a. Net Investment in Capital Assets: This component of Net Position consists of all Capital Assets, reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
b. Restricted Net Position: This component of Net Position consists of restricted assets, when constraints are placed on the asset by creditors (such as debt covenants), grantors, contributors, laws, regulations, etc.
c. Unrestricted Net Position: Consists of Net Position that do not meet the definition of "Net Investment in Capital Assets", or "Restricted Net Position".
2. The financial statements also include a Statement of Revenues, Expenses and Changes in Net Position (similar to an Income Statement). This Statement includes Operating Revenues, such as rental income, Operating Expenses, such as administrative, utilities, and maintenance, and depreciation, and Non-Operating Revenue and Expenses, such as grant revenue, investment income and interest expense. The focus of the Statement of Revenues, Expenses and Changes in Net Position is similar to Net Income or Loss. The Changes in Net Position section shows how the Net Position is impacted by income and expenses of the current year. In effect, this amount shows the increase or decrease in "Equity" that was added or removed from the Statement of Net Position as a result of the income and expenses of the current year.

St. Louis Housing Authority<br>MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
3. Finally, a Statement of Cash Flows is included that lists the detailed line items in the financial statements that added cash or removed cash from the SLHA's cash accounts during the year. Consequently, it reveals the change in the cash balance from the beginning of the year to the end of the year.

SLHA's funds consist of exclusively enterprise funds. Enterprise funds utilize the full accrual basis of accounting and are similar to accounting utilized by the private sector accounting. The financial data schedule includes separate columns for different types of funding sources. SLHA has determined that all of the proprietary fund activities fall under one major program of providing housing assistance to the public. As such, SLHA presents its financial statements in a single column format.

## FINANCIAL ANALYSIS

## Statement of Net Position

SLHA's total net position decreased by $\$ 9.6$ million ( $-5.0 \%$ ) from $\$ 192.6$ million in FY 2019 to $\$ 183.0$ million in FY 2020. The following analysis reflects SLHA's condensed summary of the Statement of Net Position as of September 30, 2020.

## Assets

The net change in assets overall decreased by $\$ 7.5$ million. This decline reflects a decrease in Noncurrent Assets such as notes receivable and the value of capital assets due to depreciation and amortization respectively.

As shown in Table 1 on the next page, overall, current assets increased slightly by $\$ 0.4$ million in 2020, due mainly to unpaid rents due to the pandemic in tenant accounts receivable.

Capital Assets, Net of Related Debt decreased just over $\$ 4.8$ million primarily because of an annual increase in accumulated depreciation. This decrease was somewhat tempered by the $\$ 3.01$ million increase of Capital Fund Construction In Progress expenditures for the modernization of Phase III of the development of LaSalle Park mentioned in the Financial Highlights section of this analysis.

Non-Current assets (notes receivable) decreased $\$ 3.1$ million overall as a result of continued amortization and the retirement of notes receivable that were loaned to homeowners in the Darst Webbe and Blumeyer areas as a home buyer requirement of the HOPE VI grants. As mentioned in previous Management Discussion and Analysis reports, costs of construction for mixed-finance projects that are being funded from capital sources (Capital Fund and/or HOPE VI) through a SLHA loan are now recorded as an expense and an increase to the Notes Receivable after each construction draw request is paid. At year end, construction expenditures are analyzed for each independent mixedfinance project to determine the total amount of costs incurred during the current fiscal year for each project where a promissory note has been executed. The balance of the Notes Receivable for each independent project in progress is then transferred from the capital source to the Public Housing Low Rent Program in the corresponding Asset Management Project (AMP) fund through an inter-program transfer.

St. Louis Housing Authority<br>MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED<br>For the year ended September 30, 2020

## Liabilities

The net change in overall liabilities increased by approximately $\$ 2.1$ million (22.9\%) in FY 2020. Liabilities are divided into current and long-term liabilities.

Current liabilities increased by $\$ 2.6$ million over FY 2019. An increase in deferred revenue related to the Housing Choice Voucher CARES Act funding and an increase in accounts payable relating to vendors of nearly $\$ 0.8$ million also added to the overall increase in current liabilities.

Long-term liabilities decreased approximately $\$ 0.5$ million. The long-term liabilities will continue to decrease annually as a result of the payment of long-term bonds outstanding, including principle and interest, for the rehabilitation of Kingsbury and Cochran Plaza.

## Net Position

Net Investment in Capital Assets decreased by approximately $\$ 4.1$ million. Restricted Net Position and Unrestricted Net Position decreased by $\$ 2.9$ million and $\$ 2.6$ million respectively, because of a number of factors as discussed in the asset and liability sections above including the recording of amortization expenses and increased COVID-19 related deferred income from the CARES Act and higher than normal accounts receivable and accounts payable also due to the pandemic.

## TABLE 1 <br> STATEMENT OF NET POSITION

|  | FY 2020 | FY 2019 |
| :--- | ---: | ---: |
| Current Assets | $\$ 30,091,213$ | $\$ 29,666,495$ |
| Capital Assets | $\$ 91,321,700$ | $\$ 96,151,179$ |
| Other Non-Current Assets | $\$ 72,621,721$ | $\$ 75,743,711$ |
| Total Assets | $\mathbf{\$ 1 9 4 , 0 3 4 , 6 3 4}$ | $\mathbf{\$ 2 0 1 , 5 6 1 , 3 8 5}$ |
| Current Liabilities | $\$ 4,626,023$ | $\$ 1,998,161$ |
| Long-Term Liabilities | $\$ 6,443,187$ | $\$ 7,008,043$ |
| Total Liabilities | $\mathbf{\$ 1 1 , 0 6 9 , 2 1 0}$ | $\mathbf{\$ 9 , 0 0 6 , 2 0 4}$ |
| Net Investment in Capital Assets | $\$ 84,890,147$ | $\$ 88,993,996$ |
| Restricted Net Position | $\$ 85,253,868$ | $\$ 88,121,980$ |
| Unrestricted Net Position | $\$ 12,821,409$ | $\$ 15,439,205$ |
| $\quad$ Total Net Position | $\mathbf{\$ 1 8 2 , 9 6 5 , 4 2 4}$ | $\mathbf{\$ 1 9 2 , 5 5 5 , 1 8 1}$ |

## Changes in Revenues, Expenses and Net Position

Total revenues (including capital contributions) increased by $\$ 0.1$ million from $\$ 76.4$ million $\$ 76.5$ million in FY 2020 for a net increase of . $12 \%$. Total expenses increased in the current fiscal year by $\$ 2.0$ million from $\$ 83.9$ million in FY 2019 to $\$ 85.9$ million in FY 2020 for a net increase of $2.4 \%$. This results in a total decrease in the Change of Net Position of a $-\$ 1.9$ million from FY 2019. A further explanation of each of these components is included below:

St. Louis Housing Authority<br>MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020

## Revenues

Rents and other tenant charges decreased by $\$ 0.4$ million ( $-10.1 \%$ ) in 2020 primarily from lower rents charged in some developments due to income changes and substantial decrease in late fees and legal charges brought about by COVID-19 and the HUD and CDC Eviction Moratoriums as discussed in the Financial Highlight section.

Capital Fund Grants, however increased marginally by $\$ 0.2$ million ( $6.5 \%$ ) in part due the winding down Phase II of the rehabilitation and modernization of LaSalle Park and the beginning of construction for Phase III of LaSalle Park as mentioned in greater detail in the Capital Fund and Replacement Housing Factor Construction section of this report

Operating Subsidy and Grant revenues decreased overall by $\$ 2.9$ million ( $-4.3 \%$ ) in FY 2020. A closer look at the individual program breakdown shows Capital Funds for operating/soft costs rose by $\$ 0.8$ million ( $27.3 \%$ ) in part due to expensing the full soft costs revenues for Operations of the Public Housing developments in the SLHA portfolio. Although there was a substantial decrease in the number of units leased over the prior year in the Housing Choice Voucher Program (HCV or Section 8), this was offset with an increase in the per unit Housing Assistance Program costs. The calculation of the FY 2020 renewal amount uses a "benchmark" of units leased and expenditures as reported in the Voucher Management System (VMS) using calendar year 2019. As a result, there was a slight increase in grant revenues from the Housing Choice Voucher Program (HCV or Section 8) of \$0.2 million as well as CARES Act Supplemental HAP Administration reimbursement of $\$ 53,173$. The reduced amount of revenues received by the completed (ROSS) Jobs Plus grant awarded in mid-year 2015 and extended until June 2020, coupled with the reduced reimbursement of ROSS grants of $\$ 0.3$ million overall, further diminished Operating Subsidy and Grant revenue. However, these decreases were somewhat alleviated by a Public Housing Operating Subsidy increase of slightly more than $\$ 0.4$ million due to enacting of CARES Act supplemental Operating Subsidy funding mentioned previously.

Unrestricted and Restricted Investment Income decreased in FY 2020 by \$36,771 (-35.6\%) and $\$ 75,973(-55.7 \%)$ respectively. In 2020, interest rates plummeted due to the coronavirus and in some cases, favorable investments are difficult to find and the results have been that CD's that were matured, but no renewals were allowed or suitable instruments were not found timely to reinvest. In addition, some Unrestricted Investments are being used to offset increased expenditures in deferred maintenance at some Public Housing developments or large unpaid rents and charges. Restricted Investment income also decreased because of low interest rates as well as record shortfalls reducing the size of available restricted reserves in which to invest and the length of term.

Other Revenues decreased by $\$ 621,940$ ( $-46.5 \%$ ) mostly due to the setting up of the Authority Operating Subsidy Reserve for North Sarah III in FY 2019.

## Expenditures

In FY 2020, Administrative expenditures stayed relatively flat by decreasing only slightly $\$ 3,319$ ( $0.04 \%$ ) from the previous year. In addition, smaller increases were seen in the cost of individual public housing developments as allocated overhead was increased by approximately $\$ 62,304$.

St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
However, these rises in costs were nullified by the decrease in the cost of administrative benefits as well as legal costs for the St. Louis Housing Authority and its properties.

Resident Services expenditures also increased by nearly half or $\$ 136,870(48.3 \%)$ primarily due to the classification of CARES Act expenditures related to the preparation, prevention, and response to the Coronavirus as Tenant Services and an increased in relocation costs associated with the temporary housing of those families displaced due to a small fire and sprinkler malfunction in one of the Public Housing high-rise developments.

Utility costs decreased in 2020 by $\$ 50,175(-1.2 \%)$. This decrease is utility costs and usage for Electricity, Water and Gas of $\$ 125,704$ together with an increase of $\$ 68,229$ attributed to the legal formula for the subsidy of mixed finance development utilities and the continued increase in sewage rates and fees since 2016 of $11 \%$ to the Metropolitan Sewer District contributes to the overall decrease in total. The increase satisfied a 2012 consent decree with the U.S. Environmental Protection Agency and the Missouri Coalition for the Environment to carry out $\$ 4.7$ billion in sewer system upgrades over the next 20 years.

Ordinary Maintenance expenditures, rose by $\$ 0.8$ million (18.1\%) as a direct result of COVID-19 and its ancillary effects. Throughout the pandemic, all site and maintenance staff were considered as "essential" employees and were still available at the developments. As the pandemic worsened, the Mayor ordered all residents in the City of St. Louis to stay home. This resulted in increased work orders as residents were in their units for longer periods of time than before the coronavirus. Increases in Maintenance and Janitorial staff overtime and additional trash disposal costs were incurred as a result of the stay at home order. In addition, Personal Protection Equipment was purchased and disseminated to staff and residents as well as the increase in the cost of sanitizing and disinfecting common areas per CDC guidance.

Expenditures associated with Protective Services also increased by $\$ 60,274$ (4.0\%) largely due to timing issues related to invoicing for payment of security services in the prior year as well as the institution of 24 hour Security services at James House, West Pine and Parkview during the pandemic offset by the cancellation of the City of St. Louis Circuit Attorney contract with SLHA.

General expenses increased slightly by $\$ 20,340(.03 \%)$ due to an increase in insurance premiums as a result of adjustment efforts made by our carrier underwriters. These increases were offset by a reduction of ACC Shortfall Reserve withdrawals as compared to FY 2019. Non-routine Maintenance expenditures that include Casualty Losses, decreased $\$ 0.1$ million ( $-39.3 \%$ ) from FY 2019 owing to a reduction in non-budgeted fund requests to repair or replace deferred maintenance items.

Although the expenditures in the Housing Choice Voucher Program increased by $\$ 1.1$ million or ( $2.3 \%$ ), the lease up of units decreased again in fiscal year 2020 from 2019. This was accomplished by an increase in the per-unit cost (PUC) of housing assistance payments of an average of $\$ 621$ from an average of $\$ 598$ per unit month from the previous year.

Interest Expenses and Depreciation decreased marginally by $\$ 33,305(-9.8 \%)$ as a result of a gradual reduction of CFFP loan balances for the rehabilitation of Kingsbury and Cochran Plaza and corresponding interest expenses.

## St. Louis Housing Authority <br> MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020

The combined result is an overall total expenditures increase of roughly of $\$ 2.0$ million ( $2.4 \%$ ) and a total change in net assets of $\$ 1.9$ million. The following table reflects the SLHA's condensed summary of the Statement of Revenues, Expenses, and Changes in Net Position as of September 30, 2020.

TABLE 2
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

|  | FY 2020 | FY 2019 |
| :---: | :---: | :---: |
| Revenues |  |  |
| Tenant Revenue - Rents and Other | \$3,233,784 | \$3,598,902 |
| Operating Subsidies and Grants | \$64,743,637 | \$67,671,621 |
| Capital Grants | \$7,679,750 | \$3,560,084 |
| Investment Income - Unrestricted | \$66,614 | \$103,385 |
| Investment Income - Restricted | \$59,653 | \$134,626 |
| Other Revenue | \$715,360 | \$1,337,300 |
| Total Revenue | \$76,498,798 | \$76,405,918 |
| Expenses |  |  |
| Administrative | \$9,280,416 | \$9,283,737 |
| Tenant (Resident) Services | \$420,412 | \$283,542 |
| Utilities | \$4,083,099 | \$4,133,274 |
| Maintenance | \$5,032,838 | \$4,260,665 |
| Protective Services | \$1,575,032 | \$1,514,758 |
| General | \$6,577,780 | \$6,557,440 |
| Non-Routine Maintenance | \$144,897 | \$238,780 |
| Housing Assistance Payments | \$50,531,242 | \$49,406,014 |
| Interest Expense | \$306.809 | \$340,114 |
| Depreciation | \$7,987,139 | \$7,940,997 |
| Total Expenses | \$85,939,666 | \$83,959,321 |
| Change in Net Position | (\$9,440,868) | (\$7,553,403) |

## CAPITAL ASSETS AND DEBT ADMINISTRATION

## Capital Assets

As of fiscal year-end 2020, SLHA had $\$ 91.3$ million invested in Capital Assets as reflected in the following schedule (additions, deductions and depreciation), which represents a net decrease of $\$ 4.8$ million ( $-5.3 \%$ ) from the end of FY 2019. As explained above, the decrease in Capital Assets is principally the result of an increase in accumulated depreciation.

St. Louis Housing Authority<br>MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
TABLE 4
CHANGE IN CAPITAL ASSETS

|  | Business-Type <br> Activities |
| :--- | ---: |
| Beginning Balance | $\$ 96,151,179$ |
| Additions | $\$ 3,157,645$ |
| Deletions/Demolition | $\$ 0$ |
| Depreciation - Additions | $\$ 0$ |
| Depreciation - Deletions | $\mathbf{( \$ 7 , 9 8 7 , 1 2 4 )}$ |
| Ending Balance | $\mathbf{\$ 9 1 , 3 2 1 , 7 0 0}$ |

SLHA's capital assets as of September 30, 2020 included land, buildings, improvements and construction in progress that totaled $\$ 269.6$ million (without accumulated depreciation), which is comprised of Public Housing units available for lease to low and moderate income residents, new construction and rehabilitation of existing stock.

TABLE 3
CAPITAL ASSETS AT YEAR-END (NET OF DEPRECIATION)

| Business-Type Activities | FY 2020 | FY 2019 |
| :--- | ---: | ---: |
| Land and land rights | $\$ 25,707,912$ | $\$ 25,707,912$ |
| Construction in Progress | $\$ 5,032,551$ | $\$ 1,967,562$ |
| Structures and Equipment | $\$ 238,820,903$ | $\$ 238,728,247$ |
| Accumulated Depreciation | $\$(178,239,666)$ | $\$(170,252,542)$ |
| Total | $\mathbf{\$ 9 1 , 3 2 1 , 7 0 0}$ | $\mathbf{\$ 9 6 , 1 5 1 , 1 7 9}$ |

This year's major projects (over \$1 million) are:

## Capital Fund and Replacement Housing Factor Construction

1. LaSalle Park Village Renovation initiative (total cost $\$ 12.3$ million) encompasses the complete renovation of the interiors of this development, as well as investigation and major replacement of site sanitary and storm sewers and site amenities, such as sidewalks and parking area repair/replacement. Due to the major capital cost to undertake and complete this renovation work, in addition to continued reductions in Capital funding, completion was planned to be accomplished over a period of four to five years in three separate phases.
a. Phase I of the LaSalle Park Village Renovation ( $\$ 3.5$ million) commenced bidding on September 22, 2015. Sealed bids were received and opened on December 17, 2015. Bid review and recommendation for award of contract was completed and a contract was issued. The notice to proceed was issued effective February 16, 2016. The project was declared substantially complete as of November 3, 2017.

St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
b. Phase II of the LaSalle Park Village Renovation (\$4.3 million) encompasses the renovation of six buildings containing 52 units. Sealed bids were received and opened on March 7, 2017. Bid review and recommendation for an award was completed and a contract was issued. The contractor received their notice to proceed on December 18, 2017. The contract completion was scheduled for December 28, 2018. However, due building permit delays, the project did not begin until March 12, 2018. The contract was completed on August 2, 2019.
c. Phase III of the LaSalle Park Village Renovation ( $\$ 4.5$ million originally and increased to $\$ 5.4$ million) will consist of the renovation of the remaining 48 units left at the LaSalle Park development. Construction started in February of 2020, however due to COVID-19 related delays and cost increases, unforeseen conditions and revisions to the scope of work resulted in a $20 \%$ increase in project costs. This project is expected to continue in FY 2021 and be declared "Substantially Complete" in July, 2021 with full occupancy of the remaining 48 units shortly thereafter.

## Jobs Plus Pilot Grant (ROSS) - \$3,000,000

1. The St. Louis Housing Authority was awarded a $\$ 3$ million grant from the U.S. Department of Housing and Urban Development (HUD) in April 2, 2015, to develop locally-based approaches to increase earnings and advance employment outcomes for Public Housing residents. This grant funds initiatives to improve employment and earnings outcomes for Public Housing residents through supports such as work readiness, employer linkages, job placement and financial literacy. The term of the grant is four years but has been extended through June 2020 to allow for the reimbursement of final administrative costs and to complete the remaining Earned Income Disregard reimbursements.

All major improvements were performed over multiple fiscal years. Therefore, only a portion of the project cost (for Authority-owned developments) indicated contributes to the increase in Capital Assets.

## Debt

In May 2007, SLHA issued four series of private activity bonds (Series A, B, C, and D) for a total of approximately $\$ 17.4$ million to be used in conjunction with the Capital Fund Financing Program to modernize and rehabilitate the Kingsbury and Cochran Plaza developments. As of September 30, 2020 Series A and D were paid in full. The remaining series B and C. revenue bonds of which $\$ 715,000$ thousand in principle was repaid in 2020 for a total of $\$ 11.3$ million repaid to date and a current unmatured balance of $\$ 6.1$ million as shown in Table 5.

St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
TABLE 5
OUTSTANDING BONDS AND LOANS PAYABLE

| Debt <br> Issue | Interest <br> Rate | Unmatured <br> Balance <br> 2019 | Debt <br> Issued <br> During Year | Retired <br> During <br> Year | Unmatured <br> Balance <br> 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $05 / 03 / 2007$ | $4.850 \%$ | $2,655,000$ | - | 275,000 | $2,380,000$ |
| $05 / 03 / 2007$ | $4.700 \%$ | $4,150,000$ | - | 440,000 | $3,710,000$ |
| Total |  | $\mathbf{\$ 6 , 8 0 5 , 0 0 0}$ | - | $\mathbf{\$ 7 1 5 , 0 0 0}$ | $\mathbf{\$ 6 , 0 9 0 , 0 0 0}$ |

SLHA and the now dissolved SLHA Central Office Corp, a blended component unit, entered into a capital lease for solar panels. As part of the agreement, quarterly disbursements as well as monthly lease payments were required under the long-term agreement as set in an agreed upon repayment schedule. At year-end, SLHA had an unmatured balance of $\$ 101,266$. In FY 2013, new solar panel capital lease debt of $\$ 322,640$ was issued to the former SLHA Central Office Corp. of which $\$ 10,630$ was retired during FY 2020. The capital lease agreement for the solar panels was extended again for another year to legally amend or end the current agreement. Therefore, the lease payments were frozen to 2018 rates. The table below continues to show the capital lease liability for the solar panels for the Central Office building through the end of the fiscal year 2020.

TABLE 6
OUTSTANDING CAPITAL LEASE LIABILITY

| Debt <br> Issue | Interest <br> Rate | Unmatured <br> Balance <br> 2018 | Debt <br> Issued <br> During Year | Retired <br> During <br> Year | Unmatured <br> Balance <br> 2019 |
| :---: | :---: | ---: | ---: | ---: | ---: |
| $04 / 29 / 2011$ | $1 \%$ | 93,763 | - | 2,620 | 91,143 |
| $02 / 01 / 2012$ | $0 \%$ | 258,420 | - | 8,010 | 250,410 |
| Total |  | $\mathbf{\$ 3 5 2 , 1 8 3}$ | - | $\mathbf{\$ 1 0 , 6 3 0}$ | $\mathbf{\$ 3 4 1 , 5 5 3}$ |

It should be noted that SLHA's financial statements for FY 2020 include the December 31, 2019 activity for Kingsbury Associates, L.P. representing one of the remaining blended component units.

## ECONOMIC FACTORS AFFECTING FUTURE YEARS

SLHA is dependent on federal funds from the U.S. Department of Housing and Urban Development (HUD) for funding of all its programs; therefore, SLHA is affected more by the federal budget than by the local economy. Dependency on HUD funds also subjects SLHA to changes in its financial position, resulting from significant changes in legislation.

The Coronavirus continues to be concern the public's health and safety as well as future economic impacts as the reinstitution of mask mandates in many states, lower than anticipated vaccination rates and the newly emerging highly contagious Delta variant. As a result, the federal government has

St. Louis Housing Authority<br>MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
passed several legislations including the Coronavirus Aid, Relief, and Economic Security (CARES) Act (2020), the Coronavirus Response and Consolidated Appropriations Act (2021) provided and The American Rescue Plan to provide direct economic assistance for American workers, families, small businesses, and industries. The American Rescue Plan continues many of the programs started by the CARES Act (2020) and Consolidated Appropriations Act (2021) by adding new phases, new allocations, and new guidance to address issues related to the continuation of the COVID-19 pandemic. The American Rescue Plan also creates a variety of new programs to address continuing pandemic-related crises, and fund recovery efforts as the United States begins to emerge from the COVID-19 pandemic including the Emergency Housing Voucher program. The EHV program will assist individuals or families that are homeless, at risk of being homeless due to housing instability and those who are or attempting to flee sexual assault, domestic violence, stalking, dating violence or human trafficking. Initially the program is only funded for 18 months but is included in this budget since the majority of funds will used in FY 2022.

The CDC recently issued a new order temporarily halting evictions in counties with heightened levels of community transmission in order to respond to recent, unexpected developments in the trajectory of the COVID-19 pandemic, including the rise of the Delta variant. It was intended to target specific areas of the country where cases are rapidly increasing, which likely would be exacerbated by mass evictions. The Supreme Court has now agreed with a lower court that states that the CDC overstepped its bounds and cannot issue mandates - only Congress can. As this trickles down to PHA's and evictions begin again in earnest it will be imperative that the evictions be done strategically as to minimize the effects on future Public Housing (PHAS) and Housing Choice Voucher (SEMAP) scores. It will also be critical to encourage tenants in arrears to participate in Tenant Repayment Agreements or other assistance through the Emergency Rental Assistance Program with the State of Missouri or the City of St. Louis.

The continued underfunding of Public Housing Operating Subsidy and emergency expenditures due to chronic deferred maintenance is steadily reducing the cash reserves to fund many developments. It is anticipated that the financial score portion (FASS) of the overall PHAS score for FY 2022 and beyond may be affected. As a response to this continued underfunding, SLHA will begin exploring the Rental Assistance Demonstration (RAD) program conversion. A RAD conversion allows public housing agencies to leverage public and private debt and equity in order to reinvest in the public housing stock as identified in the soon to be completed SLHA's Physical Needs Assessment. In RAD, all public housing units will move to Section 8 properties and residents benefit from a right of return, a prohibition against re-screening, and robust notification and relocation rights. Residents continue to pay $30 \%$ of their adjusted income towards the rent, maintain the same basic rights as they possess in the public housing program, and gain a new option to request tenant-based assistance if they wish to subsequently move from the property.

With Public Housing Authorities Directors Association (PHADA) and The National Association of Housing and Redevelopment Officials (NAHRO) as the lead plaintiffs, a lawsuit was filed on January 3, 2013 based on the claim that HUD's offset breached the Annual Contributions Contract (ACC) of the PHA Plaintiffs in 2012 when "rather than reducing their subsidy payments by a uniform percentage (pro-rata basis), it first offset each PHA's payment by a figure that varied from one PHA to another the amount of its excess operating reserves." The judge agreed that HUD had breached its [contractual] obligations under the ACCs when it applied the [excess] operating [reserves] offset in

## St. Louis Housing Authority MANAGEMENT'S DISCUSSION AND ANALYSIS - CONTINUED

For the year ended September 30, 2020
response to the 2012 Appropriations Act, rather than the pro rata reduction prescribed by" HUD's regulations and awarded compensatory damages of almost $\$ 136$ million. On August 1, 2017, SLHA agreed to participate in the second round of 2012 offset litigation. PHADA estimates the potential damages could be up to $\$ 5,398,000$. The second round of offset litigation has finally been settled and no further appeals will be filed by the government. We hope to receive damages sometime in 2022.

## FINANCIAL CONTACT

This financial report is designed to provide citizens, customers and investors with a general overview of SLHA's finances and to show SLHA's accountability for the funds it receives.

For questions about this report, please contact Brenda Jackson, Director of Finance, at the St. Louis Housing Authority, 3520 Page Boulevard, St. Louis, Missouri 63106, or by calling (314) 286-4232.


St. Louis Housing Authority
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the year ended September 30, 202 C

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUES |  |  |  |  |
| Tenant rental revenue | \$ | 3,162,129 | \$ | 3,477,525 |
| Other tenant revenue |  | 67,335 |  | 121,351 |
| Fraud recovery |  | 4,320 |  | 26 |
| Other revenue |  | 715,360 |  | 801,131 |
| Other income - restricted |  |  |  | 536,169 |
| Total operating revenues |  | 3,949,144 |  | 4,936,202 |
| OPERATING EXPENSES |  |  |  |  |
| Administrative |  | 9,280,418 |  | 9,283,737 |
| Tenant services |  | 420,412 |  | 283,542 |
| Utilities |  | 4,083,099 |  | 4,133,274 |
| Ordinary maintenance and operations |  | 5,032,838 |  | 4,260,665 |
| Protective services |  | 1,575,032 |  | 1,514,758 |
| Insurance expenses |  | 736,070 |  | 656,368 |
| General expenses |  | 5,841,710 |  | 5,901,072 |
| Extraordinary maintenance |  | 143,707 |  | 114,209 |
| Casualty losses |  | 1,190 |  | 124,571 |
| Depreciation expense |  | 7,987,139 |  | 7,940,997 |
| Housing assistance payments |  | 50,531,242 |  | 49,406,014 |
| Total operating expenses |  | 85,632,857 |  | 83,619,207 |
| LOSS FROM OPERATIONS |  | $(81,683,713)$ |  | $(78,683,005)$ |
| NON-OPERATING REVENUES (EXPENSES) |  |  |  |  |
| HUD operating grants |  | 64,743,637 |  | 67,671,621 |
| Investment income - unrestrictec |  | 66,614 |  | 103,385 |
| Investment income - restrictec |  | 59,653 |  | 134,626 |
| Interest expense |  | $(306,809)$ |  | $(340,114)$ |
| Net non-operating revenues (expenses, |  | 64,563,095 |  | 67,569,518 |
| LOSS BEFORE HUD CAPITAL GRANTS |  | $(17,120,618)$ |  | $(11,113,487)$ |
| HUD CAPITAL GRANTS |  | 7,679,750 |  | 3,560,084 |
| CHANGE IN NET POSITION |  | $(9,440,868)$ |  | $(7,553,403)$ |
| NET POSITION, BEGINNING OF YEAR |  | 192,555,181 |  | 199,119,116 |
| PRIOR PERIOD ADJUSTMENT |  | $(148,889)$ |  | 989,468 |
| NET POSITION, BEGINNING OF YEAR, RESTATED |  | 192,406,292 |  | 200,108,584 |
| NET POSITION, END OF YEAR | \$ | 182,965,424 | \$ | 192,555,181 |

St. Louis Housing Authority STATEMENT OF CASH FLOWS
For the year ended September 30, 2020

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |
| Cash received from tenants | \$ | 2,267,764 | \$ | 4,268,447 |
| Other cash received |  | 2,610,919 |  | 1,332,304 |
| Cash paid to suppliers and employees |  | $(73,918,013)$ |  | $(73,059,005)$ |
| NET CASH FLOW FROM OPERATING ACTIVITIES |  | $(69,039,330)$ |  | $(67,458,254)$ |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES |  |  |  |  |
| HUD operating grants |  | 64,743,637 |  | 67,671,621 |
| Cash received from other funds |  | $(4,589)$ |  | $(4,376)$ |
| NET CASH FLOWS FROM NONCAPITAL FINANCING |  |  |  |  |
| ACTIVITIES |  | 64,739,048 |  | 67,667,245 |
| CASH FLOWS FROM CAPITAL AND RELATED |  |  |  |  |
| FINANCING ACTIVITIES |  |  |  |  |
| HUD capital grants |  | 7,679,750 |  | 3,560,084 |
| Repayment of debt |  | $(715,000)$ |  | $(685,000)$ |
| Interest payment on debt |  | $(323,818)$ |  | $(356,410)$ |
| Payments of capital lease |  | $(10,630)$ |  | $(10,717)$ |
| Purchase of capital assets |  | $(3,157,660)$ |  | $(2,869,816)$ |
| NET CASH FROM CAPITAL AND RELATED |  |  |  |  |
| FINANCING ACTIVITIES |  | 3,472,642 |  | $(361,859)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |
| Net investment activity |  | 1,599,922 |  | 663,031 |
| Interest income |  | 126,267 |  | 238,011 |
| NET CASH FROM BY INVESTING ACTIVITIES |  | 1,726,189 |  | 901,042 |
| NET INCREASE IN CASH AND CASH EQUIVALENTS |  | 898,549 |  | 748,174 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR |  | 18,444,634 |  | 17,696,460 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | \$ | 19,343,183 | \$ | 18,444,634 |
| Cash and cash equivalents | \$ | 10,645,038 | \$ | 9,954,700 |
| Restricted cash and cash equivalents |  | 8,698,145 |  | 8,489,934 |
| Total cash and cash equivalents | \$ | 19,343,183 | \$ | 18,444,634 |

## St. Louis Housing Authority

## STATEMENT OF CASH FLOWS - CONTINUED

For the year ended September 30, 2020

|  | 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: | :---: |
| RECONCILIATION OF NET LOSS TO NET CASH FLOWS |  |  |  |  |
| FROM OPERATING ACTIVITIES |  |  |  |  |
| Loss from operations | \$ | (81,683,713) | \$ | $(78,683,005)$ |
| Adjustments to reconcile net loss to net cash from operating activities |  |  |  |  |
| Depreciation |  | 7,987,139 |  | 7,940,997 |
| Amortization |  | 3,121,990 |  | 3,123,846 |
| Change in accounts receivable |  | $(1,085,087)$ |  | 617,299 |
| Change in accrued interest receivable |  | 28,324 |  | $(5,274)$ |
| Change in prepaid expenses |  | $(69,328)$ |  | $(46,282)$ |
| Change in bank overdrafts |  | 7,651 |  | - |
| Change in accounts payable |  | 618,224 |  | $(496,389)$ |
| Change in accrued wages |  | 13,196 |  | 43,113 |
| Change in accrued liabilities |  | $(36,101)$ |  | $(23,125)$ |
| Change in tenant security deposits |  | $(24,812)$ |  | $(14,562)$ |
| Change in accrued compensated absences |  | 72,073 |  | 18,042 |
| Change in noncurrent liabilities |  | 143,879 |  | 66,808 |
| NET CASH FLOWS FROM OPERATING |  |  |  |  |
| ACTIVITIES | \$ | $(69,039,330)$ | \$ | $(67,458,254)$ |

St. Louis Housing Authority NOTES TO FINANCIAL STATEMENTS

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
The following is a summary of significant accounting policies of the St. Louis Housing Authority:

## 1. Organization

St. Louis Housing Authority
The St. Louis Housing Authority was established for the purpose of engaging in the development, acquisition, and administrative activities of the low-income housing program and other programs with similar objectives. The U.S. Department of Housing and Urban Development (HUD) has direct responsibility for administering the low-income housing program under the U.S. Housing Act of 1937, as amended. HUD is authorized to enter into contracts with local housing authorities to make grants to assist the local housing authorities in financing the acquisition, construction, and/or leasing of housing units and to make annual contributions or "subsidies" to the local housing authorities for the purpose of maintaining the lowrent character of the local housing program.

## 2. Reporting Entity

The St. Louis Housing Authority includes the low-rent public housing program, capital fund program, rental assistance programs and various grants from HUD. The developments included under the low-rent public housing program are operated by various management companies. The management companies are required to obtain audits for each development they operate. For financial reporting purposes, the St. Louis Housing Authority (primary government) includes Kingsbury Associates, L.P. as a blended component unit. The blended component unit, although a legally separate entity is, in substance, part of the St. Louis Housing Authority's operations and so data from this unit are combined with data of the St. Louis Housing Authority.

## Blended Component Unit

Kingsbury Associates, L.P.
Kingsbury Associates, L.P. is a limited partnership that was formed on May 1, 2007 as the ownership entity of Kingsbury Terrace Apartments, a 120 unit mixed finance public housing development.

# St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED 

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED
2. Reporting Entity - Continued

## Kingsbury Associates, L.P. - Continued

The limited partnership has two members. The general partner is the SLHA Capital Fund Corporation. U.S. Bank Community Development Corporation, a former limited partner, sold its interest of $99.98 \%$ in the partnership to USB LIHTC Fund 2012-6, L.L.C. effective July 10, 2012. SLHA Capital Fund Corporation, the general partner and U.S. Bancorp Missouri Low-Income, a limited partner, each has $.01 \%$ interest in the partnership. The general partner controls all the operations of the partnership.

The SLHA Capital Fund Corporation was formed to assist the St. Louis Housing Authority in the financing of capital improvements to public housing units and to facilitate, engage in, assist in and otherwise carry out, either individually or in cooperation with other entities, either public or private any part of the development and/or operations related to public housing in furtherance of the purposes of the Housing Authority. The policies are determined by a three-member board all of which are employees of the St. Louis Housing Authority or members of the St. Louis Housing Authority Board of Commissioners. The SLHA Capital Fund Corporation has no employees and all staff work is done by the SLHA staff or by consultants to the SLHA Capital Fund Corporation.

Kingsbury Associates, L.P., and the St. Louis Housing Authority have a financial and operational relationship which requires that Kingsbury Associates, L.P.'s financial statements be blended into the St. Louis Housing Authority financial statements because SLHA Capital Fund Corporation controls the operation of the limited partnership. Kingsbury Associates, L.P. has a fiscal year end of December 31.

## 3. Basis of Presentation

The St. Louis Housing Authority's financial statements are prepared in accordance with accounting principles generally accepted in the United States (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 3. Basis of Presentation - Continued

The financial transactions of the St. Louis Housing Authority are reported in an individual fund. The fund is accounted for by providing a separate set of selfbalancing accounts that comprise its assets, liabilities, net position, revenues and expenses. The St. Louis Housing Authority uses an enterprise fund which is a proprietary fund type. The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The accounting principles generally accepted in the United States of America applicable are those similar to businesses in the private sector.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the St. Louis Housing Authority are charges for tenant rents. Operating expenses for the St. Louis Housing Authority include the cost of services, administrative expenses, depreciation on capital assets, and housing assistance payments.

All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.
4. Basis of Accounting

The St. Louis Housing Authority's accounts are maintained as an enterprise fund type, which is accounted for on an economic resources measurement focus using the accrual basis of accounting. Revenue is recorded when revenue is earned, expenses are recorded at the time expenses are incurred, and liabilities are recorded at the time liabilities are incurred. When both restricted and unrestricted resources are available for use, then it is the St. Louis Housing Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

## 5. Estimates and Assumptions

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 6. Cash and Investments

Cash, savings accounts, checking accounts, and certificates of deposit with maturity dates of three months or less are considered cash and cash equivalents for purposes of the statement of cash flows. The St. Louis Housing Authority maintains all deposits in bank accounts in the name of the St. Louis Housing Authority.

Investments are stated at fair value. The St. Louis Housing Authority is invested in the following HUD approved investments:

- Direct obligations of the federal government backed by the full faith and credit of the United States.
- Obligations of government agencies.
- Securities of government sponsored agencies.
- Demand and savings deposits.
- Time deposits and repurchase agreements.

7. Accounts Receivable

The St. Louis Housing Authority determines the allowance for doubtful accounts for tenant dwelling rents based on a review of the current status of the existing receivables. All other receivables are considered to be fully collectable.

## 8. Notes Receivable

The St. Louis Housing Authority has seven types of notes receivable: mixed finance, related party, capital project, development project, pass through, homeownership mortgage, and homeownership construction.

Capital project, development project, and pass through notes receivable - Capital project, development project, and pass through notes receivable are expected to be paid back according to their respective note agreement.

Related party notes receivable - Related party notes receivable are to the blended component unit and are eliminated along with the corresponding notes payable.

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED
8. Notes Receivable - Continued

Mixed finance notes receivable - The St. Louis Housing Authority has outstanding notes receivable with mixed finance low-income housing projects. These notes receivable were established in order to secure public housing units for low income families in St. Louis, Missouri. Actual repayment of these notes receivable is considered unlikely. Management has determined that these notes receivables represent a prepaid asset for the future guarantee of low-income public housing units. The notes receivable are amortized over the period that the limited partnerships guarantees the public housing units, typically 40 years. Mixed finance low-income housing projects still in construction are not amortized until they are placed in service.

Amortization of the mixed finance notes receivable is accounted for by an annual increase in the amortization of notes receivable contra asset accounts. The notes receivable prepaid asset is evaluated annually for impairment. Impairment criteria are related to the likelihood of the limited partnerships to continue to provide public housing units. Payments received from the limited partnerships are not expected. In the event a limited partnership makes a payment from available cash flow, the payment is recorded as current year income.

Homeownership mortgage receivable - Homeownership second mortgages are recorded at the original face value and amortized over the period of forgiveness as prescribed in the mortgage agreement. Loan forgiveness amortization expense is recorded in general expenses in the statement of activities. If the homeowner transfers ownership of the property prior to or during the forgiveness period to another qualifying low-income individual, the second mortgage transfers to the new homeowner and forgiveness continues. If the homeowner transfers ownership of the property prior to or during the forgiveness period to a party other than a qualifying low-income individual, the balance of the second mortgage becomes payable.

Homeownership construction notes receivable - Homeownership construction notes receivable are intended to be converted to homeowner mortgage receivable in the future as properties constructed are sold to qualifying low-income homeowners.

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 9. Capital Assets

Assets which cost more than $\$ 5,000$ or with a useful life of more than one year are capitalized. Capital assets are recorded at cost, or if contributed property, at their fair value at the time of contribution. Repairs and maintenance are recorded as expenses; improvements and additions are capitalized. Depreciation is provided over the estimated useful lives, between 5 years and 31.5 years, for the respective assets using the straight-line method.

## 10. Net Position Classification

Net position is required to be classified into three components - net investment in capital assets, net of related debt; restricted and unrestricted. These classifications are defined as follows:

## Net Investment in Capital Assets

This component of net position consists of capital assets, net of accumulated depreciation and costs to be recovered from future revenues, reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of invested in capital assets, net of related debt.

## Restricted

This component of net position consists of constraints placed on net position use through external constraints imposed by creditors (such as through debt covenants), contributors, or law or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

## Unrestricted

This component of net position consists of net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt." When both restricted and unrestricted resources are available for use, it is the St. Louis Housing Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED
11. Inter-Fund Transactions

Inter-fund transactions are reflected as loans, services provided, reimbursements, or transfers. Loans, which are reported as receivables and payables, are subject to elimination upon consolidation and are referred to as either "due to/from other funds" or "advances to/from other funds."

Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund, and reduces its related cost as a reimbursement. All other inter-fund transactions are treated as transfers.
12. Income Taxes

St. Louis Housing Authority is exempt from Federal and State income taxes as a governmental subdivision of the State of Missouri.

Under provisions of the Internal Revenue Code and applicable state laws, Kingsbury Associates, L.P. (the Partnership) is not directly subject to federal income taxes. The results of its operations are includable in the tax returns of its partners. Therefore, no provision for income tax expense has been included in the accompanying financial statements. The Partnership is located within the City of St. Louis (the City). The City does not recognize the pass-through status of the Partnership, and charges an income tax to the partnership.

Under the provisions of the Nonprofit Corporation Law of Missouri, the SLHA Capital Fund is not subject to State of Missouri taxes. The SLHA Capital Fund, however, has not been granted tax exempt status under provisions of the Internal Revenue Code.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

## 13. Compensated Absences

The St. Louis Housing Authority's policy allows employees to accumulate unused sick leave and vacation leave up to 440 hours for line staff and 480 hours for Supervisors, Managers, Directors, and the General Counsel. Upon termination, accumulated vacation leave will be paid out up to the maximum carryover of hours and accumulated sick leave will be paid out based on one hour of pay for every five hours of sick leave accrued, up to a maximum of eighty hours.

## 14. Comparative Financial Statements

The financial statements include certain prior-year summarized comparative information. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended September 30, 2019, from which the summarized information was derived.
15. Recent Accounting Pronouncements:

New Accounting Pronouncements Not Yet Adopted

- In June 2017, GASB issued Statement No. 87 Leases. This Statement will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. This Statement will be effective for the Authority's year ending September 30, 2022.

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE B. CASH AND INVESTMENTS

## 1. Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the St. Louis Housing Authority's deposits may not be returned to it. The St. Louis Housing Authority does not have a deposit policy for custodial credit risk. As of September 30, 2020, the St. Louis Housing Authority's bank deposit and certificate of deposit balances were $\$ 22,176,960$. As of September 30, 2020, $\$ 356,704$ of the St. Louis Housing Authority's deposits were uninsured and uncollateralized.

The St. Louis Housing Authority's major financial institution checks the balances against collateral every morning and collateral balances are adjusted as necessary. If a large transaction occurs intraday, the system does not adjust until the following morning.

As of September 30, 2020, the St. Louis Housing Authority had deposits with a carrying value of $\$ 1,011,770$ that are held in the name of Missouri Housing Development Commission (MHDC) on behalf of the St. Louis Housing Authority.

As of December 31, 2019, the component unit bank deposit and certificate of deposit balance was $\$ 1,046,111$. As of December 31, 2019, no funds were held in the component unit's name in excess of the FDIC limit.

## 2. Custodial Credit Risk - Investments

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the St. Louis Housing Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The St. Louis Housing Authority does not have an investment policy for custodial credit risk.

As of September 30, 2020, the St. Louis Housing Authority's investments were $\$ 8,083,331$. These investments were insured and registered, or securities were held by the St. Louis Housing Authority or its agent in the St. Louis Housing Authority's name.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE B. CASH AND INVESTMENTS - CONTINUED
3. Credit Risk Investments, Concentration of Credit Risk and Interest Rate Risk Investments

The St. Louis Housing Authority's investments consisted of U.S. Government Agency obligations. These investments were given a credit rating of AA+ to AAAm by Standard and Poor. Investments also included certificates of deposit with original maturities of twelve months or less.

The carrying value, which approximates fair value, for deposits and investments at September 30, 2020 was as follows:

| Cash in bank | \$ | 14,735,672 |
| :---: | :---: | :---: |
| Money market accounts |  | 1,101,809 |
| MHDC investments in bank |  | 1,011,770 |
| Certificates of deposit |  | 6,921,413 |
| U.S. government agency and treasury obligations |  | 3,655,830 |
|  | \$ | 27,426,494 |
| Cash and cash equivalents - unrestricted | \$ | 10,645,038 |
| Cash and cash equivalents - restricted |  | 8,698,145 |
| Investments - unrestricted |  | 3,456,800 |
| Investments - restricted |  | 4,626,511 |
|  | \$ | 27,426,494 |

The following is a detail of amounts included in cash and cash equivalents, which are restricted for specific purposes:

| Escrow bond funds | $\$$ | 165,821 |
| :--- | ---: | ---: |
| Endowment funds | 783,444 |  |
| Homeownership revolving fund | 220,494 |  |
| Family self sufficiency escrow | 305,628 |  |
| Section 8 HAP funds | $1,864,643$ |  |
| Tenant security deposits | 405,865 |  |
| Mixed Finance Units | $4,162,531$ |  |
| Component Units | 789,719 |  |
|  | $\$ 8,698,145$ |  |

# St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED <br> For the year ended September 30, 2020 

NOTE B. CASH AND INVESTMENTS - CONTINUED
3. Credit Risk Investments, Concentration of Credit Risk and Interest Rate Risk Investments - Continued

The following is a detail of amounts included in investments, which are restricted for specific purposes:

| Self insurance fund | $\$$ | 367,822 |
| :--- | ---: | ---: |
| Hope VI escrow | 495,000 |  |
| Homeowner funds | 700,000 |  |
| Mixed finance escrow reserves | $3,063,689$ |  |
|  |  | $4,626,511$ |

## NOTE C. ACCOUNTS RECEIVABLE

Accounts receivable consists of public housing agency (PHA) projects, HUD other projects, miscellaneous, and tenant dwelling rents. The allowance for uncollectible accounts receivable at September 30, 2020 was $\$ 52,584$.

The following is a detail of amounts in accounts receivable at September 30, 2020:

| Tenant receivables | \$ 263,497 |
| :---: | :---: |
| Tenant receivables - Component Unit | 1,882 |
| Tenant repayment agreement | 6,781 |
| Other receivables | 404,762 |
| Receivable from HUD - CFP | 336,419 |
| Receivable from HUD - Other Projects | 418,003 |
| Allowance | $(52,584)$ |
|  | \$ 1,393,439 |

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

## NOTE D. NOTES RECEIVABLE

## Capital Project

The St. Louis Housing Authority has issued notes receivable up to $\$ 5,608,174$ to limited partnerships to fund the construction of energy efficiency upgrades, including the installation of solar panels. The notes receivable mature and are due on September 21, 2040. Notes receivable at September 30, 2020, included $\$ 5,608,174$ related to the solar panel project.

## Related Party Notes Receivable

On May 1, 2007, Kingsbury Associates, L.P agreed to two notes due to the St. Louis Housing Authority for $\$ 1,470,000$ and $\$ 9,795,000$, respectively. The notes also call for any interest earned on bond proceeds used to fund the receivable to be forwarded to Kingsbury Associates, L.P. as part of the note. Interest earned by the St. Louis Housing Authority and added to the outstanding note receivable balance totaled $\$ 1,628,624$. Both notes mature on April 30, 2069 and carry interest rates of $4.900 \%$ and $8.500 \%$, respectively.

During the year ended September 30, 2010, the St. Louis Housing Authority received payments of $\$ 4,980,000$. As of September 30, 2020, the St. Louis Housing Authority's receivable from Kingsbury Associates, L.P. totaled $\$ 7,913,624$. These notes receivable and corresponding notes payable were eliminated in the accompanying financial statements.

The St. Louis Housing Authority has issued notes receivable to limited partnerships for mixed financing low-income housing projects. Principal and interest is repayable prior to maturity only from net available cash flow, net proceeds, or condemnation/insurance proceeds from the housing project.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE D. NOTES RECEIVABLE - CONTINUED

## Mixed Finance Low-Income Housing Projects

Details of the outstanding notes receivable of the St. Louis Housing Authority at September 30, 2020 are as follows:

| Project | Year of Maturity |  | Face Value |  | ccumulated mortization | Net Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 644 Murphy Park I | 2051 |  | 3,840,000 |  | $(2,349,188)$ | \$ | 1,490,812 |
| 645 Murphy Park II | 2056 |  | 5,212,000 |  | $(2,779,299)$ |  | 2,432,701 |
| 646 Murphy Park III | 2059 |  | 6,610,000 |  | $(3,043,905)$ |  | 3,566,095 |
| 647 King Louis Square I | 2050 |  | 3,987,000 |  | $(2,018,419)$ |  | 1,968,581 |
| 649 King Louis Square II | 2053 |  | 2,800,000 |  | $(1,195,600)$ |  | 1,604,400 |
| 648 Les Chataux | 2041 |  | 442,747 |  | $(209,425)$ |  | 233,322 |
| 650 Renaissance Place at Grand | 2050 |  | 7,368,720 |  | $(3,163,023)$ |  | 4,205,697 |
| 654 Senior Living at Renaissance | 2059 |  | 4,264,417 |  | $(1,714,289)$ |  | 2,550,128 |
| 655 Gardens at Renaissance Place | 2064 |  | 1,754,937 |  | $(705,478)$ |  | 1,049,459 |
| 656 Vaughn Elderly - Cahill | 2051 |  | 7,657,000 |  | $(3,030,258)$ |  | 4,626,742 |
| 657 Renaissance Place at Grand II | 2061 |  | 2,834,690 |  | $(1,104,108)$ |  | 1,730,582 |
| 658 Cambridge Heights | 2060 |  | 5,084,873 |  | $(1,885,219)$ |  | 3,199,654 |
| 659 Renaissance Place at Grand III | 2063 |  | 5,885,798 |  | $(1,998,229)$ |  | 3,887,569 |
| 660 Cambridge Heights II | 2050 |  | 5,952,250 |  | $(1,860,075)$ |  | 4,092,175 |
| 662 Cambridge Senior | 2064 |  | 8,557,788 |  | $(2,068,848)$ |  | 6,488,940 |
| 630 Arlington Grove | 2065 |  | 10,313,034 |  | $(2,018,778)$ |  | 8,294,256 |
| 640 North Sarah Ph. I | 2066 |  | 8,234,381 |  | $(1,611,884)$ |  | 6,622,497 |
| 665 North Sarah Ph. II | 2067 |  | 6,582,469 |  | $(1,028,513)$ |  | 5,553,956 |
| 666 North Sarah Ph. III | 2070 |  | 2,707,401 |  | $(186,303)$ |  | 2,521,098 |
| TOTAL |  | \$ | 100,089,505 | \$ | $(33,970,841)$ | \$ | 66,118,664 |

Loan amortization on mixed financing low-income housing projects notes receivable for the year ended September 30, 2020 was $\$ 2,502,238$.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE D. NOTES RECEIVABLE - CONTINUED

## Homeownership Mortgage Receivable

The St. Louis Housing Authority has issued second mortgages to qualifying low-income individuals in order to promote and enable homeownership for these individuals. The mortgages are non-interest bearing and are forgivable in accordance with the mortgage agreement.

The forgiveness on the homeownership notes receivable is as follows:
Dartse-Webbe - Annual forgiveness begins on the $5^{\text {th }}$ anniversary date at a rate of $5 \%$ for the sixth -ninth year of the note, $10 \%$ for the eleventh - fourteenth year of the note, and $15 \%$ for the fifteenth - sixteenth year of the note until fully forgiven.

Blumeyer - Annual forgiveness of $10 \%$ of second mortgage balance until fully forgiven.

Cochran Phase III - Annual forgiveness of 20\% of second mortgage balance begins on the $5^{\text {th }}$ anniversary date until fully forgiven.

Cochran Phase IV - Annual forgiveness of $10 \%$ of second mortgage balance until fully forgiven.

Loan forgiveness amortization on homeownership notes receivable for the year ended September 30, 2020 was $\$ 619,754$.

Details of the outstanding notes receivable of the St. Louis Housing Authority at September 30, 2020 are as follows:

| Project | Face Value |  | Accumulated Amortization |  | Net Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Darste-Webbe | \$ | 4,377,674 | \$ | $(3,791,694)$ | \$ | 585,980 |
| Blumeyer |  | 1,428,908 |  | $(1,428,908)$ |  | - |
| Cochran III \& IV |  | 569,417 |  | $(486,749)$ |  | 82,668 |
| TOTAL | \$ | 6,375,999 | \$ | (5,707,351) | \$ | 668,648 |

## St. Louis Housing Authority NOTES TO FINANCIAL STATEMENTS - CONTINUED <br> For the year ended September 30, 2020

NOTE D. NOTES RECEIVABLE - CONTINUED

## Homeownership Construction Notes Receivable

For the Cochran Phase IV project, the St. Louis Housing Authority issued construction loans of $\$ 1,000,000$ to a developer to construct the units under the homeownership program. As these units are completed and sold, the developer repays the St. Louis Housing Authority and the proceeds from the repayment of the outstanding construction loan are used as a revolving loan fund to fund the homeownership second mortgages. The outstanding construction loan receivable from the developer at September 30, 2020 was $\$ 226,235$.

Outstanding notes receivable at September 30, 2020 is as follows:

| Note | Face Value |  | Accumulated <br> Amortization |  | Eliminated |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital projects | \$ | 5,608,174 | \$ | - | \$ | - | \$ | 5,608,174 |
| Related party notes receivable |  | 7,913,624 |  | - |  | $(7,913,624)$ |  | - |
| Mixed financing low-Income housing projects |  | 100,089,505 |  | $(33,970,841)$ |  | - |  | 66,118,664 |
| Homeownership mortgage notes receivable |  | 6,375,999 |  | $(5,707,351)$ |  | - |  | 668,648 |
| Homeownership construction notes receivable |  | 226,235 |  | - |  | - |  | 226,235 |
|  | \$ | 120,213,537 | \$ | (39,678,192) | \$ | (7,913,624) | \$ | 72,621,721 |

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

## NOTE E. CAPITAL ASSETS

A summary of the changes in land, structures, and equipment for the year ended September 30,2020 , is as follows:

|  | Beginning Balance |  | Additions |  | Deletions |  | Ending Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 13,352,102 | \$ | \$ | \$ |  |  | 13,352,102 |
| Construction in progress |  | 1,967,562 |  | 3,064,989 |  | - |  | 5,032,551 |
| Total non-depreciable capital assets |  | 15,319,664 |  | 3,064,989 |  |  |  | 18,384,653 |
| Site improvements |  | 12,355,810 |  | - |  | - |  | 12,355,810 |
| Building |  | 237,516,237 |  | - |  | - |  | 237,516,237 |
| Furniture, equipment, machinery dwelling |  | 153,860 |  | - |  | - |  | 153,860 |
| Furniture, equipment, machinery -non-Dwelling |  | 1,058,150 |  | 92,656 |  | - |  | 1,150,806 |
| Less accumulated depreciation |  | $(170,252,542)$ |  | $(7,987,124)$ |  | - |  | 178,239,666) |
| Total depreciable capital assets |  | 80,831,515 |  | $(7,894,468)$ |  | - |  | 72,937,047 |
| Total capital assets | \$ | 96,151,179 | \$ | $(4,829,479)$ | \$ | - | \$ | 91,321,700 |

The St. Louis Housing Authority has funded the development of several projects, through the U.S. Department of Housing and Urban Development's HOPE VI and Capital Fund Program. The costs associated with the projects' development are transferred to structures and equipment upon completion of the developments.

## NOTE F. ACCOUNTS PAYABLE

Accounts payable consists of trade accounts payable. As of September 30, 2020 the St. Louis Housing Authority had a balance of \$ 1,092,531 of trade accounts payable.

## NOTE G. BOND AND LOANS PAYABLE

On May 3, 2007, the St. Louis Housing Authority authorized the issuance of capital fund program revenue bonds (Series A, B, C and D) in the amount of $\$ 17,390,000$. Principal and interest payments are made semi-annually with the interest rate increasing from $4.60 \%$ to $5.04 \%$. Final payment is due April 1, 2027. As of September 30, 2020, Series A and D were paid in full. As of September 30, 2020, the unmatured balance remaining on Series B and C was $\$ 6,090,000$.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE G. BOND AND LOANS PAYABLE - CONTINUED
The outstanding bonds and loans payable of the St. Louis Housing Authority at September 30, 2020 are as follows:

| Debt Issue | Interest Rate | $\begin{gathered} \text { Unmatured } \\ \text { Balance } \\ 2019 \end{gathered}$ |  | Debt <br> Issued During Year |  | Retired <br> During Year |  | $\begin{aligned} & \text { Unmatured } \\ & \text { Balance } \\ & 2020 \end{aligned}$ |  | Amount <br> Due within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 05/03/2007 | 4.850\% | \$ | 2,655,000 | \$ |  | \$ | $(275,000)$ |  | 2,380,000 | \$ | 295,000 |
| 05/03/2007 | 4.700\% |  | 4,150,000 |  | - |  | $(440,000)$ |  | 3,710,000 |  | 460,000 |
| Total |  | \$ | 6,805,000 | \$ | - | \$ | $(715,000)$ | \$ | 6,090,000 | \$ | 755,000 |
| Kingsbury |  |  | 7,689,492 |  | 125,888 |  | - |  | 7,815,380 |  | - |
|  |  | \$ | 14,494,492 | \$ | 125,888 | \$ | $(715,000)$ | \$ | 13,905,380 | \$ | 755,000 |

The principal and interest requirements of the St. Louis Housing Authority at September 30, 2020 are as follows:

| Years |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ending September 30, | Principal Requirements |  | Interest Requirements |  | Total |  |
| 2021 | \$ | 755,000 | \$ | 289,800 | \$ | 1,044,800 |
| 2022 |  | 790,000 |  | 256,873 |  | 1,046,873 |
| 2023 |  | 825,000 |  | 216,278 |  | 1,041,278 |
| 2024 |  | 865,000 |  | 177,023 |  | 1,042,023 |
| 2025 |  | 910,000 |  | 135,865 |  | 1,045,865 |
| 2026-2027 |  | 1,945,000 |  | 139,905 |  | 2,084,905 |
| Total | \$ | 6,090,000 | \$ | 1,215,744 | \$ | 7,305,744 |

## NOTE H. CAPITAL LEASE

The St. Louis Housing Authority has entered into a capital lease for solar panels. As part of the agreement, payments are required under the long-term agreement under a set agreed upon repayment schedule.

The assets acquired through the capital lease are as follows:

Equipment
Less: accumulated depreciation

| $\$$ | 437,840 <br> $(211,623)$ |
| :---: | :---: |
| $\$$ | 226,217 |

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE H. CAPITAL LEASE - CONTINUED
The outstanding capital lease liability of the St. Louis Housing Authority at September 30, 2020 is as follows:

| Debt Issue | Interest Rate | Unmatured Balance 2019 |  | $\begin{gathered} \text { Debt } \\ \text { Issued } \\ \text { During Year } \end{gathered}$ |  | Retired <br> During Year |  | Unmatured Balance 2020 |  | Amount Due within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 4/29/2011 | 1\% | \$ | 93,763 | \$ | - | \$ | $(2,620)$ |  | 91,143 | \$ | 2,620 |
| 2/1/2012 | 0\% |  | 258,420 |  | - |  | $(8,010)$ |  | 250,410 |  | 8,010 |
| Total |  | \$ | 352,183 | \$ | - | \$ | $(10,630)$ | \$ | 341,553.00 | \$ | 10,630 |

The following is a schedule of future minimum payments due under the capital lease agreement as of September 30, 2020:

| Years | Housing |  |
| :---: | :---: | :---: |
| Ending | Authority |  |
| September 30, | Lease Obligation |  |
| 2021 | \$ | 10,630 |
| 2022 |  | 10,630 |
| 2023 |  | 10,630 |
| 2024 |  | 10,630 |
| 2025 |  | 10,630 |
| 2026-2030 |  | 53,150 |
| Thereafter |  | 235,253 |
|  | \$ | 341,553 |

## NOTE I. COMPENSATED ABSENCES

A summary of the changes in compensated absences for the year ended September 30, 2020, is as follows:

|  | $\begin{gathered} \text { Beginning } \\ \text { Balance } \\ \hline \end{gathered}$ |  | Additions |  | Reductions |  | Ending <br> Balance |  | Amount Due Within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated absences | \$ | 472,472 | \$ | 347,775 | \$ | $(275,702)$ | \$ | 544,545 | \$ | 110,234 |

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

## NOTE J. CONTINGENCIES

The St. Louis Housing Authority participates in a number of federal programs, which are subject to financial and compliance audits by the granting agencies. The amount of expenses, if any, which may be disallowed by the granting agencies, is not determinable at this time; however, management does not believe that such amount, if any, would be significant.

## NOTE K. COMMITMENTS

The St. Louis Housing Authority has approximately $\$ 30,876,626$ obligated to expend for Capital Grant Programs. These funds have been obligated as required by the grant program. As of September 30, 2020, $\$ 21,581,584$ of these obligations have been expended and $\$ 9,295,042$ of the obligations are unexpended.

## NOTE L. ECONOMIC DEPENDENCY

The St. Louis Housing Authority relied on the U.S. Department of Housing and Urban Development for approximately $94.67 \%$ of its revenue.

## NOTE M. PENSION PLAN

The St. Louis Housing Authority Retirement Plan is a $100 \%$ employer-funded defined contribution pension plan intended to meet the requirements under Internal Revenue Code Section 401(a). The Plan is a "governmental plan" within the meaning of Section 414(d) of the Code. Employees do not contribute to it. The Authority makes contributions on behalf of each eligible employee in an amount equal to 12.70675 percent of compensation. Employees become fully vested in the employer contributions and related earnings after five years of service.

The St. Louis Housing Authority has the authority to adopt amendments regarding the provisions and administration of the Plan. For the year ended September 30, 2020, the St. Louis Housing Authority's 12.70675\% portion has been charged to the employee fringe benefit account and was estimated by management to be $\$ 456,382$.

St. Louis Housing Authority<br>NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

## NOTE N. RISK MANAGEMENT

The St. Louis Housing Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The St. Louis Housing Authority carries commercial insurance for its risks. The Authority contracts with reputable carriers and utilizes deductibles up to $\$ 10,000$. For worker's compensation the St. Louis Housing Authority pays for all claims up to $\$ 500,000$. The excess carrier pays for claims that exceed $\$ 500,000$, up to $\$ 2,000,000$ per claim, for a total per claim coverage of $\$ 2,500,000$. The St. Louis Housing Authority maintains an investment of $\$ 350,000$ in favor of the Department of Labor and Industrial Relations for the State of Missouri. Such instrument would be used by the State to pay workman's compensation claims should the St. Louis Housing Authority become insolvent.

## NOTE O. PRIOR PERIOD ADJUSTMENT

During the year ended September 30, 2020, HUD requested the return of \$148,889 unused fiscal year 2019 first-time Mainstream disbursements, due to a lack of HAP expenses relating to Mainstream units. HUD calculated the amount of "offset" as being greater than the funds received in the current fiscal year. It was subsequently discovered that some FY 2019 Mainstream HAP payments were in the wrong Housing Choice Voucher program and reclassified. These changes resulted in an overstatement of cash and net position.

## NOTE P. COVID-19 PANDEMIC

The COVID-19 pandemic, whose effects first became known in January 2020, is having a broad and negative impact on commerce and financial markets around the world. The United States and global markets experienced significant declines in value resulting from uncertainty caused by the pandemic. The Partnership is closely monitoring its liquidity and is actively working to minimize the impact of the pandemic. The extent of the impact of COVID-19 on the St. Louis Housing Authority's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impacts on the Organization's customers, employees, and vendors, all of which at present, cannot be determined. Accordingly, the extent to which COVID-19 may impact the Housing Authority's financial position and changes in net position and cash flows is uncertain and the accompanying consolidated financial statements include no adjustments relating to the effects of this pandemic.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

## NOTE P. COVID-19 PANDEMIC - CONTINUED

The St. Louis Housing Authority (SLHA) was awarded \$1,648,157 in Operating Funding (PIH Notice 20-07), two disbursements of Housing Choice Voucher administrative funds totaling $\$ 1,862,115$ (PIH Notice 20-08 and 20-18), and one disbursement of Mainstream Vouchers of $\$ 2,393$ (PIH Notice 20-09) through the Coronavirus Aid, Relief, and Economic Security (CARES) Act to Public Housing Authorities (PHAs) enacted March 27, 2020. The funding was allocated to PHAs via the Operating Fund formula to prevent, prepare for, and respond to coronavirus, including for public housing agencies to maintain normal operations and take other necessary actions during the period the program is impacted by coronavirus. In addition, the U.S. Department of Housing and Urban Development (HUD) issued broad waiver authority and flexibilities to allow PHA's to continue the mission of providing decent, safe, and affordable housing including suspending many regulations and scoring. Management does not view the Housing Authority as a going concern as the funding from the CARES Act is being used to offset these COVID related expenditures.

## NOTE Q. ELIMINATING ENTRIES

Certain transactions between the St. Louis Housing Authority and its blended component units have been eliminated in the financial statements. Kingsbury Associates, L.P. and the SLHA Capital Fund Corporation have a December 31 year end while the St. Louis Housing Authority has a September 30 year end. Due to the differences in the year end between the St. Louis Housing Authority and its component units a net amount of $\$ 98,244$ has been shown on the statement of net position as inter-fund activity.

This amount represents the inter-company transactions that could not be eliminated due to the differences in the year end between the St. Louis Housing Authority and its blended component unit.

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED <br> For the year ended September 30, 2020

NOTE Q. ELIMINATING ENTRIES - CONTINUED
Below is the reconciliation from the FDS to the audited financial statements.

|  | FDS |  | Eliminating Entries |  | Audited <br> Financials |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 10,645,038 | \$ | - | \$ | 10,645,038 |
| Investments |  | 3,456,800 |  | - |  | 3,456,800 |
| Accounts receivable, net |  | 1,393,439 |  | - |  | 1,393,439 |
| Accrued interest receivable |  | 13,325 |  | - |  | 13,325 |
| Prepaid expenses |  | 1,257,955 |  | - |  | 1,257,955 |
| Total current assets |  | 16,766,557 |  | - |  | 16,766,557 |
| NONCURRENT ASSETS |  |  |  |  |  |  |
| Restricted cash and investments |  |  |  |  |  |  |
| Cash and cash equivalents |  | 8,698,145 |  | - |  | 8,698,145 |
| Investments |  | 4,626,511 |  | - |  | 4,626,511 |
| Total restricted cash and investments |  | 13,324,656 |  | - |  | 13,324,656 |
| Capital assets |  |  |  |  |  |  |
| Land |  | 13,352,102 |  | - |  | 13,352,102 |
| Construction in progress |  | 5,032,551 |  | - |  | 5,032,551 |
| Site improvements |  | 12,355,810 |  | - |  | 12,355,810 |
| Buildings |  | 237,516,237 |  | - |  | 237,516,237 |
| Furniture, equipment, and machinery - dwelling |  | 153,860 |  | - |  | 153,860 |
| Furniture, equipment, and machinery - nondwelling |  | 1,150,806 |  | - |  | 1,150,806 |
| Less accumulated depreciation |  | $(178,239,666)$ |  | - |  | (178,239,666) |
| Total capital assets |  | 91,321,700 |  | - |  | 91,321,700 |
| Notes receivable, net |  | 80,535,345 |  | $(7,913,624)$ |  | 72,621,721 |
| Other assets |  | 89,255 |  | $(89,255)$ |  | - |
| Total noncurrent assets |  | 185,270,956 |  | $(8,002,879)$ |  | 177,268,077 |
| Total assets | \$ | 202,037,513 | \$ | $(8,002,879)$ | \$ | 194,034,634 |

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE Q. ELIMINATING ENTRIES - CONTINUED

|  | FDS |  | Eliminating Entries |  | Audited <br> Financials |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIABILITIES AND NET POSITION |  |  |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |  |  |
| Bank overdrafts | \$ | 7,651 | \$ | - | \$ | 7,651 |
| Accounts payable |  | 1,092,531 |  | - |  | 1,092,531 |
| Accrued wages |  | 249,529 |  | - |  | 249,529 |
| Accrued liabilities |  | 133,525 |  | - |  | 133,525 |
| Tenant security deposits |  | 349,556 |  | - |  | 349,556 |
| Deferred revenue |  | 1,870,711 |  | - |  | 1,870,711 |
| Accrued interest payable |  | 144,900 |  | - |  | 144,900 |
| Inter-fund activity |  | - |  | $(98,244)$ |  | $(98,244)$ |
| Current portion of accrued compensated absences |  | 110,234 |  | - |  | 110,234 |
| Current portion of capital lease obligation |  | 10,630 |  | - |  | 10,630 |
| Current portion of bonds and loans payable |  | 755,000 |  | - |  | 755,000 |
| Total current liabilities |  | 4,724,267 |  | $(98,244)$ |  | 4,626,023 |
| NONCURRENT LIABILITIES |  |  |  |  |  |  |
| Accrued compensated absences less current portion |  | 434,311 |  | - |  | 434,311 |
| Other noncurrent liabilities |  | 342,953 |  | - |  | 342,953 |
| Capital lease obligation |  | 330,923 |  | - |  | 330,923 |
| Bonds and loans payable less current portion |  | 13,150,380 |  | $(7,815,380)$ |  | 5,335,000 |
| Total noncurrent liabilities |  | 14,258,567 |  | $(7,815,380)$ |  | 6,443,187 |
| Total liabilities |  | 18,982,834 |  | $(7,913,624)$ |  | 11,069,210 |
| NET POSITION |  |  |  |  |  |  |
| Net investment in capital assets |  | 77,074,767 |  | 7,815,380 |  | 84,890,147 |
| Restricted net position |  | 91,356,158 |  | $(7,913,624)$ |  | 83,442,534 |
| Unrestricted net position |  | 14,623,754 |  | 8,989 |  | 14,632,743 |
| Total net position |  | 183,054,679 |  | $(89,255)$ |  | 182,965,424 |
| Total liabilities and net position | \$ | 202,037,513 | \$ | $(8,002,879)$ | \$ | 194,034,634 |

## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED

For the year ended September 30, 2020

NOTE Q. ELIMINATING ENTRIES - CONTINUED


## St. Louis Housing Authority <br> NOTES TO FINANCIAL STATEMENTS - CONTINUED <br> For the year ended September 30, 2020

NOTE Q. ELIMINATING ENTRIES - CONTINUED

|  | FDS | Eliminating Entries |  | Audited <br> Financials |
| :---: | :---: | :---: | :---: | :---: |
| LOSS BEFORE HUD CAPITAL GRANTS | \$ (17,122,452) | \$ | 1,834 | \$ (17,120,618) |
| HUD CAPITAL GRANTS | 7,679,750 |  | - | 7,679,750 |
| CHANGE IN NET POSITION | $(9,442,702)$ |  | 1,834 | $(9,440,868)$ |
| NET POSITION, BEGINNING OF YEAR | 192,646,270 |  | $(91,089)$ | 192,555,181 |
| PRIOR PERIOD ADJUSTMENT | $(148,889)$ |  |  | $(148,889)$ |
| NET POSITION, BEGINNING OF YEAR, AS RESTATED | 192,497,381 |  | $(91,089)$ | 192,406,292 |
| NET POSITION, END OF YEAR | \$ 183,054,679 | \$ | $(89,255)$ | \$ 182,965,424 |

SUPPLEMENTAL INFORMATION

St. Louis Housing Authority
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the year ended September 30, 2020

| Federal Grantor/Program Title | Federal <br> CFDA <br> Number | Grant <br> Number | Federal <br> Expenditures |  |
| :---: | :---: | :---: | :---: | :---: |
| U. S. Department of Housing and Urban Development |  |  |  |  |
| Public and Indian Housing |  |  |  |  |
| Public and Indian Housing (Operating Subsidy) | 14.850 | MO001 | \$ | 10,229,158 |
| Public and Indian Housing (CARES Act) | 14.850 |  |  | 491,741 |
| Public and Indian Housing Cluster Total |  |  |  | 10,720,899 |
| Resident Opportunity and Supportive Services | 14.870 | FSS20MO3384 |  | 97,824 |
|  |  | ROSS201427 |  | 43,668 |
|  |  | ROSS171063 |  | 3,595 |
|  |  | FSS17MO2628 |  | 25,982 |
|  |  |  |  | 171,069 |
| Jobs-Plus Pilot Initiative Grant | 14.895 | MO001FJP000814 |  | 293,248 |
| Public Housing Capital Fund Program | 14.872 | MO36P001501-17 |  | 711,800 |
|  |  | MO36P001501-18 |  | 6,046,387 |
|  |  | MO36P001501-19 |  | 890,977 |
|  |  | MO36R001502-14 |  | 30,586 |
|  |  |  |  | 7,679,750 |
| Lower Income Housing Assistance Payments |  |  |  |  |
| Section 8 Housing Choice Vouchers | 14.871 | MO001 |  | 53,434,958 |
| Section 8 Housing Choice Vouchers (CARES Act) | 14.871 |  |  | 53,173 |
|  |  |  |  | 53,488,131 |
| Mainstream Voucher Program | 14.879 | MO0014 |  | 70,286 |
| Lower Income Housing Assistance Payments Cluster Total |  |  |  | 53,558,417 |
| Total expenditures of federal awards |  |  | \$ | 72,423,383 |

# St. Louis Housing Authority <br> NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS 

For the year ended September 30, 2020

NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of the St. Louis Housing Authority (the Authority) under programs of the federal government for the year ended September 30, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Authority, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Authority.
2. Basis of Accounting

The schedule of expenditures of federal awards is presented on the full accrual basis of accounting.
3. Contingencies

During the normal course of business, the St. Louis Housing Authority receives funds from the United States Government for program services. Substantially all of these funds are subject to future audit by the U. S. Department of Housing and Urban Development, however, it is management's opinion that resulting adjustments, if any, would not have a material effect upon the accompanying financial statements.

## 3. De Minimis Indirect Cost Rate

The Commission has elected not to charge the $10 \%$ de minimis indirect cost rate to its federal award programs.

## St. Louis Housing Authority <br> STATEMENT AND CERTIFICATION <br> FINANCIAL REPORT SF-425 <br> PH FSS COORDINATOR GRANT PROGRAM, PROJECT NO. ROSS-FSS18MO2628

For the year ended September 30, 2020

1. The actual modernization costs of ROSS-FSS18MO2628 are as follows:

| Original funds approved | $\$$ |
| :--- | :---: |
| Funds disbursed | $\$ 30,356$ |
| Funds expended (actual program costs) | $\$$ |
| Amount to be recaptured | $\$$ |
| Excess of funds disbursed | $\$$ |

2. The distribution of costs as shown on the Financial Report SF-425 dated January 16, 2020, submitted to HUD for approval is in agreement with the records of the St. Louis Housing Authority.
3. The Agency has certified that all costs have been paid and all related liabilities have been made through payment.

## FINANCIAL DATA SCHEDULE

This report contains pages 52-124 of the Supplemental Information section.

| Line Item No. | $\text { Description - September FY } 2020 \text { Audited }$ FDS | Total Projects |  | MO001000002 |  | MO001000003 |  | MO001000009 |  | MO001000010 |  | MO001000013 |  | MO001000017 |  | MO001000019 |  | MO001000028 |  | MO001000034 |  | MO001000037 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Cash-unrestricted | \$ | 4,811,014 | \$ | 553,884 |  |  | \$ |  | \$ | 207,544 | \$ | 101,451 | \$ | 57,228 | \$ | 301,368 | \$ |  | \$ | 454,090 | \$ | 481,413 |
| 113 | Cash-other restricted -FSS Escrows | \$ | 4,454,549 | \$ | 5,008 |  |  |  |  |  |  |  |  |  |  | \$ |  |  |  | \$ | 7,187 | \$ | 125,916 |
| 114 | Cash-tenant security deposits | \$ | 377,442 | \$ | 80,906 |  |  |  |  | \$ | 27,522 | \$ | 23,255 | \$ | 25,403 | \$ | 67,922 | \$ | 23,647 | \$ | 32,240 | \$ | 20,782 |
| 115 | Cash - Restricted for payment of current liability | \$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |  |  | \$ |  |
| 100 | Total Cash | S | 9,643,004 | \$ | 639,798 | \$ | - | \$ | - | \$ | 235,066 | \$ | 124,706 | \$ | 82,631 | \$ | 369,290 | \$ | 23,647 | \$ | 493,517 | \$ | 628,111 |
| 121 | Accounts receivable - PHA projects |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 122 | Accounts rec - HUD other projects | \$ | 351,419 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 15,000 | \$ | - | \$ | - |
| 125 | Account receivable - miscellaneous | \$ | 134,775 |  |  | \$ | - | \$ |  | \$ | 43,329 | S |  | S | - | \$ | - | \$ |  | S | - | \$ |  |
| 126 | Accounts receivable - tenants | \$ | 263,497 | \$ | 62,006 |  |  |  |  | \$ | 12,404 | \$ | 1,843 | \$ | 2,509 | \$ | 64,526 | \$ | 5,503 | \$ | 14,391 | \$ | 8,709 |
| 126.1 | Allowance for doubtful accounts - tenants | \$ | (52,510) | \$ | $(16,785)$ |  |  |  |  | \$ | $(2,222)$ | \$ | (379) | \$ | (464) | \$ | (13,224) | \$ | $(1,333)$ | \$ | $(2,873)$ | \$ | $(3,683)$ |
| 126.2 | Allowance for doubtful accounts - other | S |  | \$ | - |  |  |  |  |  |  | \$ |  |  |  | \$ | - |  |  |  |  |  |  |
| 127 | Notes, Loans, \& Mortgages Receivable - Current | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 128 | Fraud recovery | \$ | 6,781 | \$ | 1,958 |  |  |  |  | \$ | - |  |  | \$ | 1,278 | \$ | - | \$ | - | \$ | - | \$ |  |
| 128.1 | Allowance for doubtful accounts - fraud | \$ |  | S | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |
| 129 | Accrued interest receivable | \$ | 9,257 | \$ | 268 |  |  |  |  | \$ | 374 | \$ |  | \$ |  | \$ | 1,373 | \$ | 499 | \$ | 29 | \$ | 998 |
| 120 | Total receivables, net of allow for doubtful accounts | \$ | 713,218 | \$ | 47,447 | \$ | - | \$ |  | \$ | 53,884 | \$ | 1,464 | \$ | 3,323 | \$ | 52,675 | \$ | 19,669 | \$ | 11,547 | \$ | 6,024 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 131 | Investments - unrestricted | \$ | 994,800 | \$ | 245,000 |  |  |  |  | \$ | 37,485 | \$ | - | \$ | - | \$ | 137,445 | \$ | 49,980 | \$ | 399,940 | \$ | 99,960 |
| 132 | Investments - restricted | \$ | 3,063,687 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 135 | Investments - Restricted- pymt of curr liability | \$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets | \$ | 1,237,095 | \$ | 330,795 |  |  |  |  | \$ | 70,091 | \$ | 51,541 | \$ | 48,010 | \$ | 136,295 | \$ | 58,885 | \$ | 147,182 | \$ | 97,954 |
| 144 | Inter program - due from | \$ |  |  |  |  |  |  |  |  |  |  |  | S |  |  |  |  |  |  |  |  |  |
| 145 | Assets held for sale | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 150 | Total Current Assets | S | 15,651,803 | \$ | 1,263,040 | \$ | - | \$ |  | \$ | 396,526 | \$ | 177,711 | \$ | 133,964 | \$ | 695,705 | \$ | 152,181 | \$ | 1,052,186 | \$ | 832,049 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | Land | \$ | 12,907,104 | \$ | 512,638 | \$ | 586,151 | \$ | 157,235 | \$ | 123,561 | \$ | 151,416 | \$ | 189,969 | \$ | 533,436 | \$ | 17,268 | \$ | 131,953 | \$ | 100,995 |
| 162 | Buildings | \$ | 223,759,142 | S | 47,971,081 |  |  |  |  | \$ | 19,483,836 | \$ | 10,833,068 | \$ | 12,730,663 | \$ | 34,985,258 | \$ | 12,432,457 | S | 24,298,362 | \$ | 19,617,879 |
| 163 | Furniture, equipment and machinery - dwellings | \$ | 153,860 |  |  |  |  |  |  | \$ | 153,860 |  |  |  |  |  |  |  |  |  |  |  |  |
| 164 | Furniture, equipment and machinery - admin | \$ | 535,130 | \$ | 26,820 |  |  |  |  | \$ | 41,996 | \$ | 5,757 | \$ | 12,763 | \$ | 37,264 | \$ | 13,866 |  |  |  |  |
| 165 | Leasehold improvements | \$ | 11,995,031 | \$ | 5,380,195 | \$ | 648,289 |  |  | \$ | 495,285 | \$ | 117,782 | \$ | 80,261 | \$ | 255,915 | \$ | 30,508 | \$ | 1,790,044 | \$ | 13,419 |
| 166 | Accumulated depreciation | \$ | (173,792,503) | \$ | (38,493,868) |  |  |  |  | \$ | (10,915,956) | \$ | (7,367,326) | \$ | (12,317,859) | \$ | (33,864,112) | \$ | (11,757,193) | \$ | (12,910,073) | \$ | $(13,616,686)$ |
| 167 | Construction in progress | \$ | 5,032,550 | \$ | 207,357 |  |  |  |  | \$ | 47,131 | \$ | 10,173 | \$ | 2,979 | \$ | 28,174 | \$ | 27,361 | \$ | 4,656,906 | \$ |  |
| 160 | Total capital assets, net of accumulated deprec | \$ | 80,590,313 | \$ | 15,604,223 | S | 1,234,440 | \$ | 157,235 | S | 9,429,712 | \$ | 3,750,869 | \$ | 698,776 | S | 1,975,935 | \$ | 764,267 | \$ | 17,967,192 | \$ | 6,115,607 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 171 | Notes, Loans, \& mortgages rec - N/C Partners | \$ | 79,640,461 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 172 | Notes, Loans, mortg rec - Non-current- past due | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 173 | Grants receivable - Non-current | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 174 | Other assets | S | - | \$ | - | \$ | - | S | - | \$ | - | \$ | - | S | - | S | - | \$ | - | \$ | - | \$ | - |
| 176 | Investment in joint venture | \$ |  | S | - | \$ | - | \$ |  | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | S | - | \$ | - |
| 180 | Total Non-current Assets | S | 160,230,774 | \$ | 15,604,223 | \$ | 1,234,440 | \$ | 157,235 | \$ | 9,429,712 | \$ | 3,750,869 | \$ | 698,776 | \$ | 1,975,935 | \$ | 764,267 | \$ | 17,967,192 | \$ | 6,115,607 |
| 190 | Total Assets | \$ | 175,882,578 | \$ | 16,867,264 | \$ | 1,234,440 | \$ | 157,235 | \$ | 9,826,238 |  |  | \$ | 832,740 | \$ | 2,671,640 | \$ | 916,448 | \$ | 19,019,378 |  | 6,947,656 |


| Line Item No. | Description - September FY 2020 Audited FDS | Total Projects |  | MO001000002 |  | MO001000003 |  | MO001000009 |  | MO001000010 |  | MO001000013 |  | MO001000017 |  | MO001000019 |  | MO001000028 |  | MO001000034 |  | MO001000037 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 311 | Bank overdraft | \$ | 7,646 |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 3,790 | \$ | 3,856 |  |  |  |  |
| 312 | Accounts payable $<=90$ days | S | 549,032 | \$ | 11,409 |  |  |  |  | \$ | 10,381 | \$ | 4,948 | \$ | 8,610 | \$ | 57,276 | \$ | 45,928 | \$ | 1,933 | \$ | 27,171 |
| 313 | Accounts payable $>90$ days past due | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |  |  |  |  |
| 321 | Accrued wage/payroll taxes payable | \$ | 100,410 | \$ | 4,155 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 2,149 | \$ | 413 |
| 322 | Accrued compensated absences - current portion | \$ | 83,156 | \$ | 13,544 |  |  |  |  | \$ | 2,464 | , | 1,902 | \$ | 1,767 | \$ | 5,014 | \$ | 2,106 | \$ | 7,699 | \$ | 4,660 |
| 324 | Accrued contingency liability | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 325 | Accrued interest payable | \$ | 144,900 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 87,185 |
| 331 | Accounts payable - HUD PHA Programs | S | - |  | - | S | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 332 | Accounts payable - PHA Projects | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 333 | Accounts payable - other government | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 341 | Tenant security deposits | \$ | 327,456 | \$ | 52,434 |  |  |  |  | \$ | 26,846 | \$ | 22,805 | \$ | 25,119 | \$ | 67,306 | \$ | 23,198 | \$ | 27,161 | \$ | 17,271 |
| 342 | Unearned Revenue | \$ | 46,027 | \$ | 6,848 | \$ | - | \$ | - | \$ | 3,514 | s | 327 | \$ | 654 | \$ | 11,629 | \$ | 171 | \$ | 3,667 | \$ | 5,230 |
| 343-010 | CFFP | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 343-020 | Capital Projects/ Mortgage Revenue | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 343 | Current portion of long-term debt - CFFP | \$ | 765,630 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 460,000 |
| 344 | Current portion of long-term debt - operating borrowings | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 345 | Other current liabilities | \$ | 40,210 | \$ | 651 |  |  |  |  | \$ | 870 |  |  |  |  | \$ | 1,200 | \$ | 14,346 | \$ | 500 | \$ | 500 |
| 346 | Accrued liabilities - other | \$ | 51,243 | \$ | 1,346 |  |  |  |  | \$ | 7,347 | \$ | 7,902 | \$ | 7,142 | \$ | 14,826 | \$ | 7,979 | \$ | 1,513 | \$ | 149 |
| 347 | Inter program - due to | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | - |  |  | \$ |  |
| 348 | Loan liability - current | \$ |  | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ |  |
| 310 | Total Current Liabilities | \$ | 2,115,709 | S | 90,386 | S | - | \$ | - | \$ | 51,422 | S | 37,884 | S | 43,292 | S | 161,041 | \$ | 97,584 | \$ | 44,622 | \$ | 602,579 |
| 351-010 | Long-term debt - CFFP | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 351-020 | Long-term - Capital Projects/ Mortgage Revenue | S |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 351 | Capital Projects/ Mortgage Revenue Bonds-CFFP | S | 5,665,923 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | 3,250,000 |
| 352 | Long-term debt, net of current - operating borrowings | \$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 353 | Non-current liabilities =FSS/unclaimed property | \$ | 143,634 | \$ | 7,934 |  |  |  |  |  |  |  |  |  |  | \$ |  |  |  | \$ | 8,601 | \$ | 27,465 |
| 354 | Accrued compensated absences- Non-current | \$ | 323,045 | \$ | 56,175 |  |  |  |  | \$ | 10,469 | \$ | 7,559 | \$ | 7,016 | \$ | 19,907 | \$ | 8,368 | \$ | 30,570 | \$ | 18,426 |
| 355 | Loan liability - Non-current | \$ |  | \$ | - | \$ | - | \$ | - | S | - | \$ | - | S | - | \$ | - | \$ | - | S | - | \$ | - |
| 356 | FASB 5 Liabilities | \$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 357 | Accrued Pension and OPEB Liability | \$ |  |  |  |  |  |  |  | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |
| 350 | Total Non-Current Liabilities | S | 6,132,602 | S | 64,110 | S |  | \$ | - | \$ | 10,469 | \$ | 7,559 | \$ | 7,016 | \$ | 19,907 | \$ | 8,368 | \$ | 39,171 | \$ | 3,295,891 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 300 | Total Liabilities | \$ | 8,248,312 | \$ | 154,496 | \$ | - | \$ | - | \$ | 61,891 | \$ | 45,443 | \$ | 50,308 | \$ | 180,948 | \$ | 105,952 | \$ | 83,793 | \$ | 3,898,470 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 508.4 | Net Investment in Capital Assets | \$ | 74,158,759 | \$ | 15,604,223 | \$ | 1,234,440 | \$ | 157,235 | \$ | 9,429,712 | \$ | 3,750,869 | \$ | 698,776 | \$ | 1,975,935 | \$ | 764,267 | \$ | 17,967,192 | \$ | 2,405,607 |
| 511.4 | Restricted Net Position | \$ | 87,065,056 | \$ | 25,546 | \$ | - | \$ | - | \$ | 676 | \$ | 450 | \$ | 284 | \$ | 616 | \$ | 449 | \$ | 3,665 | \$ | 101,962 |
| 512.4 | Unrestricted Net Position | \$ | 6,410,451 | \$ | 1,082,999 | \$ |  | \$ | - | \$ | 333,959 | S | 131,818 | \$ | 83,372 | \$ | 514,141 | S | 45,780 | S | 964,728 | \$ | 541,617 |
| 513 | Total Equity/Net Assets | \$ | 167,634,266 | \$ | 16,712,768 | \$ | 1,234,440 | \$ | 157,235 | \$ | 9,764,347 | \$ | 3,883,137 | \$ | 782,432 | \$ | 2,490,692 | \$ | 810,496 | \$ | 18,935,585 | \$ | 3,049,186 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 600 | Total Liabilities and Equity/Net assets | \$ | 175,882,579 | \$ | 16,867,264 | S | 1,234,440 | \$ | 157,235 | \$ | 9,826,238 | \$ | 3,928,580 | \$ | 832,740 | \$ | 2,671,640 | S | 916,448 | \$ | 19,019,378 | \$ | 6,947,656 |


| Line Item No. | Description - September FY 2020 Audited FDS | MO001000038 |  | MO001000041 |  | MO001000044 |  | MO001000045 |  | MO001000046 |  | MO001000047 |  | MO001000048 |  | MO001000049 |  | MO001000050 |  | MO001000052 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Cash-unrestricted | \$ | 237,750 | \$ | 83,048 | \$ | 18,634 | \$ | 19,690 | \$ | 25,382 | \$ | 93,097 | \$ | 38,316 | \$ | 97,440 | \$ | 10,523 | \$ | 225,258 |
| 113 | Cash-other restricted -FSS Escrows | \$ | 301 |  |  | \$ | 152,540 | \$ | - | \$ | 4,075 | \$ | 318,658 |  |  | \$ | 193,862 | \$ | 5,080 | \$ | 22,439 |
| 114 | Cash-tenant security deposits | \$ | 31,661 | \$ | 38,390 | \$ |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 5,714 |
| 115 | Cash - Restricted for payment of current liability |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 100 | Total Cash | \$ | 269,712 | \$ | 121,438 | \$ | 171,174 | \$ | 19,690 | \$ | 29,457 | \$ | 411,755 | \$ | 38,316 | \$ | 291,302 | \$ | 15,603 | \$ | 253,411 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 122 | Accounts rec - HUD other projects | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | S | - | \$ | - | \$ | - | \$ | - |
| 125 | Account receivable - miscellaneous | \$ | - | \$ | - | \$ | 1,256 | \$ | 2,211 | \$ | 900 | \$ | - | \$ |  | \$ | 876 | \$ | - | \$ | - |
| 126 | Accounts receivable - tenants | \$ | 30,646 | \$ | 56,953 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 4,006 |
| 126.1 | Allowance for doubtful accounts - tenants | \$ | $(6,668)$ | \$ | $(4,328)$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | (550) |
| 126.2 | Allowance for doubtful accounts - other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 127 | Notes, Loans, \& Mortgages Receivable - Current |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 128 | Fraud recovery | \$ | 3,545 | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 128.1 | Allowance for doubtful accounts - fraud |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 129 | Accrued interest receivable | \$ | 250 | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ |  |
| 120 | Total receivables, net of allow for doubtful accounts | \$ | 27,772 | S | 52,625 | \$ | 1,256 | \$ | 2,211 | S | 900 | \$ | - | \$ | - | \$ | 876 | \$ | - | \$ | 3,456 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 131 | Investments - unrestricted | \$ | 24,990 | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |
| 132 | Investments - restricted |  |  |  |  | \$ | 74 | \$ | 504,930 | \$ | 5,947 |  |  |  |  |  |  | \$ | 500,893 |  |  |
| 135 | Investments - Restricted- pymt of curr liability |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets | \$ | 94,723 | \$ | 183,621 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 16,280 |
| 144 | Inter program - due from |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |
| 145 | Assets held for sale |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 150 | Total Current Assets | S | 417,197 | S | 357,684 | \$ | 172,504 | \$ | 526,831 | \$ | 36,303 | \$ | 411,755 | \$ | 38,316 | \$ | 292,178 | \$ | 516,496 | \$ | 273,147 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | Land | \$ | 3,369,115 | \$ | 87,841 | \$ | 818,440 | \$ | 297,849 | \$ | 197,776 | \$ | 738,191 | \$ | 425,879 | \$ | 595,194 | \$ | 978,518 | \$ | 397,487 |
| 162 | Buildings | \$ | 20,052,132 | \$ | 13,418,976 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 2,294,690 |
| 163 | Furniture, equipment and machinery - dwellings |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ |  |
| 164 | Furniture, equipment and machinery - admin |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 38,384 |
| 165 | Leasehold improvements | \$ | 166,618 | \$ | 838,597 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 1,430,325 |
| 166 | Accumulated depreciation | \$ | (16,820,592) | \$ | (12,222,222) | \$ | - | \$ | - | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ | (2,151,338) |
| 167 | Construction in progress | \$ | 27,043 | \$ | 23,178 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 760 |
| 160 | Total capital assets, net of accumulated deprec | \$ | 6,794,317 | \$ | 2,146,370 | \$ | 818,440 | \$ | 297,849 | \$ | 197,776 | \$ | 738,191 | \$ | 425,879 | \$ | 595,194 | \$ | 978,518 | \$ | 2,010,307 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 171 | Notes, Loans, \& mortgages rec - N/C Partners | \$ | - | \$ | - | \$ | 1,490,811 | \$ | 2,432,701 | \$ | 3,566,095 | \$ | 1,968,581 | S | 233,322 | \$ | 1,604,400 | \$ | 4,205,697 | \$ | - |
| 172 | Notes, Loans, mortg rec - Non-current- past due | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 173 | Grants receivable - Non-current |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 174 | Other assets | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 176 | Investment in joint venture | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ |  | \$ |  | S | - | \$ |  | \$ |  |
| 180 | Total Non-current Assets | \$ | 6,794,317 | S | 2,146,370 | \$ | 2,309,251 | \$ | 2,730,550 | \$ | 3,763,871 | \$ | 2,706,772 | S | 659,201 | \$ | 2,199,594 | \$ | 5,184,215 | \$ | 2,010,307 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 190 | Total Assets | \$ | 7,211,514 | \$ | 2,504,055 | \$ | 2,481,755 | \$ | 3,257,381 | S | 3,800,174 | \$ | 3,118,527 | \$ | 697,517 | \$ | 2,491,772 | \$ | 5,700,711 | \$ | 2,283,454 |



| Line Item No. | Description - September FY 2020 Audited FDS | MO001000054 |  | MO001000055 |  | MO001000056 |  | MO001000057 |  | MO001000058 |  | MO001000059 |  | MO001000060 |  | MO001000061 |  | MO001000062 |  | MO001000063 |  | MO001000064 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Cash-unrestricted | \$ | 95,824 | \$ | 34,429 | \$ | 16,933 | \$ | 50,190 | \$ | 47,458 | \$ | 35,353 | \$ | 82,992 | \$ | 184,817 | \$ | 122,432 | \$ | 13,904 | \$ | 29,847 |
| 113 | Cash-other restricted -FSS Escrows | \$ | 555,095 | \$ | 153,925 | \$ | 397,033 | \$ | 114,224 | \$ | 134,626 | \$ | 279,603 | \$ | 153,258 | \$ | 398,409 | \$ | 363,610 | \$ | 6,791 | \$ | 251,262 |
| 114 | Cash-tenant security deposits |  |  |  |  |  |  |  |  |  |  | \$ | - |  |  |  |  |  |  |  |  |  |  |
| 115 | Cash - Restricted for payment of current liability |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 100 | Total Cash | \$ | 650,919 | \$ | 188,354 | \$ | 413,966 | \$ | 164,414 | \$ | 182,084 | S | 314,956 | \$ | 236,250 | \$ | 583,226 | \$ | 486,042 | \$ | 20,695 | \$ | 281,109 |
| 121 | Accounts receivable - PHA projects |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 122 | Accounts rec - HUD other projects | \$ | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 125 | Account receivable - miscellaneous | S | - | S | - | S | 998 | S | - | S | - | S | - | S | - | S | 83,011 | \$ | - | S | 712 | S | 672 |
| 126 | Accounts receivable - tenants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 126.1 | Allowance for doubtful accounts - tenants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 126.2 | Allowance for doubtful accounts - other |  |  |  |  | \$ | - |  |  |  |  |  |  |  |  | \$ | - | \$ | - |  |  |  |  |
| 127 | Notes, Loans, \& Mortgages Receivable - Current |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 128 | Fraud recovery |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 128.1 | Allowance for doubtful accounts - fraud |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 129 | Accrued interest receivable | S | 114 |  |  | \$ | - | \$ |  | \$ | 60 | \$ | - | \$ | 40 | \$ | 667 | \$ |  | \$ | - | \$ | 2,267 |
| 120 | Total receivables, net of allow for doubtful accounts | \$ | 114 | \$ | - | \$ | 998 | \$ | - | \$ | 60 | \$ | - | \$ | 40 | \$ | 83,678 | \$ | - | \$ | 712 | \$ | 2,939 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 131 | Investments - unrestricted |  |  |  |  | \$ | - | \$ | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 132 | Investments - restricted | \$ | 250,065 |  |  | \$ | 499,770 | \$ | 99,983 | \$ | 150,054 | \$ | 199,966 | \$ | 100,036 | \$ | 250,385 | \$ | - | \$ | - | \$ | 250,572 |
| 135 | Investments - Restricted- pymt of curr liability |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 144 | Inter program - due from |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 145 | Assets held for sale |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 150 | Total Current Assets | \$ | 901,098 | S | 188,354 | S | 914,735 | \$ | 264,397 | S | 332,198 | S | 514,922 | \$ | 336,326 | \$ | 917,289 | \$ | 486,042 | S | 21,407 | S | 534,621 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | Land |  |  | \$ | 73,634 | \$ | 128,583 |  |  |  |  | S | 865,677 |  |  |  |  | \$ | 190,000 |  |  |  |  |
| 162 | Buildings |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 163 | Furniture, equipment and machinery - dwellings |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 164 | Furniture, equipment and machinery - admin |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 165 | Leasehold improvements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 166 | Accumulated depreciation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 167 | Construction in progress |  |  |  |  |  |  |  |  |  |  | \$ | - |  |  | \$ |  | \$ |  | \$ | - | \$ |  |
| 160 | Total capital assets, net of accumulated deprec | \$ | - | \$ | 73,634 | \$ | 128,583 | S | - | \$ | - | S | 865,677 | \$ | - | S | - | S | 190,000 | S | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 171 | Notes, Loans, \& mortgages rec - N/C Partners | \$ | 2,550,128 | \$ | 1,049,459 | \$ | 4,626,742 | \$ | 1,730,582 | \$ | 3,199,654 | \$ | 3,887,569 | \$ | 4,092,175 | S | 2,793,279 | \$ | 6,488,940 | \$ | 8,294,256 | \$ | 6,622,497 |
| 172 | Notes, Loans, mortg rec - Non-current- past due | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 173 | Grants receivable - Non-current |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 174 | Other assets | \$ |  | S | - | \$ | - | \$ | - | S | - | \$ | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 176 | Investment in joint venture | S |  | S | - | S | - | \$ | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 180 | Total Non-current Assets | \$ | 2,550,128 | \$ | 1,123,093 | S | 4,755,325 | \$ | 1,730,582 | \$ | 3,199,654 | S | 4,753,246 | \$ | 4,092,175 | \$ | 2,793,279 | S | 6,678,940 | \$ | 8,294,256 | S | 6,622,497 |
| 190 | Total Assets | \$ | 3,451,226 | \$ | 1,311,447 | \$ | 5,670,060 | \$ | 1,994,979 | \$ | 3,531,852 | \$ | 5,268,168 | \$ | 4,428,501 | \$ | 3,710,568 | \$ | 7,164,982 |  |  |  | 7,157,118 |



| Line Item No. | Description - September FY 2020 Audited FDS | MO001000065 |  | MO001000066 |  | Other Proj- 600 |  | Other Proj- 680 |  | Other Proj -CFP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Cash-unrestricted | \$ | 40,875 | \$ | 198,945 | \$ | 833,354 |  |  | \$ | 17,547 |
| 113 | Cash-other restricted -FSS Escrows | \$ | 224,257 | \$ | 434,348 | \$ | 86,181 | \$ | 66,861 | \$ |  |
| 114 | Cash-tenant security deposits |  |  |  |  |  |  |  |  |  |  |
| 115 | Cash - Restricted for payment of current liability |  |  |  |  |  |  | \$ | - | \$ |  |
| 100 | Total Cash | \$ | 265,132 | \$ | 633,293 | \$ | 919,534 | \$ | 66,861 | S | 17,547 |
| 121 | Accounts receivable - PHA projects |  |  |  |  |  |  |  |  |  |  |
| 122 | Accounts rec - HUD other projects | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 336,419 |
| 125 | Account receivable - miscellaneous | S | 452 | S | 358 | \$ | - | \$ | - | S |  |
| 126 | Accounts receivable - tenants |  |  |  |  |  |  |  |  |  |  |
| 126.1 | Allowance for doubtful accounts - tenants |  |  |  |  |  |  |  |  |  |  |
| 126.2 | Allowance for doubtful accounts - other |  |  |  |  | \$ | - |  |  |  |  |
| 127 | Notes, Loans, \& Mortgages Receivable - Current |  |  |  |  |  |  |  |  |  |  |
| 128 | Fraud recovery |  |  |  |  |  |  |  |  |  |  |
| 128.1 | Allowance for doubtful accounts - fraud |  |  |  |  |  |  |  |  |  |  |
| 129 | Accrued interest receivable | \$ | 2,318 |  |  | \$ | - |  |  |  |  |
| 120 | Total receivables, net of allow for doubtful accounts | \$ | 2,770 | S | 358 | \$ | - | \$ | - | \$ | 336,419 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 131 | Investments - unrestricted |  |  |  |  | \$ | - |  |  |  |  |
| 132 | Investments - restricted | \$ | 251,012 | \$ | - |  |  |  |  |  |  |
| 135 | Investments - Restricted- pymt of curr liability |  |  |  |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets |  |  |  |  | \$ | 1,717 |  |  |  |  |
| 144 | Inter program - due from |  |  |  |  | \$ | - |  |  |  |  |
| 145 | Assets held for sale |  |  |  |  |  |  |  |  |  |  |
| 150 | Total Current Assets | \$ | 518,914 | \$ | 633,651 | \$ | 921,251 | \$ | 66,861 | \$ | 353,966 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 161 | Land |  |  | \$ | 863,748 | \$ | 374,550 |  |  |  |  |
| 162 | Buildings |  |  |  |  | \$ | 5,640,740 |  |  |  |  |
| 163 | Furniture, equipment and machinery - dwellings |  |  |  |  |  |  |  |  |  |  |
| 164 | Furniture, equipment and machinery - admin |  |  |  |  | \$ | 358,280 |  |  |  |  |
| 165 | Leasehold improvements |  |  |  |  | \$ | 747,793 |  |  |  |  |
| 166 | Accumulated depreciation |  |  |  |  | \$ | $(1,355,279)$ |  |  |  |  |
| 167 | Construction in progress |  |  |  |  | \$ | 1,489 |  |  |  |  |
| 160 | Total capital assets, net of accumulated deprec | S | - | S | 863,748 | S | 5,767,573 | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 171 | Notes, Loans, \& mortgages rec - N/C Partners | \$ | 5,553,956 | \$ | 2,521,098 | \$ | 5,608,174 | \$ | 5,120,345 | \$ | - |
| 172 | Notes, Loans, mortg rec - Non-current- past due | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 173 | Grants receivable - Non-current |  |  |  |  |  |  |  |  |  |  |
| 174 | Other assets | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 176 | Investment in joint venture | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 180 | Total Non-current Assets | \$ | 5,553,956 | \$ | 3,384,846 | \$ | 11,375,747 | S | 5,120,345 | \$ | - |
| 190 | Total Assets | \$ | 6,072,870 | \$ | 4,018,497 | \$ | 12,296,998 | \$ | 5,187,206 | \$ | 353,966 |





| Line Item No. | Description - September FY 2020 Audited FDS | Total Projects |  | MO001000002 |  | Operating Fund Program | Capital Fund Program | MO001000003 |  | Operating Fund Program | Capital Fund Program | MO001000009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 97400 | Depreciation expense | \$ | 7,596,391 | \$ | 1,674,994 | \$1,674,994 |  | \$ | - |  |  | \$ | - |
| 97500 | Fraud losses | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 97800 | Dwelling units rent expense | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 90000 | Total Expenses | \$ | 28,811,503 |  | \$4,243,617 | \$4,238,517 | \$5,100 |  | \$0 | \$0 | \$0 |  | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10020 | Operating transfer out - subsidy | \$ | (2,489,998) | \$ | $(450,401)$ |  | -\$450,401 | \$ | - |  |  | \$ |  |
| 10040 | Operating transfers from / to component unit | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 10091 | Inter Project Excess Cash Transfer In | \$ | 150,000 | \$ | - |  |  | S | - |  |  | \$ |  |
| 10092 | Inter Project Excess Cash Transfer Out | \$ | $(150,000)$ | \$ | - | \$0 |  | \$ | - |  |  | \$ |  |
| 10093 | Transfers between Programs and Proj (In) | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 10094 | Transfers between Programs and Proj (Out) | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 10100 | Total other financing sources (uses) | \$ | 0 | \$ | 0 | 450,401 | \$ (450,401) | \$ | - | \$ - | \$ - | \$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10000 | Excess (Deficiency) of Revenue Over (Under) | \$ | $(7,184,464)$ |  | -\$1,651,065 | -\$1,668,274 | \$17,209 |  | \$0 | \$0 | \$0 |  | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11020 | Required Annual Debt Principal Payments | \$ | 720,250 |  |  |  |  |  |  |  |  |  |  |
| 11030 | Beginning equity | \$ | 174,818,742 | \$ | 18,363,832 | \$18,363,832 |  | \$ | 1,234,440 | \$1,234,440 |  | \$ | 157,235 |
| 11040-010 | Prior period adj - PMC equity | \$ |  | \$ | - | \$0 |  | \$ | - |  |  | \$ |  |
| 11040-020 | Prior period adj -corection/adjustment | S | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11040-070 | Equity Transfers -CFP trf in (4910) | \$ | 3,791,092 | \$ | 17,209 | \$17,209 |  | \$ | - |  |  | \$ |  |
| 11040-080 | Equity Transfers -CFP trf out (4911) | \$ | (3,791,092) | \$ | $(17,209)$ |  | -\$17,209 | \$ | - |  |  | \$ |  |
| 11040-090 | Equity Trf -from "Other AMP" | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11040-100 | Equity Trf -from "Other AMP" | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11040-110 | Equity Trf | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11040 | Prior period adjustments, equity transfers, and | \$ | 1 |  | \$0 | \$17,209 | -\$17,209 |  | \$0 | \$0 | \$0 | \$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11210 | Unit Months Available <br> Unit Months Leased |  | 32,459 |  | 3992 | 3992 |  |  | 0 | 0 |  |  | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11610 | Land Purchases | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 11620 | Building Purchases | \$ | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases | S | - | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11640 | Furniture \& Equipment-Administrative Purchases | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 11650 | Leasehold Improvements Purchases \& CIP | \$ | 3,070,842 | \$ | 17,209 |  | \$17,209 | \$ | - |  |  | \$ |  |
| 11660 | Infrastructure Purchases | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 13510 | CFFP Debt Service Payments | \$ | 1,027,059 | \$ | - |  |  | \$ | - |  |  | \$ |  |
| 13901 | Replacement Housing Factor Funds | \$ |  | \$ | - |  |  | \$ | - |  |  | \$ |  |




| Line Item No. | Description - September FY 2020 Audited FDS | Operating Fund Program | Capital Fund Program | MO001000010 |  | Operating Fund Program | Capital Fund Program | MO001000013 |  | Operating Fund Program | Capital Fund Program |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 97400 | Depreciation expense |  |  | S | 466,374 | \$466,374 |  | \$ | 319,196 | \$319,196 |  |  |
| 97500 | Fraud losses |  |  | \$ |  |  |  | \$ |  |  |  |  |
| 97800 | Dwelling units rent expense |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 90000 | Total Expenses | \$0 | \$0 |  | \$1,342,021 | \$1,338,346 | \$3,675 |  | \$1,171,682 | \$1,168,007 | \$ | 3,675 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10020 | Operating transfer out - subsidy |  |  | \$ | $(58,320)$ |  | -\$58,320 | \$ | $(104,393)$ |  |  | -\$104,393 |
| 10040 | Operating transfers from / to component unit |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 10091 | Inter Project Excess Cash Transfer In |  |  | \$ | - | \$0 |  | \$ | - |  |  |  |
| 10092 | Inter Project Excess Cash Transfer Out |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 10093 | Transfers between Programs and Proj (In) |  |  | \$ | - | \$0 |  | \$ | - | \$0 |  |  |
| 10094 | Transfers between Programs and Proj (Out) |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 10100 | Total other financing sources (uses) | \$ | \$ | \$ | (0) | 58,320 | $(58,320)$ | \$ | - | \$ 104,393 | \$ | $(104,393)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10000 | Excess (Deficiency) of Revenue Over (Under) | \$0 | \$0 |  | -\$628,807 | -\$628,807 | \$0 |  | -\$454,595 | -\$454,595 | \$ | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11020 | Required Annual Debt Principal Payments |  |  |  |  |  |  |  |  |  |  |  |
| 11030 | Beginning equity | \$157,235 |  | \$ | 10,393,154 | \$10,393,154 |  | \$ | 4,337,733 | \$4,337,733 |  |  |
| 11040-010 | Prior period adj - PMC equity |  |  | \$ |  | \$0 |  | \$ | - | \$0 |  |  |
| 11040-020 | Prior period adj -corection/adjustment |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11040-070 | Equity Transfers -CFP trf in (4910) |  |  | \$ | - | \$0 |  | \$ | - | \$0 |  |  |
| 11040-080 | Equity Transfers -CFP trf out (4911) |  |  | \$ | - |  | \$0 | \$ | - |  |  | \$0 |
| 11040-090 | Equity Trf -from "Other AMP" |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11040-100 | Equity Trf -from "Other AMP" |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11040-110 | Equity Trf |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11040 | Prior period adjustments, equity transfers, and | \$ | \$ | \$ | - | \$ | \$ - | \$ | - | \$ - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11210 | Unit Months Available | 0 |  |  | 1512 | 1512 |  |  | 1296 | 1296 |  |  |
| 逑 |  |  |  |  |  |  |  |  |  |  |  |  |
| 11610 | Land Purchases |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11620 | Building Purchases |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11640 | Furniture \& Equipment-Administrative Purchases |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 11650 | Leasehold Improvements Purchases \& CIP |  |  | \$ | - |  | \$0 | \$ | - |  |  | \$0 |
| 11660 | Infrastructure Purchases |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 13510 | CFFP Debt Service Payments |  |  | \$ | - |  |  | \$ | - |  |  |  |
| 13901 | Replacement Housing Factor Funds |  |  | \$ | - |  |  | \$ | - |  |  |  |




| Line Item No. | Description - September FY 2020 Audited FDS | MO001000017 |  | Operating Fund Program | Capital Fund Program | MO001000019 |  | Operating Fund Program | Capital Fund Program |  | MO001000028 |  | Operating Fund Program |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 97400 | Depreciation expense | \$ | 556,974 | \$556,974 |  | \$ | 946,947 | \$946,947 |  |  | \$ | 395,340 | \$395,340 |
| 97500 | Fraud losses | \$ | - |  |  | \$ |  |  |  |  | \$ | - |  |
| 97800 | Dwelling units rent expense | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 90000 | Total Expenses |  | \$1,375,932 | \$1,372,257 | \$ 3,675 |  | \$2,890,620 | \$2,890,070 | \$ | 550 |  | \$1,340,975 | \$1,340,219 |
| 10010 | Operating transfer in - subsidy | \$ | 60,000 | \$60,000 |  | \$ | 227,904 | \$227,904 |  |  | \$ | 63,950 | \$63,950 |
| 10020 | Operating transfer out - subsidy | \$ | $(60,000)$ |  | -\$60,000 | \$ | $(227,904)$ |  |  | -\$227,904 | \$ | (63,950) |  |
| 10040 | Operating transfers from / to component unit | \$ | - |  |  | \$ |  |  |  |  | \$ | - |  |
| 10091 | Inter Project Excess Cash Transfer In | \$ | 20,000 | \$20,000 |  | \$ | - |  |  |  | \$ | - |  |
| 10092 | Inter Project Excess Cash Transfer Out | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 10093 | Transfers between Programs and Proj (In) | \$ | - | \$0 |  | \$ | - | \$0 |  |  | \$ | - | \$0 |
| 10094 | Transfers between Programs and Proj (Out) | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 10100 | Total other financing sources (uses) | \$ | 20,000 | \$ 80,000 | \$ $\quad(60,000)$ | \$ | (0) | \$ 227,904 | \$ | $(227,904)$ | \$ | - | \$ 63,950 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10000 | Excess (Deficiency) of Revenue Over (Under) |  | -\$742,403 | -\$742,403 | \$ |  | -\$1,045,672 | -\$1,067,350 | \$ | 21,679 |  | -\$662,843 | -\$662,843 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11020 | Required Annual Debt Principal Payments |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11040-020 | Prior period adj -corection/adjustment | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11040-070 | Equity Transfers -CFP trf in (4910) | \$ | - | \$0 |  | \$ | 21,679 | \$21,679 |  |  | \$ | - | \$0 |
| 11040-080 | Equity Transfers -CFP trf out (4911) | S | - |  | \$0 | \$ | $(21,679)$ |  |  | -\$21,679 | \$ | - |  |
| 11040-090 | Equity Trf -from "Other AMP" | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11040-100 | Equity Trf -from "Other AMP" | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11040-110 | Equity Trf | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11040 | Prior period adjustments, equity transfers, and | \$ | - | \$ | \$ | \$ | 0 | \$ 21,679 | \$ | $(21,679)$ | \$ | - | \$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11210 | Unit Months Leased |  | 1144 | 1144 |  |  | 3431 | 3431 |  |  |  | 1388 | 1388 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11610 | Land Purchases | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11620 | Building Purchases | \$ | - |  |  | \$ | - |  |  |  | S | - |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11640 | Furniture \& Equipment-Administrative Purchases | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |
| 11650 | Leasehold Improvements Purchases \& CIP | \$ | - |  | \$0 | \$ | 21,679 |  |  | \$21,679 | \$ | - |  |
| 11660 | Infrastructure Purchases | \$ | - |  |  | \$ | - |  |  |  | S | - |  |
| 13510 | CFFP Debt Service Payments | \$ | - |  |  | \$ | - |  |  |  | S | - |  |
| 13901 | Replacement Housing Factor Funds | \$ | - |  |  | \$ | - |  |  |  | \$ | - |  |


| Line Item No. | Description - September FY 2020 Audited FDS | Capital Fund Program |  | MO001000034 | Operating Fund Program | Capital Fund Program |  | MO001000037 | Operating Fund Program | Capital Fund Program | MO001000038 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 70300 | Net tenant rental revenue |  | \$ | 265,005 | \$265,005 |  | \$ | 126,913 | \$126,913 |  | \$ | 244,612 |
| 70400 | Tenant revenue - other |  | \$ | 3,316 | \$3,316 |  | S | 4,131 | \$4,131 |  | \$ | 1,392 |
| 70500 | Total Tenant Revenue | \$ | \$ | 268,320 | 268,320 | \$ | \$ | 131,044 | \$ 131,044 | \$ | \$ | 246,004 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70600 | HUD PHA operating grants | \$64,706 |  | \$792,901 | \$599,712 | \$193,189 |  | \$721,864 | \$387,409 | \$334,455 |  | \$614,730 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70610 | Capital grants | \$0 | \$ | 3,016,387 |  | \$3,016,387 | \$ | 442,625 |  | \$442,625 | \$ | 1,830 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70700 | Total Fee Revenue |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 71100 | Investment income - unrestricted |  |  | \$2,316 | \$2,316 |  |  | \$2,560 | \$2,560 |  |  | \$653 |
| 71200 | Mortgage interest income |  | \$ | - |  |  | \$ | - - |  |  | \$ | - |
| 71300 | Proceeds from disposition of assets held for sale |  | \$ | - |  |  | \$ | - - |  |  | \$ | - |
| 71310 | Cost of sale of assets |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 71400 | Fraud recovery |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 71500 | Other revenue |  | \$ | 20,916 | \$20,916 |  | \$ | 12,241 | \$12,241 |  | \$ | 18,267 |
| 71600 | Gain or loss on sale of capital assets |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 72000 | Investment income - restricted |  | \$ | - | \$0 |  | \$ | - - |  |  | \$ | - |
| 70000 | Total Revenue | \$ 64,706 |  | \$4,100,840 | \$891,264 | \$3,209,575 |  | \$1,310,334 | \$533,254 | \$777,080 |  | \$881,484 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 91100 | Administrative salaries |  | \$ | 64,214 | \$64,214 |  | \$ | 34,523 | \$34,523 |  | \$ | 78,626 |
| 91200 | Auditing fees |  | \$ | 7,633 | \$7,633 |  | S | 7,149 | \$7,149 |  | \$ | 7,058 |
| 91400 | Advertising and Marketing |  | \$ | - | \$0 | \$0 | \$ | - | \$0 |  | \$ | - |
| 91500 | Employee benefit contributions - administrative |  | \$ | 20,663 | \$20,663 |  | \$ | 26,264 | \$26,264 |  | \$ | 16,843 |
| 91600 | Office Expenses |  | \$ | 22,544 | \$22,544 |  | \$ | 21,735 | \$21,735 |  | \$ | 27,243 |
| 91700 | Legal Expense |  | \$ | 3,525 | \$3,525 |  | \$ | 1,140 | \$1,140 |  | \$ | 4,908 |
| 91800 | Travel |  | \$ | 94 | \$94 |  | \$ | - - | \$0 |  | \$ | 39 |
| 91810 | Allocated Overhead |  | \$ | 99,812 | \$99,812 |  | \$ | 57,948 | \$57,948 |  | \$ | 50,016 |
| 91900 | Other | \$756 | \$ | 60,361 | \$40,973 | \$19,388 | \$ | 29,596 | \$25,921 | \$3,675 | \$ | 48,170 |
| 91000 | Total Operating-Administrative | \$ 756 |  | \$278,845 | \$259,457 | \$19,388 |  | \$178,355 | \$174,680 | 3,675 |  | \$232,903 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 92100 | Tenant services - salaries |  | \$ | 24,144 | \$24,144 |  | \$ | 14,017 | \$14,017 |  | \$ | 12,098 |
| 92200 | Relocation Costs |  | \$ | 1,334 | \$760 | \$574 | \$ | - |  |  | \$ | - |
| 92300 | Employee benefit contributions - tenant services |  | \$ | 8,785 | \$8,785 |  | \$ | 5,100 | \$5,100 |  | \$ | 4,402 |
| 92400 | Tenant services - other |  | \$ | - | \$0 |  | \$ | - | \$0 |  | \$ | - |
| 92500 | Total Tenant Services | \$ |  | \$34,262 | \$33,688 | \$574 |  | \$19,117 | \$19,117 | \$ |  | \$16,501 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 93100 | Water |  | \$ | 12,371 | \$12,371 |  | S | 44,648 | \$44,648 |  | \$ | 27,569 |
| 93200 | Electricity |  | \$ | 16,971 | \$16,971 |  | \$ | 6,884 | \$6,884 |  | \$ | 49,506 |
| 93300 | Gas |  | \$ | 17,799 | \$17,799 |  | \$ | 2,899 | \$2,899 |  | \$ | 19,916 |
| 93600 | Sewer |  | \$ | 38,275 | \$38,275 |  | \$ | 147,233 | \$147,233 |  | \$ | 76,940 |
| 93800 | Other utilities expense |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 93000 | Total Utilities | \$ |  | \$85,416 | \$85,416 | \$ |  | \$201,664 | \$201,664 | \$ |  | \$173,931 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 94100 | Ordinary maintenance and operations - labor |  | \$ | 107,054 | \$107,054 |  | \$ | 58,088 | \$58,088 |  | \$ | 106,075 |
| 94200 | Ordinary maint and operations - materials |  | \$ | 67,085 | \$38,191 | \$28,893 | \$ | 47,657 | \$47,657 |  | \$ | 67,203 |


| Line Item No. | Description - September FY 2020 Audited FDS | Capital Fund Program |  | MO001000034 | Operating Fund Program | Capital Fund Program |  | MO001000037 | Operating Fund Program | Capital Fund Program | MO001000038 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 94300-010 | Ordinary Maint \& Contracts - Garbage and Trash |  | \$ | 24,467 | \$24,467 |  | \$ | 15,860 | \$15,860 |  | \$ | 23,520 |
| 94300-020 | Ordinary Maint \& Contracts - Heating \& Cooling |  | \$ |  | \$0 |  | \$ | 589 | \$589 |  | \$ | 888 |
| 94300-030 | Ordinary Maint \& Contracts - Snow Removal |  | \$ | 850 | \$850 |  | \$ | 1,524 | \$1,524 |  | \$ | 674 |
| 94300-040 | Ordinary Maint \& Contracts - Elevator |  | \$ |  | \$0 |  | \$ |  | \$0 |  | S | 6,208 |
| 94300-050 | Ordinary Maint \& Contracts - Landscape \& |  | \$ | 36,382 | \$36,382 |  | \$ | 34,667 | \$34,667 |  | \$ | 24,533 |
| 94300-060 | Ordinary Maint \& Contracts - Unit Turnaround |  | \$ | 5,200 | \$5,200 |  | \$ | 28,012 | \$28,012 |  | \$ | 17,375 |
| 94300-070 | Ordinary Maint \& Contracts - Electrical Contracts |  | \$ | 3,199 | \$3,199 |  | \$ | 1,142 | \$1,142 |  | \$ | 2,729 |
| 94300-080 | Ordinary Maint \& Contracts - Plumbing Contracts |  | \$ | 925 | \$925 |  | \$ | 4,755 | \$4,755 |  | \$ | 14,400 |
| 94300-090 | Ordinary Maint \& Contracts - Extermination |  | \$ | 10,880 | \$10,880 |  | \$ | 8,290 | \$8,290 |  | \$ | 8,782 |
| 94300-100 | Ordinary Maint \& Contracts - Janitorial Contracts |  | \$ |  | \$0 |  | \$ |  | \$0 |  | \$ |  |
| 94300-110 | Ordinary Maint \& Contracts - Routine |  | \$ |  |  |  | \$ | - |  |  | \$ |  |
| 94300-120 | Ordinary Maint \& Contracts - Misc Contracts |  | \$ | 3,522 | \$3,522 |  | \$ | 6,626 | \$6,626 |  | \$ | 50,847 |
| 94300 | Ordinary Maintenance and Operations | \$ | \$ | 85,424 | \$85,424 | \$0 | \$ | 101,465 | \$101,465 | \$ - | \$ | 149,956 |
| 94500 | Employee benefit contribution - ordinary |  | \$ | 17,003 | \$17,003 |  | \$ | 15,169 | \$15,169 |  | \$ | 12,084 |
| 94000 | Total Maintenance | \$ |  | \$276,565 | \$247,672 | 28,893 |  | \$222,379 | \$222,379 | \$ |  | \$335,318 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 95100 | Protective services - labor |  | \$ |  |  |  | \$ | - - |  |  | \$ |  |
| 95200 | Protective services - other contract costs |  | \$ | 136,552 | \$136,552 |  | \$ | 71,897 | \$71,897 |  | \$ |  |
| 95300 | Protective services - other |  | \$ | 576 | \$576 |  | \$ | - | \$0 |  | \$ | 16,363 |
| 95500 | Employee benefit contributions - protective |  | \$ |  |  |  | \$ | - - |  |  | \$ |  |
| 95000 | Total Protective Services | \$ | \$ | 137,128 | \$ 137,128 | \$ | \$ | 71,897 | 71,897 | \$ | \$ | 16,363 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 96110 | Property Insurance |  | \$ | 31,564 | \$31,564 |  | \$ | 19,341 | \$19,341 |  | \$ | 26,517 |
| 96120 | Liability Insurance |  | \$ | 10,873 | \$10,873 |  | \$ | 5,670 | \$5,670 |  | \$ | 9,606 |
| 96130 | Workmen's Compensation |  | \$ | 6,207 | \$6,207 |  | \$ | 3,611 | \$3,611 |  | \$ | 6,087 |
| 96140 | All other Insurance |  | \$ | 223 | \$223 |  | \$ | 155 | \$155 |  | \$ | 219 |
| 96100 | Total Insurance Premiums | \$ | \$ | 48,867 | \$ 48,867 | \$ | \$ | 28,777 | 28,777 | \$ | \$ | 42,429 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 96200 | Other general expenses/Amortization |  | \$ | 19,228 | \$19,228 |  | \$ | 10,776 | \$10,776 |  | \$ | 21 |
| 96210 | Compensated absences |  | \$ | 3,525 | \$3,525 |  | \$ | 2,046 | \$2,046 |  | \$ | 1,766 |
| 96400 | Bad debt - tenant rents |  | \$ | 10,599 | \$10,599 |  | \$ | 1,794 | \$1,794 |  | \$ | 7,645 |
| 96500 | Bad debt - mortgages |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 96600 | Bad debt - other |  | \$ |  |  |  | \$ | - |  |  | \$ | - |
| 96800 | Severance expense |  | \$ | - |  |  | \$ | - - |  |  | \$ | - |
| 96000 | Total Other General Expenses | \$ | \$ | 33,351 | \$ 33,351 | \$ | \$ | 14,617 | 14,617 | \$ | \$ | 9,433 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 96710 | Interest of Mortgage (or Bonds) Payable |  | \$ | - |  |  | \$ | 184,710 |  | \$184,710 | \$ | - |
| 96720 | Interest on Notes Payable (Short and Long Term) |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 96730 | Amortization of Bond Issue Costs |  | \$ |  |  |  | \$ |  |  |  | \$ | - |
| 96700 | Total Interest Expense and Amortization Cost | \$ | \$ |  | \$ | \$ | \$ | 184,710 | \$ | \$ 184,710 | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| soft | Total Operating Expenses | 3 | S |  |  | \$ 48,855 | \$ |  | 733,132 | \$ 188,385 | \$ |  |
| 97000 | Excess Revenue Over Operating Expenses | \$ 63,950 | \$ | 3,206,404 | \$ 45,683 | \$ 3,160,721 | \$ | 388,817 | \$ $(199,878)$ | \$ 588,695 | \$ | 54,607 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 97100 | Extraordinary maintenance |  | \$ | - |  |  | \$ | - |  |  | \$ | - |
| 97200 | Casualty losses- Non-capitalized |  | \$ | - | \$0 |  | \$ | - |  |  | \$ | - |




| Line Item No. | Description - September FY 2020 Audited FDS | Operating Fund Program | Capital Fund Program |  | MO001000041 | Operating Fund Program | Capital Fund Program | MO001000044 | Operating Fund Program | Capital Fund Program |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 94300-010 | Ordinary Maint \& Contracts - Garbage and Trash | \$23,520 |  | \$ | 20,805 | \$20,805 |  | \$ |  |  |
| 94300-020 | Ordinary Maint \& Contracts - Heating \& Cooling | \$888 |  | \$ | 1,400 | \$1,400 |  | \$ |  |  |
| 94300-030 | Ordinary Maint \& Contracts - Snow Removal | \$674 |  | \$ | - | \$0 |  | \$ |  |  |
| 94300-040 | Ordinary Maint \& Contracts - Elevator | \$6,208 |  | \$ | - |  |  | \$ |  |  |
| 94300-050 | Ordinary Maint \& Contracts - Landscape \& | \$24,533 |  | \$ | 84,977 | \$84,977 |  | \$ |  |  |
| 94300-060 | Ordinary Maint \& Contracts - Unit Turnaround | \$17,375 |  | \$ | 112,978 | \$112,978 |  | \$ |  |  |
| 94300-070 | Ordinary Maint \& Contracts - Electrical Contracts | \$2,729 |  | \$ | 12,564 | \$12,564 |  | \$ |  |  |
| 94300-080 | Ordinary Maint \& Contracts - Plumbing Contracts | \$14,400 |  | \$ | 42,065 | \$42,065 |  | \$ |  |  |
| 94300-090 | Ordinary Maint \& Contracts - Extermination | \$8,782 |  | \$ | 17,103 | \$17,103 |  | \$ |  |  |
| 94300-100 | Ordinary Maint \& Contracts - Janitorial Contracts | \$0 |  | \$ | - | \$0 |  | \$ |  |  |
| 94300-110 | Ordinary Maint \& Contracts - Routine |  |  | \$ | - |  |  | \$ |  |  |
| 94300-120 | Ordinary Maint \& Contracts - Misc Contracts | \$50,847 |  | \$ | 82,848 | \$82,848 |  | \$ |  |  |
| 94300 | Ordinary Maintenance and Operations | \$149,956 | \$ | \$ | 374,739 | \$374,739 | \$ | \$ | \$0 | \$ |
| 94500 | Employee benefit contribution - ordinary | \$12,084 |  | \$ | 15,548 | \$15,548 |  | \$ |  |  |
| 94000 | Total Maintenance | \$335,318 | \$ |  | \$592,315 | \$592,315 | \$ | \$0 | \$0 | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 95100 | Protective services - labor |  |  | \$ | - |  |  | \$ |  |  |
| 95200 | Protective services - other contract costs | \$0 |  | \$ | - | \$0 |  | \$ |  |  |
| 95300 | Protective services - other | \$16,363 |  | \$ | 16,145 | \$16,145 |  | \$ |  |  |
| 95500 | Employee benefit contributions - protective |  |  | \$ | - |  |  | \$ |  |  |
| 95000 | Total Protective Services | \$ 16,363 | \$ | \$ | 16,145 | \$ 16,145 | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 96110 | Property Insurance | \$26,517 |  | \$ | 29,277 | \$29,277 |  | \$ |  |  |
| 96120 | Liability Insurance | \$9,606 |  | \$ | 9,000 | \$9,000 |  | \$ 5,521 | \$5,521 |  |
| 96130 | Workmen's Compensation | \$6,087 |  | \$ | 6,077 | \$6,077 |  | \$ |  |  |
| 96140 | All other Insurance | \$219 |  | \$ | 215 | \$215 |  | \$ |  |  |
| 96100 | Total Insurance Premiums | \$ 42,429 | \$ | \$ | 44,569 | \$ 44,569 | \$ | \$ 5,521 | 5,521 | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 96200 | Other general expenses/Amortization | \$21 |  | \$ | 12,195 | \$12,195 |  | \$ 399,434 | 399,434 |  |
| 96210 | Compensated absences | \$1,766 |  | \$ | 3,455 | \$3,455 |  | \$ 2,000 | \$2,000 |  |
| 96400 | Bad debt - tenant rents | \$7,645 |  | \$ | 22,425 | \$22,425 |  | \$ |  |  |
| 96500 | Bad debt - mortgages |  |  | \$ | - |  |  | \$ |  |  |
| 96600 | Bad debt - other |  |  | \$ | - |  |  | \$ |  |  |
| 96800 | Severance expense |  |  | \$ | - |  |  | \$ |  |  |
| 96000 | Total Other General Expenses | \$ 9,433 | \$ | \$ | 38,075 | \$ 38,075 | \$ | \$ 401,434 | 401,434 | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 96720 | Interest on Notes Payable (Short and Long Term) |  |  | \$ | - |  |  | \$ |  |  |
| 96730 | Amortization of Bond Issue Costs |  |  | \$ | - |  |  | \$ |  |  |
| 96700 | Total Interest Expense and Amortization Cost | \$ | \$ | \$ | - | \$ | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| soft | Tow Operating Expenses |  |  |  |  |  |  | - 57,409 | - 57, |  |
| 97000 | Excess Revenue Over Operating Expenses | \$ (97,223) | \$ 151,830 | \$ | $(123,817)$ | \$ $(336,040)$ | 212,223 | \$ $(155,090)$ | \$ $(155,090)$ | \$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 97100 | Extraordinary maintenance |  |  | \$ | 24,113 | \$24,113 |  | \$ |  |  |
| 97200 | Casualty losses- Non-capitalized |  |  | \$ | - |  |  | \$ |  |  |















| Line Item No. | Description - September FY 2020 Audited FDS | Capital Fund Program | MO001000058 |  | Operating Fund Program |  | Capital Fund Program |  | MO001000059 |  | Operating Fund Program |  | Capital Fund Program |  | MO001000060 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70300 | Net tenant rental revenue |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 70400 | Tenant revenue - other |  | \$ | - |  |  |  |  | S | - |  |  |  |  | \$ | - |
| 70500 | Total Tenant Revenue | \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70600 | HUD PHA operating grants | \$35,109 | \$ | 250,501 | \$ | 205,639 | \$ | 44,862 | \$ | 256,551 | \$ | 207,788 | \$ | 48,763 | \$ | 247,208 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70610 | Capital grants | \$ | \$ | - |  |  | \$ | - | \$ | - |  |  | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 70700 | Total Fee Revenue |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 71100 | Investment income - unrestricted |  | \$ | 60 | \$ | 60 |  |  | \$ | - |  |  |  |  | \$ | 40 |
| 71200 | Mortgage interest income |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 71300 | Proceeds from disposition of assets held for sale |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 71310 | Cost of sale of assets |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 71400 | Fraud recovery |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 71500 | Other revenue |  | \$ | - |  |  |  |  | \$ | 42,062 | \$ | 42,062 |  |  | \$ | - |
| 71600 | Gain or loss on sale of capital assets |  | \$ | - | \$ | - |  |  | \$ | - |  |  |  |  | \$ | - |
| 72000 | Investment income - restricted |  | \$ | 1,203 | \$ | 1,203 |  |  | \$ | 3,682 | \$ | 3,682 |  |  | \$ | 2,131 |
| 70000 | Total Revenue | \$35,109 | \$ | 251,764 | \$ | 206,902 | \$ | 44,862 | \$ | 302,296 | \$ | 253,533 | \$ | 48,763 | \$ | 249,379 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 91100 | Administrative salaries |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 91200 | Auditing fees |  | \$ | 275 | \$ | 275 |  |  | \$ | 359 |  | 359 |  |  | \$ | 326 |
| 91400 | Advertising and Marketing |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 91500 | Employee benefit contributions - administrative |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 91600 | Office Expenses |  | \$ | 616 | \$ | 616 |  |  | \$ | 496 | \$ | 496 |  |  | \$ | 723 |
| 91700 | Legal Expense |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 91800 | Travel |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 91810 | Allocated Overhead |  | \$ | 21,714 | \$ | 21,714 |  |  | \$ | 28,348 | \$ | 28,348 |  |  | \$ | 25,735 |
| 91900 | Other |  | \$ | - | \$ | - |  |  | \$ | - | \$ | - |  |  | \$ | - |
| 91000 | Total Operating-Administrative | \$ | \$ | 22,605 | \$ | 22,605 | \$ | - | \$ | 29,203 | \$ | 29,203 | \$ | - | \$ | 26,784 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 92100 | Tenant services - salaries |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 92200 | Relocation Costs |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 92300 | Employee benefit contributions - tenant services |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 92400 | Tenant services - other |  | \$ | - |  |  |  |  | \$ | 750 |  | 750 |  |  | \$ | - |
| 92500 | Total Tenant Services | \$ | \$ | - | \$ | - | \$ | - | \$ | 750 | \$ | 750 | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 93100 | Water |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 93200 | Electricity |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 93300 | Gas |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 93600 | Sewer |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 93800 | Other utilities expense |  | S | 64,246 | \$ | 64,246 |  |  | \$ | 75,538 | \$ | 75,538 |  |  | S | 61,245 |
| 93000 | Total Utilities | \$ | \$ | 64,246 | \$ | 64,246 | \$ | - | \$ | 75,538 | \$ | 75,538 | \$ | - | \$ | 61,245 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 94100 | Ordinary maintenance and operations - labor |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |
| 94200 | Ordinary maint and operations - materials |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  | \$ | - |












| Line Item No. | Description - September FY 2020 Audited FDS | Capital Fund Program | MO001000066 |  | Operating Fund Prog |  | Capital Fund Program | Other Project 600/CFP |  | Operating <br> Fund -600 |  | $\begin{aligned} & \text { CFP -no } \\ & \text { AMPs } \end{aligned}$ |  | Other Project680 |  | Operating <br> Fund -680 |  | CFP Program no AMP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 97400 | Depreciation expense |  | \$ | - |  |  |  | \$ | 212,722 | \$ | 212,722 |  |  | \$ | - |  |  |  |  |
| 97500 | Fraud losses |  | \$ | - |  |  |  | \$ |  |  |  |  |  | \$ | - |  |  |  |  |
| 97800 | Dwelling units rent expense |  | \$ | - |  |  |  | S | - |  |  |  |  | \$ | - |  |  |  |  |
| 90000 | Total Expenses | \$ | \$ | 231,727 | \$ | 201,141 | \$ 30,586 | \$ | 1,192,513 | \$ | 212,722 | \$ | 979,791 | \$ | 123,210 | \$ | 1,112 | \$ | 122,099 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10020 | Operating transfer out - subsidy |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 10040 | Operating transfers from / to component unit |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 10091 | Inter Project Excess Cash Transfer In |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 10092 | Inter Project Excess Cash Transfer Out |  | S | - | \$ | - |  | \$ | - |  |  |  |  | \$ | - | \$ | - |  |  |
| 10093 | Transfers between Programs and Proj (In) |  | S | - |  |  |  | S | - |  |  |  |  | \$ | - |  |  |  |  |
| 10094 | Transfers between Programs and Proj (Out) |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 10100 | Total other financing sources (uses) | \$ | \$ | - | \$ | - | \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10000 | Excess (Deficiency) of Revenue Over (Under) | \$ | \$ | $(63,575)$ | \$ | $(63,575)$ | \$ | \$ | $(119,574)$ | \$ | $(128,109)$ | \$ | 8,535 | \$ | 276,576 | \$ | $(1,049)$ | \$ | 277,625 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11020 | Required Annual Debt Principal Payments |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 277,625 |  |  | \$ | 277,625 |
| 11030 | Beginning equity |  | \$ | 4,076,483 | \$ | 4,076,483 |  | \$ | 12,106,142 | \$ | 12,106,142 |  |  | \$ | 2,472,914 | \$ | 2,472,914 | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11040-020 | Prior period adj -corection/adjustment |  | \$ | - - |  |  |  | \$ | - | \$ | - |  |  | \$ | - | \$ | - |  |  |
| 11040-070 | Equity Transfers -CFP trf in (4910) |  | \$ | - |  |  |  | \$ | 5,852 | \$ | 5,852 |  |  | S | 277,625 | \$ | 277,625 |  |  |
| 11040-080 | Equity Transfers -CFP trf out (4911) |  | \$ | - |  |  |  | \$ | $(5,852)$ |  |  | \$ | $(5,852)$ | \$ | $(277,625)$ |  |  | \$ | $(277,625)$ |
| 11040-090 | Equity Trf -from "Other AMP" |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | -- |  |  |  |  |
| 11040-100 | Equity Trf -from "Other AMP" |  | \$ | - - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11040-110 | Equity Trf |  | \$ | - - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11040 | Prior period adjustments, equity transfers, and | \$ | \$ | - | \$ | - | \$ - | \$ | (0) | \$ | 5,852 | \$ | $(5,852)$ | \$ | - | \$ | 277,625 | \$ | $(277,625)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11190 | Unit Months Available |  |  | 420 |  | 420 |  |  | 0 |  | 0 |  |  |  | 0 |  | 0 |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11610 | Land Purchases |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11620 | Building Purchases |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11640 | Furniture \& Equipment-Administrative Purchases |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 11650 | Leasehold Improvements Purchases \& CIP |  | \$ | - - |  |  |  | \$ | 5,852 |  |  |  | \$5,852 | S | - |  |  |  |  |
| 11660 | Infrastructure Purchases |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |
| 13510 | CFFP Debt Service Payments |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | 399,724 |  |  | \$ | 399,724 |
| 13901 | Replacement Housing Factor Funds |  | \$ | - |  |  |  | \$ | - |  |  |  |  | \$ | - |  |  |  |  |





|  |  |  |  |  | 1 | 14.866 | 14.870 | 14.218 | 14.895 | \#9-Other Fed | 14.879 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item No. | Description - September FY 2020 Audited FDS |  | otal Programs |  | $\begin{aligned} & \text { 3usiness Activities } \\ & 139 / 150 / 265 / 400) \end{aligned}$ | Revitalization of Severely Distressed Public Housing (377-382) | Resident Opportunity and Supportive Services (325-327) | Community Development Block Grant (250) | Jobs Plus Pilot Initiative (300) | 14.897 <br> JRAP -Juvenile <br> Re-Entry <br> Assistance <br> Program (301) | Mainstream Voucher Program (835) |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 94100 | Ordinary maintenance and operations - labor | \$ | 111,630 |  |  |  |  |  |  |  |  |
| 94200 | Ordinary maintenance - materials | \$ | 30,883 | \$ | 1,089 | \$ 6,779 |  |  |  |  |  |
| 94300-010 | Ordinary Maint Contracts - Garbage and Trash Removal | \$ | 11,094 |  |  | \$ |  |  |  |  |  |
| 94300-020 | Ordinary Maint Contracts - Heating \& Cooling | \$ | 182 | \$ | - | \$ |  |  |  |  |  |
| 94300-030 | Ordinary Maints Contracts - Snow Removal Contracts | \$ | 8,389 |  |  |  |  |  |  |  |  |
| 94300-040 | Ordinary Maint s Contracts - Elevator Maint Contracts | \$ | 20,594 | \$ | 165 |  |  |  |  |  |  |
| 94300-050 | Ordinary Maint Contracts - Landscape \& Grounds | \$ | 25,996 | \$ | 18,061 | \$ |  |  |  |  |  |
| 94300-060 | Ordinary Maint Contracts - Unit Turnaround Contracts | \$ | 8,679 | \$ | 906 |  |  |  |  |  |  |
| 94300-070 | Ordinary Maint Contracts - Electrical Contracts | \$ |  |  |  |  |  |  |  |  |  |
| 94300-080 | Ordinary Maint Contracts - Plumbing Contracts | \$ | 641 | \$ | 165 |  |  |  |  |  |  |
| 94300-090 | Ordinary Maint Contracts - Extermination Contracts | \$ | 32,633 | \$ | 250 |  |  |  |  |  |  |
| 94300-100 | Ordinary Maint Contracts - Janitorial Contracts | \$ | 4,926 |  |  | \$ |  |  |  |  |  |
| 94300-110 | Ordinary Maint Contracts - Routine Maint Contracts | \$ |  | \$ | - |  |  |  |  |  |  |
| 94300-120 | Ordinary Maint and Operations Contracts - Misc Contracts | \$ | 48,454 | \$ | 13,666 | \$ |  |  |  |  |  |
| 94300 | Ordinary Maintenance and Operations Contracts | \$ | 161,587 | \$ | 33,214 | \$ |  |  |  |  | \$ |
| 94500 | Employee benefit contribution - ordinary maintenance | \$ | 70,097 |  |  |  |  |  |  |  |  |
| 94000 | Total Maintenance | \$ | 374,196 | \$ | 34,303 | \$ 6,779 | \$ | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 95100 | Protective services - labor | \$ | - |  |  |  |  |  |  |  |  |
| 95200 | Protective services - other contract costs | \$ | 74,066 |  |  |  |  |  |  |  |  |
| 95300 | Protective services - other | \$ | 233 | \$ | - | \$ |  |  |  |  |  |
| 95500 | Employee benefit contributions - protective services | \$ | - |  |  |  |  |  |  |  |  |
| 95000 | Total Protective Services | \$ | 74,299 | \$ | - | \$ | \$ | \$ | \$ | \$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 96110 | Property Insurance | \$ | 47,244 | \$ | - | \$ |  |  |  |  |  |
| 96120 | Liability Insurance | \$ | 8,183 | \$ | 250 | \$ |  |  |  |  |  |
| 96130 | Workmen's Compensation | \$ | 56,308 |  |  |  |  |  |  |  |  |
| 96140 | All other Insurance | \$ | 24,428 |  |  |  |  |  |  |  |  |
| 96100 | Total Insurance Premiums | \$ | 136,164 | \$ | 250 | \$ | \$ | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 96200 | Other general expenses/amortization | \$ | 787,712 | \$ | 586,936 | \$ 46,483 |  |  | \$ 136,474 |  |  |
| 96210 | Compensated absences | \$ | 30,295 |  |  |  |  |  |  |  |  |
| 96300 | Payments in lieu of taxes | \$ | - |  |  |  |  |  |  |  |  |
| 96400 | Bad debt - tenant rents | \$ | - |  |  |  |  |  |  |  |  |
| 96500 | Bad debt - mortgages | \$ |  |  |  |  |  |  |  |  |  |
| 96600 | Bad debt - other | \$ |  | \$ | - |  |  |  |  |  |  |



|  |  |  |  | 1 | 14.866 | 14.870 | 14.218 | 14.895 | \#9-Other Fed | 14.879 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item No. | Description - September FY 2020 Audited FDS |  | Programs | Business Activities (139/150/265/400) | $\qquad$ | Resident Opportunity and Supportive Services (325-327) | Community Development Block Grant (250) | Jobs Plus Pilot Initiative (300) | 14.897 <br> JRAP -Juvenile <br> Re-Entry <br> Assistance <br> Program (301) | Mainstream Voucher Program (835) |
| 10000 | Excess (Deficiency) of Revenue Over (Under) Expenses - <br> Debit =income is more | \$ | $(2,258,239)$ | \$ (793,001) | \$ (75,377) | \$ | \$ 2,295 | \$ (0) | \$ | \$ 2,457 |
| 11020 | Required Annual Debt Principal Payments | \$ | - |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 11030 | Beginning equity | \$ | 17,827,536 | \$ 6,784,508 | \$ 2,997,739 | \$ | \$ | \$ - | \$ - | \$ 154,304 |
|  |  |  |  |  |  |  |  |  |  |  |
| 11040-010 | Prior period adj | \$ | $(148,889)$ | \$ - |  |  |  |  |  | \$ $(148,889)$ |
| 11040-020 | Prior period adj - | \$ | - |  |  |  |  |  |  |  |
| 11040-030 | Prior period adj - | \$ | - |  |  |  |  |  |  |  |
| 11040-050 | Equity Transfers -Program Income to AMPs (4901) | \$ | - |  |  |  |  |  |  |  |
| 11040-060 | Equity Transfers - | \$ | - |  |  |  |  |  |  |  |
| 11040-070 | Equity Transfers - CFP/Hope VI to AMPs | \$ |  |  |  |  |  |  |  |  |
| 11040-080 | Equity Transfers - CFP/Hope VI to AMPs | \$ | - |  |  |  |  |  |  |  |
| 11040-110 | Equity Transfers - | \$ | - |  |  |  |  |  |  |  |
| 11040 | Prior period adjustments, equity transfers, and correction of errors | \$ | $(148,889)$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ (148,889) |
|  |  |  |  |  |  |  |  |  |  |  |
| 11170-001 | Administrative Fee Equity- Beginning Balance | \$ | 3,117,573 |  |  |  |  |  |  |  |
| 11170-010 | Administrative Fee Revenue | \$ | 4,383,227 |  |  |  |  |  |  |  |
| 11170-020 | Hard to House Fee Revenue | \$ | - |  |  |  |  |  |  |  |
| 11170-021 | FSS Coordinator Grant | \$ |  |  |  |  |  |  |  |  |
| 11170-030 | Audit Costs | \$ |  |  |  |  |  |  |  |  |
| 11170-040 | Investment Income | \$ | - |  |  |  |  |  |  |  |
| 11170-045 | Fraud Recovery Revenue | \$ | - |  |  |  |  |  |  |  |
| 11170-050 | Other Revenue | \$ | - |  |  |  |  |  |  |  |
| 11170-051 | Comment for Other Revenue | \$ | - |  |  |  |  |  |  |  |
| 11170-060 | Total Admin Fee Revenues | \$ | 4,383,227 |  |  |  |  |  |  |  |
| 11170-080 | Total Operating Expenses | \$ | 3,881,016 |  |  |  |  |  |  |  |
| 11170-090 | Depreciation | \$ | 25,297 |  |  |  |  |  |  |  |
| 11170-095 | Housing Assistance Portability In | \$ | - |  |  |  |  |  |  |  |
| 11170-100 | Other Expenses | \$ | 587,090 |  |  |  |  |  |  |  |
| 11170-101 | Comment for Other Expense | \$ |  |  |  |  |  |  |  |  |
| 11170-110 | Total Expenses | \$ | 4,493,403 |  |  |  |  |  |  |  |
| 11170-002 | Net Administrative Fee | \$ | $(110,176)$ |  |  |  |  |  |  |  |
| 11170-003 | Administrative Fee Equity- Ending Balance | \$ | 3,007,397 |  |  |  |  |  |  |  |
| 11170 | Administrative Fee Equity | \$ | 3,007,397 |  |  |  |  |  |  |  |



| Line Item No. | Description - September FY 2020 Audited FDS | 14.871 | 6.2 |
| :---: | :---: | :---: | :---: |
|  |  | Housing Choice <br> Vouchers (850) | Component UnitsBlended <br> (Kingsbury 180) <br> December 2019 |
|  |  | 18 |  |
| 111 | Cash-unrestricted | 3,045,473 | 203,768 |
| 112 | Cash-restricted-modernization and development |  |  |
| 113 | Cash-other restricted | 232,742 | 789,719 |
| 114 | Cash-tenant security deposits |  | 28,422 |
| 115 | Cash - Restricted for payment of current liability | \$ |  |
| 100 | Total Cash | \$ 3,278,215 | \$ 1,021,908 |


| 122 | Accounts receivable - HUD other projects | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 124 | Account receivable - other government |  |  |  |  |
| 125 | Account receivable - miscellaneous | \$ | 185,966 | \$ | 21,021 |
| 126 | Accounts receivable - tenants |  |  | \$ | 1,882 |
| 126.1 | Allowance for doubfful accounts - tenants |  |  |  | -\$74 |
| 129 | Accrued interest receivable |  |  |  |  |
| 120 | Total receivables, net of allowance for doubtful accounts | \$ | 185,966 | \$ | 22,829 |


|  |  |  |  |  |  |  |  |
| :--- | :--- | ---: | ---: | :---: | :---: | :---: | :---: |
| 131 | Investments - unrestricted |  |  |  |  |  |  |
| 132 | Investments - restricted | $\$$ | - |  |  |  |  |
| 135 | Investments - Restricted for payment of current liability |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets | $\$$ | 5,151 |  |  |  |  |
| 150 | Total Current Assets | $\$$ | 15,710 |  |  |  |  |
|  | $\$$ | $\mathbf{3 , 4 6 9 , 3 3 2}$ | $\mathbf{\$}$ |  |  |  |  |


| 161 | Land |  | $\$$ | 125,000 |
| :--- | :--- | :--- | ---: | ---: |
| 162 | Buildings |  | $\$$ | $13,757,085$ |
| 163 | Furniture, equipment and machinery - dwellings |  | 396,678 |  |
| 164 | Furniture, equipment and machinery - administration | $\$$ | 218,998 | $\$$ |
| 165 | Leasehold improvements |  | $\$ 22,827$ |  |
| 166 | Accumulated depreciation | $-\$ 137,136$ | $-\$ 4,310,028$ |  |
| 167 | Construction in progress |  |  |  |
| 168 | Infrastructure |  |  |  |
| 160 | Total capital assets, net of accumulated depreciation | $\mathbf{8}$ | $\mathbf{8 1 , 8 6 2}$ | $\mathbf{\$}$ |






| 95100 | Protective services - labor | \$ | 11,491 | \$ | 62,575 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 95200 | Protective services - other contract costs |  |  |  |  |
| 95300 | Protective services - other | \$ | 233 | \$ | - |
| 95500 | Employee benefit contributions - protective services |  |  |  |  |
| 95000 | Total Protective Services | \$ | 11,724 | \$ | 62,575 |


| 96110 | Property Insurance | $\$$ | 6,305 | $\$$ | 40,939 |
| :--- | :--- | ---: | ---: | ---: | ---: |
| 96120 | Liability Insurance | $\$$ | 652 | $\$$ | 7,281 |
| 96130 | Workmen's Compensation | $\$$ | 49,717 | $\$$ | 6,591 |
| 96140 | All other Insurance | $\$$ | 21,826 | $\$$ | 2,602 |
| 96100 | Total Insurance Premiums | $\$$ | $\mathbf{7 8 , 5 0 0}$ | $\$$ | $\mathbf{5 7 , 4 1 4}$ |


| 96200 | Other general expenses/amortization | $\$$ | 15,219 | $\$$ |
| :--- | :--- | :--- | :--- | :--- |
| 96210 | Compensated absences | $\$$ | 30,295 |  |
| 96300 | Payments in lieu of taxes |  |  |  |
| 96400 | Bad debt - tenant rents |  | $\$$ |  |
| 96500 | Bad debt - mortgages |  |  |  |
| 96600 | Bad debt - other |  |  |  |


|  |  | 14.871 | 6.2 |
| :---: | :---: | :---: | :---: |
| Line Item <br> No. | Description - September FY 2020 Audited FDS | Housing Choice <br> Vouchers (850) | Component UnitsBlended <br> (Kingsbury 180) <br> December 2019 |
|  |  | 18 |  |
| $96800$ | Severance expense |  |  |
| 96000 | Total Other General Expenses | \$ 45,514 | \$ 2,600 |



| 97100 | Extraordinary maintenance |  | $\$$ |
| :---: | :--- | :--- | :--- |
| 97200 | Casualty losses- Non-capitalized |  | $\$$ |
| $97300-010$ | Mainstream 1 \& 5 year |  | - |
| $97300-020$ | Home-Ownership | $\$$ | $-240,200$ |
| $97300-025$ | Litigation |  |  |
| $97300-030$ | Hope IV |  |  |
| $97300-035$ | Moving to Work | $\$$ |  |
| $97300-040$ | Tenant Protection | $\$$ | $49,089,344$ |
| $97300-050$ | All Other | $\$$ |  |
| 97300 | Housing assistance payments | $\mathbf{5 0 , 4 6 3 , 4 1 4}$ |  |
| 97350 | HAP Portability-in | $\$$ | $-25,297$ |
| 97400 | Depreciation expense | $\$$ | 365,449 |
| 97500 | Fraud losses |  | $\$$ |
| 97800 | Dwelling units rent expense |  |  |
| 90000 | Total Expenses | $\mathbf{5 4 , 3 6 9 , 7 2 7}$ | $\$$ |


| 10010 | Operating transfer in |  |  |
| :--- | :--- | :--- | :--- |
| 10020 | Operating transfer out |  |  |
| 10091 | Inter Project Excess Cash Transfer In |  |  |
| 10092 | Inter Project Excess Cash Transfer Out |  |  |
| 10093 | Transfers between Programs and Projects - in |  |  |
| 10094 | Transfers between Programs and Projects - out |  | $\$$ |
| 10100 | Total other financing sources (uses) | $\$$ | - |


|  |  | 14.871 | 6.2 |
| :---: | :---: | :---: | :---: |
| Line Item No. | Description - September FY 2020 Audited FDS | Housing Choice <br> Vouchers (850) | Component UnitsBlended (Kingsbury 180) December 2019 |
|  |  | 18 |  |
| 10000 | Excess (Deficiency) of Revenue Over (Under) Expenses - Debit =income is more | \$ $\quad(934,769)$ | \$ (459,844) |
|  |  |  |  |
| 11020 | Required Annual Debt Principal Payments |  |  |
|  |  |  |  |
| 11030 | Beginning equity | 3,976,247 | 3,914,738 |
|  |  |  |  |
| 11040-010 | Prior period adj |  |  |
| 11040-020 | Prior period adj - |  |  |
| 11040-030 | Prior period adj - |  | \$ |
| 11040-050 | Equity Transfers -Program Income to AMPs (4901) |  |  |
| 11040-060 | Equity Transfers - |  | \$ |
| 11040-070 | Equity Transfers - CFP/Hope VI to AMPs |  | \$ |
| 11040-080 | Equity Transfers - CFP/Hope VI to AMPs |  |  |
| 11040-110 | Equity Transfers - |  |  |
| 11040 | Prior period adjustments, equity transfers, and correction of errors | \$ | \$ - |


| $11170-001$ | Administrative Fee Equity- Beginning Balance | $\$$ | $3,117,573$ |  |
| :--- | :--- | :--- | ---: | ---: |
| $11170-010$ | Administrative Fee Revenue | $\$$ | $4,383,227$ |  |
| $11170-020$ | Hard to House Fee Revenue |  |  |  |
| $11170-021$ | FSS Coordinator Grant | $\$$ | - |  |
| $11170-030$ | Audit Costs | $\$$ | - |  |
| $11170-040$ | Investment Income | $\$$ | - |  |
| $11170-045$ | Fraud Recovery Revenue | $\$$ | - |  |
| $11170-050$ | Other Revenue | $\$$ | - |  |
| $11170-051$ | Comment for Other Revenue |  |  |  |
| $11170-060$ | Total Admin Fee Revenues | $\$$ | $4,383,227$ |  |
| $11170-080$ | Total Operating Expenses | $\$$ | $3,881,016$ |  |
| $11170-090$ | Depreciation | $\$$ | 25,297 |  |
| $11170-095$ | Housing Assistance Portability In | $\$$ | - |  |
| $11170-100$ | Other Expenses | $\$$ | 587,090 |  |
| $11170-101$ | Comment for Other Expense | Transfer'd to NRA |  |  |
| $11170-110$ | Total Expenses | $\$$ | $4,493,403$ |  |
| $11170-002$ | Net Administrative Fee | $\$$ | $(110,176)$ |  |
| $11170-003$ | Administrative Fee Equity- Ending Balance | $\$$ | $3,007,397$ |  |
| 11170 | Administrative Fee Equity | $\$$ | $\mathbf{3 , 0 0 7 , 3 9 7}$ |  |


|  |  | 14.871 | 6.2 |
| :---: | :---: | :---: | :---: |
| Line Item <br> No. | Description - September FY 2020 Audited FDS | Housing Choice <br> Vouchers (850) | Component UnitsBlended <br> (Kingsbury 180) <br> December 2019 |
|  |  | 18 |  |
| 11180-001 | Housing Assistance Payments Equity - Begining Balance | 858,673 |  |
| 11180-010 | Housing Assistance Payment Revenues | \$ 49,051,731 |  |
| 11180-015 | Fraud Recovery Revenue | \$ - |  |
| 11180-020 | Other Revenue | 587,090 |  |
| 11180-021 | Comment for Other Revenue | Transfer'd from NR |  |
| 11180-025 | Investment Income | \$ |  |
| 11180-030 | Total HAP Revenues | 49,638,821 |  |
| 11180-080 | Housing Assistance Payments | 50,463,414 |  |
| 11180-090 | Other Expenses | \$ - |  |
| 11180-091 | Comments for Other Expenses |  |  |
| 11180-100 | Total Housing Assistance Payments Expenses | \$ 50,463,414 |  |
| 11180-002 | Net Housing Assistance Payments | (824,593) |  |
| 11180-003 | Housing Assistance Pymnts Equity-Ending Bal | 34,080 |  |
| 11180 | Housing Assistance Payments Equity | 34,080 |  |


| $11190-210$ | Total ACC HCV Units |  |  |
| :---: | :--- | ---: | ---: |
| $11190-220$ | Unfunded Units |  |  |
| $11190-230$ | Other Adjustments |  |  |
| 11190 | Unit Months Available | $\mathbf{8 5 9 7 4}$ | $\mathbf{0}$ |
| 11210 | Unit Months Leased | $\mathbf{8 1 6 6 1}$ | $\mathbf{0}$ |


| 11610 | Land Purchases |  |  |
| :--- | :--- | :--- | :--- |
| 11620 | Building Purchases |  |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases |  |  |
| 11640 | Furniture \& Equipment-Administrative Purchases |  |  |
| 11650 | Leasehold Improvements Purchases |  |  |
| 11660 | Infrastructure Purchases |  |  |
| 13510 | CFFP Debt Service Payments |  |  |
| 13901 | Replacement Housing Factor Funds |  |  |



| 121 | Accounts receivable - PHA projects (PIV \& POV) | \$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 122 | Accounts receivable - HUD other projects | S | 390,172 | \$ | 390,172 | \$ | - | \$ |  |
| 124 | Account receivable - other government | S |  |  |  |  |  |  |  |
| 125 | Account receivable - miscellaneous | \$ | - | \$ | - | \$ | - | \$ | - |
| 126 | Accounts receivable - tenants | \$ | - |  |  |  |  |  |  |
| 126.1 | Allowance for doubfful accounts - tenants | \$ | - |  |  |  |  |  |  |
| 129 | Accrued interest receivable | \$ |  | \$ | - |  |  |  |  |
| 120 | Total receivables, net of allowance for doubtful accounts | S | 390,172 | S | 390,172 | S | - | \$ | - |


| 131 | Investments - unrestricted | \$ |  | \$ |  | \$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 132 | Investments - restricted | \$ |  | \$ |  | \$ |  |  |  |
| 135 | Investments - Restricted for payment of current liability | \$ |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets | \$ |  |  |  |  |  |  |  |
| 150 | Total Current Assets | \$ | 2,201,507 | \$ | 390,172 | \$ | 2,393 | \$ | 1,808,942 |







|  |  |  | 14.PHC | 14.MSC | 14.HCV |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item No. | Description - September FY 2020 Audited FDS | Total CARES Act Funding | Public Housing CARES Act Funding | Mainstream CARES Act Funding | HCV CARES Act Funding |
| 96120 | Liability Insurance | \$ | \$ | \$ |  |
| 96130 | Workmen's Compensation | \$ |  |  |  |
| 96140 | All other Insurance | \$ |  |  |  |
| 96100 | Total Insurance Premiums | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |
| 96200 | Other general expenses/amortization | \$ | \$ | \$ |  |
| 96210 | Compensated absences | \$ |  |  |  |
| 96300 | Payments in lieu of taxes | \$ |  |  |  |
| 96400 | Bad debt - tenant rents | \$ |  |  |  |
| 96500 | Bad debt - mortgages | \$ |  |  |  |
| 96600 | Bad debt - other | \$ | \$ |  |  |
| 96800 | Severance expense | \$ |  |  |  |
| 96000 | Total Other General Expenses | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |
| 96710 | Interest of Mortgage (or Bonds) Payable | \$ |  |  |  |
| 96720 | Interest on Notes Payable (Short and Long Term) | \$ |  |  |  |
| 96730 | Amortization of Bond Issue Costs | \$ |  |  |  |
| 96700 | Total Interest Expense and Amortization Cost | S | \$ | \$ | \$ |
| 96900 | Total Operating Expenses | \$ 544,914 | \$ 491,741 | \$ | \$ 53,173 |
| 97000 | Excess Revenue Over Operating Expenses | \$ | \$ | \$ | \$ |
|  |  |  |  |  |  |
| 97100 | Extraordinary maintenance | \$ | \$ |  |  |
| 97200 | Casualty losses- Non-capitalized | \$ |  |  |  |
| 97300 | Housing assistance payments | \$ |  |  |  |
| 97350 | HAP Portability-in | \$ |  |  |  |
| 97400 | Depreciation expense | \$ |  |  |  |
| 97500 | Fraud losses | \$ |  |  |  |
| 97800 | Dwelling units rent expense | \$ |  |  |  |
| 90000 | Total Expenses | \$ 544,914 | \$ 491,741 | \$ | \$ 53,173 |
| 10010 | Operating transfer in | \$ |  |  |  |
| 10020 | Operating transfer out | \$ |  |  |  |
| 10091 | Inter Project Excess Cash Transfer In | \$ |  |  |  |
| 10092 | Inter Project Excess Cash Transfer Out | \$ - |  |  |  |
| 10093 | Transfers between Programs and Projects - in | \$ |  |  |  |


|  |  |  | 14.PHC | 14.MSC | 14.HCV |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item <br> No. | Description - September FY 2020 Audited FDS | Total CARES Act Funding | Public Housing CARES Act Funding | Mainstream CARES Act Funding | HCV CARES Act Funding |
| 10094 | Transfers between Programs and Projects - out | \$ - | \$ |  |  |
| 10100 | Total other financing sources (uses) | \$ - | \$ | \$ - | \$ - |
| 10000 | Excess (Deficiency) of Revenue Over (Under) Expenses | \$ - | \$ | \$ - | \$ |
| 11020 | Required Annual Debt Principal Payments | \$ - |  |  |  |
| 11030 | Beginning equity | S | \$ | \$ | \$ - |
| 11040 | Prior period adjustments, equity transfers, and correction of errors | \$ | \$ - | \$ | \$ - |
| 11190 | Unit Months Available | \$ - | 0 | 0 | 0 |
| 11210 | Unit Months Leased | \$ - | 0 | 0 | 0 |
| 11610 | Land Purchases | \$ - |  |  |  |
| 11620 | Building Purchases | \$ - |  |  |  |
| 11630 | Furniture \& Equipment-Dwelling Purchases | \$ - |  |  |  |
| 11640 | Furniture \& Equipment-Administrative Purchases | \$ |  |  |  |
| 11650 | Leasehold Improvements Purchases | \$ - |  |  |  |
| 11660 | Infrastructure Purchases | \$ - |  |  |  |
| 13510 | CFFP Debt Service Payments | \$ - |  |  |  |
| 13901 | Replacement Housing Factor Funds | \$ - |  |  |  |


| Line Item No. | Description - September FY 2020 Audited FDS |  | Projects <br> Totals |  | Programs Totals |  | CARES <br> Funding |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | Cash-unrestricted | \$ | 4,811,014 | \$ | 5,834,024 | \$ |  | \$ | 10,645,038 |
| 112 | Cash-restricted-modernization and development | \$ | - | \$ | - | \$ |  |  |  |
| 113 | Cash-other restricted | \$ | 4,454,549 | \$ | 2,026,399 | \$ | 1,811,335 | \$ | 8,292,283 |
| 114 | Cash-tenant security deposits | \$ | 377,442 | \$ | 28,422 | \$ | - |  | 405,863 |
| 115 | Cash - Restricted for payment of current liability | \$ | - | \$ | - | \$ | - |  |  |
| 100 | Total Cash | \$ | 9,643,004 | \$ | 7,888,846 | \$ | 1,811,335 | \$ | 19,343,185 |
| 121 | Accounts receivable - PHA projects | \$ | - | \$ |  | \$ |  |  |  |
| 122 | Accounts receivable - HUD other projects | \$ | 351,419 | \$ | 27,508 | \$ | 390,172 |  | 769,099 |
| 124 | Account receivable - other government | \$ | - | \$ |  | \$ | - |  |  |
| 125 | Account receivable - miscellaneous | \$ | 134,775 | \$ | 269,988 | \$ | - |  | 404,763 |
| 126 | Accounts receivable - tenants | \$ | 263,496 | \$ | 1,882 | \$ | - |  | 265,378 |
| 126.1 | Allowance for doubtful accounts - tenants | \$ | (52,511) | \$ | (74) | \$ | - |  | $(52,585)$ |
| 126.2 | Allowance for doubtful accounts - other | \$ |  | \$ |  | \$ | - |  |  |
| 127 | Notes, Loans, \& Mortgages Receivable - Current | \$ |  | \$ |  | \$ | - |  |  |
| 128 | Fraud recovery | \$ | 6,781 | \$ | - | \$ | - |  | 6,781 |
| 128.1 | Allowance for doubtful accounts - fraud | \$ |  | \$ |  | \$ |  |  |  |
| 129 | Accrued interest receivable | \$ | 9,257 | \$ | 4,069 | \$ | - |  | 13,325 |
| 120 | Total receivables, net of allowance for doubtful accounts | \$ | 713,216 | \$ | 303,373 | \$ | 390,172 | \$ | 1,406,760 |
| 131 | Investments - unrestricted | \$ | 994,801 | \$ | 2,462,000 | \$ |  |  | 3,456,801 |
| 132 | Investments - restricted | \$ | 3,063,688 | \$ | 1,562,822 | \$ | - |  | 4,626,510 |
| 135 | Investments - Restricted for pymt of curr liability | \$ | - | \$ | - | \$ | - |  |  |
| 142 | Prepaid expenses and other assets | \$ | 1,237,095 | \$ | 20,861 | \$ |  |  | 1,257,956 |
| 143 | Inventories | \$ | - | \$ |  | \$ |  |  |  |
| 143.1 | Allowance for obsolete inventories | \$ | - | \$ | - | \$ | - |  |  |
| 144 | Inter program - due from | \$ | - | \$ | - | \$ | - |  | - |
| 150 | Total Current Assets | \$ | 15,651,803 | \$ | 12,237,901 | \$ | 2,201,507 | \$ | 30,091,212 |
|  |  |  |  |  |  |  |  |  |  |
| 161 | Land | \$ | 12,907,104 | \$ | 445,000 | \$ | - |  | 13,352,104 |
| 162 | Buildings | \$ | 223,759,142 | \$ | 13,757,085 | \$ | - | \$ | 237,516,228 |
| 163 | Furniture, equipment and machinery - dwellings | \$ | 153,860 | \$ |  | \$ | - |  | 153,860 |
| 164 | Furniture, equipment and machinery - administration | \$ | 535,130 | \$ | 615,676 | \$ | - | \$ | 1,150,806 |
| 165 | Leasehold improvements | \$ | 11,995,031 | \$ | 360,778 | \$ | - | \$ | 12,355,809 |
| 166 | Accumulated depreciation | \$ | (173,792,504) | \$ | (4,447,163) | \$ | - | \$ | $(178,239,667)$ |
| 167 | Construction in progress | \$ | 5,032,551 | \$ |  | \$ | - |  | 5,032,551 |


| Line Item No. | Description - September FY 2020 Audited FDS |  | Projects Totals |  | Programs <br> Totals |  | CARES <br> Funding |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 168 | Infrastructure | \$ | - | \$ | - | \$ | - |  |  | \$ | - |
| 160 | Total capital assets, net of accumulated depreciation | \$ | 80,590,313 | \$ | 10,731,375 | \$ | - | \$ | - | \$ | 91,321,688 |


| 171 | Notes, Loans, \& mortgages receivable - Noncurrent | \$ | 79,640,462 | \$ | 894,884 | \$ | - | \$ | (7,913,624) | \$ | 72,621,722 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 172 | Notes, Loans, ex mortgages recenvadre - Non- | \$ |  | \$ |  | \$ | - | \$ | - | \$ |  |
| 173 | Grants receivable - Non-current | \$ | - | \$ | - | \$ | - |  |  | \$ |  |
| 174 | Other assets | \$ | - | \$ | 89,255 | \$ | - | \$ | $(89,255)$ | \$ |  |
| 176 | Investment in joint venture | \$ | - | \$ |  | \$ | - |  |  | \$ |  |
| 180 | Total Non-current Assets | \$ | 160,230,775 | \$ | 11,715,515 | \$ | - | \$ | $(8,002,879)$ | \$ | 163,943,410 |


| 190 | Total Assets | \$ | 175,882,578 | \$ | 23,953,415 | \$ | 2,201,507 | \$ | $(8,002,879)$ | \$ | 194,034,620 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |



| Line Item No. | Description - September FY 2020 Audited FDS |  | Projects <br> Totals |  | Programs Totals |  | CARES <br> Funding |  | Elimination | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 356 | FASB 5 Liabilities | \$ |  | \$ |  | \$ |  |  |  | \$ | - |
| 357 | Accrued Pension and OPEB Liability | \$ |  | \$ |  | \$ |  |  |  | \$ | - |
| 350 | Total Non-Current Liabilities | \$ | 6,132,599 | \$ | 8,125,964 | \$ |  |  | S (7,815,380) | \$ | 6,443,184 |


| 300 | Total Liabilities | \$ | 8,248,313 | \$ | 8,533,010 | \$ | 2,201,507 | \$ | (7,913,624) | \$ | 11,069,206 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 508.1 | Net Investment in Capital Assets | \$ | 74,158,759 | \$ | 2,915,995 | \$ |  | 5 | 7,815,380 | \$ | 84,890,136 |
| 511.1 | Restricted Net Position | \$ | 87,065,048 | \$ | 4,291,109 | \$ |  | \$ | (7,913,624) | \$ | 83,442,534 |
| 512.1 | Unrestricted Net Position | \$ | 6,410,461 | \$ | 8,213,301 | \$ |  | \$ | 8,989 | \$ | 14,632,751 |
| 513 | Total Equity/Net Assets | \$ | 167,634,266 | \$ | 15,420,406 |  |  | \$ | $(89,255)$ | \$ | 182,965,418 |


| 600 | Total Liabilities and Equity/Net assets | \$ | 175,882,578 | \$ | 23,953,415 | \$ | 2,201,507 | \$ | (8,002,879) | \$ | 194,034,620 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | Income Statement |  |  |  |  |  |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 70300 | Net tenant rental revenue | $\$$ | $2,809,878$ | $\$$ | 352,250 |  |  | $\$$ |
| 70400 | Tenant revenue - other | $\$$ | 62,362 | $\$$ | 4,974 |  |  | $\$, 162,128$ |
| 70500 | Total Tenant Revenue | $\$$ | $\mathbf{2 , 8 7 2 , 2 3 8}$ | $\mathbf{\$}$ | $\mathbf{3 5 7 , 2 2 4}$ | $\mathbf{\$}$ | - |  |
| 67,336 |  |  |  |  |  |  |  |  |


| 70600 | HUD PHA operating grants | $\$ 14,117,817$ | $\$$ | $\mathbf{5 3 , 9 6 9 , 5 6 2}$ | $\$$ | $\mathbf{5 4 4 , 9 1 4}$ |  | $\mathbf{6 8 , 6 3 2 , 2 9 3}$ |
| :--- | :--- | :--- | ---: | :--- | ---: | ---: | ---: | ---: |


| 70610 | Capital grants | \$ | 3,791,092 | \$ |  | \$ | - |  |  | 3,791,092 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 70700 | Total Fee Revenue | \$ |  | \$ |  |  |  | \$ | - | \$ |  |
| 71100 | Investment income - unrestricted | \$ | 143,453 | \$ | 48,596 |  |  |  | $(125,888)$ | \$ | 66,161 |
| 71400 | Fraud recovery | \$ | 4,320 | \$ | - |  |  |  |  | \$ | 4,320 |
| 71500 | Other revenue | \$ | 650,827 | \$ | 569,878 |  |  | \$ | $(505,347)$ | \$ | 715,358 |
| 71600 | Gain or loss on sale of capital assets | 5 | - | \$ | - |  |  |  |  | \$ |  |
| 72000 | Investment income - restricted | \$ | 47,293 | \$ | 12,816 |  |  |  | \$0 |  | \$60,110 |
| 70000 | Total Revenue | \$ | 21,627,052 | \$ | 54,958,076 | \$ | 544,914 | \$ | $(631,235)$ | \$ | 76,498,807 |


| 91100 | Administrative salaries | \$ | 1,473,963 | \$ | 2,546,164 |  | \$ | 4,020,127 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 91200 | Auditing fees | S | 93,309 | \$ | 74,428 | - | \$ | 167,737 |
| 91400 | Advertising and Marketing | \$ | 5,976 | \$ | 4,826 |  | \$ | 10,802 |
| 91500 | Employee benenit contributions - | \$ | 451,440 | \$ | 872,063 |  | \$ | 1,323,503 |
| 91600 | Office Expenses | \$ | 477,583 | \$ | 890,221 |  | \$ | 1,367,803 |
| 91700 | Legal Expense | \$ | 137,844 | \$ | 6,334 |  | \$ | 144,178 |
| 91800 | Travel | \$ | 1,224 | \$ | 7,199 | - | \$ | 8,424 |
| 91810 | Allocated Overhead | \$ | 1,278,320 | \$ | - |  | \$ | 1,278,320 |
| 91900 | Other | \$ | 619,322 | \$ | 63,836 | - | \$ | 683,158 |


| Line Item No. | Description - September FY 2020 Audited FDS |  | Projects <br> Totals |  | Programs Totals |  | CARES <br> Funding |  | Elimination | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 91000 | Total Operating-Administrative | \$ | 4,538,980 | \$ | 4,465,073 | \$ | - | \$ | \$ - | \$ | 9,004,053 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 92100 | Tenant services - salaries | \$ | 189,452 | \$ | 11,125 | \$ | - |  |  | \$ | 200,577 |
| 92200 | Relocation Costs | \$ | 2,132 | \$ | - | \$ | 50,157 |  |  | \$ | 52,289 |
| 92300 | Employee benefit contributions - tenant srvs | \$ | 68,381 | \$ | 3,805 | \$ |  |  |  | \$ | 72,186 |
| 92400 | Tenant services - other | \$ | 44,508 | \$ | 50,850 | \$ | 494,757 |  |  | \$ | 590,115 |
| 92500 | Total Tenant Services | \$ | 304,474 | \$ | 65,780 | \$ | 544,914 |  | \$0 |  | \$915,168 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 93100 | Water | \$ | 300,824 | \$ | 18,046 | \$ | - |  |  | \$ | 318,870 |
| 93200 | Electricity | \$ | 816,677 | \$ | 168,000 | \$ | - |  |  | \$ | 984,677 |
| 93300 | Gas | \$ | 193,518 | \$ | 11,084 | \$ | - |  |  | \$ | 204,602 |
| 93600 | Sewer | \$ | 944,154 | \$ | 37,588 | \$ | - |  |  | \$ | 981,741 |
| 93800 | Other utilities expense | \$ | 1,593,203 | S | - | \$ | - |  |  | \$ | 1,593,203 |
| 93000 | Total Utilities | \$ | 3,848,376 | \$ | 234,718 | \$ |  |  | \$0 |  | \$4,083,094 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 94100 | Ordinary maintenance and operations - labor | \$ | 1,357,546 | \$ | 111,630 |  |  |  |  |  | \$1,469,176 |
| 94200 | Ordinary maintenance and operations materials and other | \$ | 669,225 | \$ | 30,883 |  |  | \$ | S - | \$ | 700,108 |
| 94300 | Ordinary Maintenance and Operations Contracts | \$ | 1,901,043 | \$ | 161,587 |  |  | \$ | S - | \$ | 2,062,630 |
| 94500 | Employee benefit contribution - ordinary maintenance | \$ | 618,263 | \$ | 70,097 |  |  |  |  | \$ | 688,359 |
| 94000 | Total Maintenance | \$ | 4,546,076 | \$ | 374,198 | \$ | - | \$ | - | \$ | 4,920,275 |


| 95100 | Protective services - labor | \$ | - | \$ | - |  |  | \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 95200 | Protective services - other contract costs | \$ | 1,361,385 | \$ | 74,066 |  |  | \$ | 1,435,451 |
| 95300 | Protective services - other | \$ | 33,519 | \$ | 233 |  |  | \$ | 33,752 |
| 95500 | Employee benefit contributions - protective services | \$ | - | \$ | - |  |  | \$ |  |
| 95000 | Total Protective Services | \$ | 1,394,903 | \$ | 74,300 | \$ | \$0 |  | \$1,469,203 |


| 96110 | Property Insurance | $\$$ | $\mathbf{3 1 6 , 4 6 4}$ | $\$$ | $\mathbf{4 7 , 2 4 4}$ |  |  | $\mathbf{3 6 3 , 7 0 8}$ |
| ---: | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 96120 | Liability Insurance | $\$$ | $\mathbf{1 6 4 , 7 4 1}$ | $\$$ | $\mathbf{8 , 1 8 3}$ |  |  |  |
| 96130 | Workmen's Compensation | $\$$ | $\mathbf{9 3 , 1 6 1}$ | $\$$ | $\mathbf{5 6 , 3 0 8}$ |  |  | $\mathbf{1 7 2 , 9 2 4}$ |
| 96140 | All other Insurance | $\$$ | $\mathbf{2 5 , 5 3 8}$ | $\$$ | $\mathbf{2 4 , 4 2 9}$ |  |  | $\mathbf{1 4 9 , 4 6 9}$ |
| 96100 | Total Insurance Premiums | $\$$ | $\mathbf{5 9 9 , 9 0 5}$ | $\$$ | $\mathbf{1 3 6 , 1 6 4}$ | $\mathbf{\$}$ | - |  |


| 96200 | Other general expenses | \$ | 5,387,385 | \$ | 787,712 | \$ | (507,181) | \$ | 5,667,917 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 96210 | Compensated absences | \$ | 41,777 | \$ | 30,295 |  |  | \$ | 72,072 |
| 96300 | Payments in lieu of taxes | \$ | - | \$ | - |  |  | \$ | - |



| 96710 | Interest of Mortgage (or Bonds) Payable | \$ | 306,809 | \$ | - |  |  | \$ | $(125,888)$ | \$ | 180,921 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 96720 | Interest on Notes Payable (Short and Long Term) | \$ | - | \$ | 125,888 |  | \$ | \$ | - | \$ | 125,888 |
| 96730 | Amortization of Bond Issue Costs | \$ | - | \$ | - |  |  |  |  |  | \$0 |
| 96700 | Total Interest Expense and Amortization Cost | \$ | 306,809 | \$ | 125,888 | \$ |  | \$ | $(125,888)$ | \$ | 306,809 |


| 96900 | Total Operating Expenses | \$ | 21,070,415 | \$ | 6,294,126 | \$ |  | \$ |  | \$ | ,776,387 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| 97000 | Excess Revenue Over Operating Expenses | \$ | 556,638 | \$ | 48,663,949 | \$ |  | \$ | 1,834 | \$ | 49,222,421 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 97100 | Extraordinary maintenance | \$ | 143,509 | \$ | 200 |  |  |  |  | \$ | 143,709 |
| 97200 | Casualty losses- Non-capitalized | \$ | 1,190 | \$ | - |  |  |  |  | \$ | 1,190 |
| 97300 | Housing assistance payments | \$ | - | \$ | 50,531,243 |  |  |  |  | \$ | 50,531,243 |
| 97350 | HAP Portability-in | \$ |  | \$ | - |  |  |  |  | \$ |  |
| 97400 | Depreciation expense | \$ | 7,596,392 | \$ | 390,747 |  |  | \$ | - | \$ | 7,987,139 |
| 90000 | Total Expenses | \$ | 28,811,503 | \$ | 57,216,314 | \$ | 544,914 | \$ | $(633,069)$ | \$ | 85,939,662 |



| 10000 | Excess (Deticiency) or Revenue Over | \$ | $(7,184,454)$ | \$ | $(2,258,241)$ | \$ | - | \$ | 1,834 | \$ | (9,440,872) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $11020$ | Required Annual Debt Principal Payments | 720,250 |  |  | - |  |  | \$ |  | \$ | 720,250 |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 11030 | Beginning equity | \$ | 174,818,732 | \$ | 17,827,536 | \$ | - | \$ | $(91,089)$ | \$ | 192,555,179 |


| $11040-$ <br> 070 | Equity Transfers - Capital funds trf in <br> $(\mathbf{4 9 1 0})$ | $\$$ | $\mathbf{3 , 7 9 1 , 0 9 2}$ | $\$$ | - |  |  |
| :---: | :--- | ---: | ---: | :--- | :--- | :--- | :--- |
| $11040-$ <br> 080 | Equity Transfers - Capital funds trf out <br> (4911) | $\$$ | $(\mathbf{3 , 7 9 1 , 0 9 2 )}$ | $\$$ | - |  |  |
| 11040 | Prior period adjs, equity transfers, and <br> correction of errors | $\$$ | $\mathbf{1}$ | $\$$ | $(\mathbf{1 4 8 , 8 8 9 )}$ | $\$$ |  |


| Line Item No. | Description - September FY 2020 Audited FDS |  | Projects <br> Totals |  | Programs Totals | CARES <br> Funding | Elimination |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 11170 | Administrative Fee Equity | \$ | - | \$ | 3,007,397 |  |  | \$ | 3,007,397 |
| 11180 | Housing Assistance Payments Equity | \$ | - | \$ | 34,080 |  |  | \$ | 34,080 |
| 11190 | Unit Months Available |  | 32,459 |  | 86,310 |  |  |  | 118,769 |
| 11210 | Unit Months Leased |  | 31,117 |  | 81,807 |  |  |  | 112,924 |
| 11610 | Land Purchases | \$ | - | \$ | - |  |  | \$ | - |
| 11620 | Building Purchases | \$ | - | \$ | - |  |  | \$ | - |
| 11630 | Furniture \& Equipment-Dwelling Purchases | \$ | - | \$ | - |  |  | \$ | - |
| 11640 | Furniture \& Equipment-Administrative | \$ | - | \$ | - |  |  | \$ | - |
| 11650 | Leasehold Improvements Purchases | \$ | 3,070,850 | \$ | - |  |  | \$ | 3,070,850 |
| 11660 | Infrastructure Purchases | \$ | - | \$ | - |  |  | \$ | - |
| 13510 | CFFP Debt Service Payments | \$ | 1,027,059 | \$ | - |  |  | \$ | 1,027,059 |
| 13901 | Replacement Housing Factor Funds | \$ | - | \$ | - |  |  | \$ | - |

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Board of Commissioners
St. Louis Housing Authority
St. Louis, Missouri
We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of St. Louis Housing Authority as of and for the year ended September 30, 2020, and its blended component units as of December 31, 2019, and the related notes to the financial statements, which comprise the St. Louis Housing Authority's basic financial statements and have issued our report thereon dated November 11, 2021.

## Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the St. Louis Housing Authority's internal control over financial reporting (internal control to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of St. Louis Housing Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of St. Louis Housing Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether of St. Louis Housing Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the St. Louis Housing Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the St. Louis Housing Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.


Hayes \& Associates, L.L.C.
Omaha, Nebraska
November 11, 2021

## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Commissioners
St. Louis Housing Authority
St. Louis, Missouri

## Report on Compliance for Each Major Federal Program

We have audited St. Louis Housing Authority's compliance with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Compliance Supplement that could have a direct and material effect on each of the St. Louis Housing Authority's major federal programs for the year ended September 30, 2020. The St. Louis Housing Authority's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the St. Louis Housing Authority's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the St. Louis Housing Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the St. Louis Housing Authority's compliance.

## Opinion on Each Major Federal Program

In our opinion, the St. Louis Housing Authority complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each major federal program for the year ended September 30, 2020.

## Report on Internal Control Over Compliance

Management of St. Louis Housing Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the St. Louis Housing Authority's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of St. Louis Housing Authority's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we did identify certain deficiencies in internal control over compliance that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2020-001 to be a material weakness.

A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2020-002 to be a significant deficiency.

The St. Louis Housing Authority's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The St. Louis Housing Authority's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.


Hayes \& Associates, LLC
Omaha, Nebraska
November 11, 2021

# St. Louis Housing Authority <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS 

For the year ended September 30, 2020

## I. SUMMARY OF AUDIT RESULTS

## Financial Statements

Type of auditors' report issues:
Unmodified
Internal controls over financial reporting:

- Material weaknesses identified:
- Significant deficiencies identified:

Noncompliance material to financial statements noted:

## Federal Awards

Internal control over major programs:

- Material weaknesses identified:

2020-001

- Significant deficiencies identified:

2020-002

Type of auditors' report issued on compliance for major programs:

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of Uniform Guidance:

2020-001
2020-002

Identification of major programs:
CFDA Numbers Name of Federal Program or Cluster
14.871 \& 14.879 Section 8 Housing Choice Voucher Cluster

Dollar threshold used to distinguish between
Type A and Type B programs:
\$2,171,371
Audit qualified as low-risk auditee:

# St. Louis Housing Authority <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS 

For the year ended September 30, 2020

## II. FINDINGS-FINANCIAL STATEMENTS

None noted.

## III. FINDINGS AND QUESTIONED COSTS—MAJOR FEDERAL AWARD PROGRAMS

2020-001: Failure to Abate Assistance Subsequent to Failed Property Inspections
Condition - As part of our audit procedures, we evaluated the procedures related to the property inspections of participants of the Section 8 Housing Choice Voucher Program required by the U.S. Department of Housing and Urban Development (HUD). During the audit we noted the Housing Authority failed to follow up on 4 of the 40 failed inspections we reviewed.

Criteria - HUD requires the Housing Authority perform annual property inspections of voucher participants, to follow-up on all failed inspections within a specific timeframe, and to abate assistance payments if the reasons for failure have not been resolved.

Cause - Lack of control regarding documentation and follow-up.
Effect - An increased risk that the Housing Authority will not take proper actions to abate assistance to ineligible housing.

Questioned Costs - None.
Recommendation - We recommend the Housing Authority review current tenant files to ensure property inspection status is up to date and implement controls to ensure the necessary follow-up to inspections is performed.

Manaqement's Response - The Housing Authority accepts the recommendation and acknowledge that sufficient documentation pertaining to failed inspections was not present. A new Inspection Supervisor was hired in July 2021 and SLHA has contracted with McCright \& Associates to perform inspections on those units where owner self-certifications were allowed under the HUD COVID-19 waivers during the pandemic, and these parties will ensure that abatements occur in a timely fashion. The Supervisor will review inspection results on a monthly basis and generate an Abatement Report to ensure that required abatements occur in a timely fashion. Current Inspection staff will be closely monitored to ensure that all pertinent information relative to inspections are recorded in the Yardi system.

# St. Louis Housing Authority <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS 

For the year ended September 30, 2020

## III. FINDINGS AND QUESTIONED COSTS—MAJOR FEDERAL AWARD PROGRAMS - CONTINUED

2020-002: Absence of Sufficient Documentation required by HUD
Condition - As part of our audit procedures, we evaluated the availability of documentation required by the U.S. Department of Housing and Urban Development (HUD). During the audit of the Section 8 Housing Choice Voucher Program we noted the absence of sufficient documentation maintained for 12 of the 80 tenant files reviewed.

Criteria - HUD requires the Housing Authority obtain and maintain appropriate documentation for all voucher participants and to properly document communications, inspection results, reasons for failure, and resolutions of annual property inspections.

Cause - Lack of control regarding documentation.
Effect - An increased risk exists that the Housing Authority will lack necessary information to perform annual assessments and may fail to follow through with appropriate resolutions to failed inspections.

## Questioned Costs - None.

Recommendation - We recommend the Housing Authority review current tenant files to ensure the necessary documentation is available and implement a periodic review process to ensure documentation is being added to new tenant files going forward.

Management's Response - The Housing Authority accepts the recommendation and acknowledge that sufficient documentation pertaining to tenant files was not present. A new Inspection Supervisor was hired in July 2021 and SLHA has contracted with McCright \& Associates to perform inspections on those units where owner self-certifications were allowed under the HUD COVID-19 waivers during the pandemic, and these parties will ensure that abatements occur in a timely fashion. The Supervisor will review inspection results on a monthly basis and generate an Abatement Report to ensure that required abatements occur in a timely fashion. Current Inspection staff will be closely monitored to ensure that all pertinent information is recorded in the Yardi system.

St. Louis Housing Authority SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS<br>For the year ended September 30, 2020

## I. FINDINGS-FINANCIAL STATEMENTS

None reported.
II. FINDINGS AND QUESTIONED COSTS-MAJOR FEDERAL AWARD PROGRAMS

None reported.

November 5, 2021

Mr. Frank L. Hayes CPA, President
HAYES \& ASSOCIATES LLC
1015 North $98^{\text {th }}$ Street, Suite 200
Omaha, NE 68114

Dear Mr. Hayes:
SUBJECT: Response to Audit Findings - Failure to Abate HAP
This is in response to the findings identified below and in the attached spreadsheet compiled by Josh Armatis regarding SLHA's failure to abate HAP due to failed unit inspections

## Address

- 3529 St. Henry Lane


## Failed Date

3/05/2020

Response: This unit has been occupied by Serecia Tate since 9/01/2018, and she currently resides here. Our records indicate that the unit failed the annual inspection on $3 / 5 / 2020$ and again on $3 / 09 / 2020$, only four days later (Ex A). There is no indication of the reason the unit failed, and it's highly possible that the unit passed inspection a short time later.

Typically, owners are allowed 30 days, plus any approved extension, to cure HQS deficiencies. The fact that this unit was inspected only four days later suggests that the owner was not allowed sufficient time to complete the repair, and may have been granted an extension, thus negating the need for abatement. It should also be noted that the resident remained in the unit, and did not discuss any HQS issues during her recertification interview (Ex A-1). This evidence, while not as detailed as it should be, suggests that the HQS deficiencies did not warrant abatement.

- 1276 Kingsland

Response: Our records indicate that this unit failed inspection on 3/9/2020 and again on $4 / 3 / 2020$. There is no indication of the reason the unit failed and no information on when the unit passed inspection. It appears that the owner was given sufficient time to cure the deficiencies, but failed to do so within the prescribed time frame.

It also appears that this unit should have, perhaps, been abated; but the question is for how long? The owner may have been granted an extension to complete the repairs, but the record is not complete. The resident, Nathan Tucker, resided in this unit from August 2012 until his death in November 2020, and did not discuss any issues with the unit, as is typical, during his annual recertification in August 2020.

- 2686 Expo

8/25/2020
Response: This unit failed inspection due to water leaks in the ceiling and the basement. There is no indication when the repairs were completed, and the unit should have been abated.

- 155 Chambers Rd, \#D 8/31/2020

Response: The tenant complained of pest infestation and a/c no $\dagger$ working. There is no indication when these deficiencies were cured; however, an inspection performed on 2/25/2021 received a pass rating. This unit should have been abated, but it is not clear when the abatement should have ended.

Finding: General lack of documentation
Response: SLHA closed its offices in mid-March of 2020 due to the COVID19 pandemic. All staff were required to work from home in compliance with advisories and directives from public health professionals to slow the spread and reduce the risk of exposure, thus severely impacting program operations and necessitating a number of changes in traditional processes and procedures.

On April 10, 2020, HUD issued Notice PIH 2020-05 wherein HUD waived and established alternative requirements for numerous statutory and regulatory requirements for the Public Housing program, Housing Choice

Voucher (HCV) program, Indian Housing Block Grant (IHBG) program, and Indian Community Development Block Grant (ICDBG) program.

These waivers provided administrative flexibilities and relief to public housing agencies (PHAs), Indian tribes, and tribally designated housing entities (TDHEs) in response to the COVID-19 national emergency. With respect to the Public Housing and HCV programs, use of these waivers was at the discretion of the PHA; however, HUD strongly encouraged PHAs to utilize any and all waivers and alternative requirements as necessary to keep public housing and HCV programs operational to the extent practicable.

SLHA immediately adopted all waivers applicable to the Public Housing and Housing Choice Voucher Program (attached Exhibit B). All waivers applicable to HQS inspections eliminated the requirement to conduct physical inspections of the property and instead rely on the owners' selfcertification that they are not aware of any life threating issues in the assisted unit.

This self-certification was e-mailed to the Inspector, but not printed and scanned into the Yardi System due to the absence of the necessary home equipment (printer/scanners) and lack of computer knowledge by several Inspectors.
(These waivers were extended twice by HUD through PIH Notices 2020-33, and 2021-14.)

Corrective Actions: A new Inspection Supervisor was hired in July 2021 and SLHA has contracted with McCright \& Associates to perform inspections on those units where owner self-certifications were allowed under the HUD COVID-19 waivers during the pandemic, and these parties will ensure that abatements occur in a timely fashion.

SLHA staff has returned to conducting physical inspections, and generating documentation relative to those inspections. The Supervisor will review inspection results on a monthly basis and generate an Abatement Report to ensure that required abatements occur in a timely fashion. Current Inspection staff will be closely monitored to ensure that all pertinent information relative to inspections are recorded in the Yardi system.

In addition, HCV program supervisors will conduct monthly tenant file reviews.

Please let me know if you have any questions or need additional information.

Sincerely,

Arthur Waller

Arthur N. Waller
Director of Operations
St. Louis Housing Authority

## ExECUTIVE DIRECTOR UPDATE

# MEMORANDUM 

To: Board of Commissioners<br>From:<br>Date: January 21, 2022<br>Subject: Executive Director Update - Key 2022 Priorities

It is my pleasure to present a high-level summary of key 2022 priorities for your review. Additional and specific information related to SLHA activities can be found in the Monthly Activity Report, also presented for your review. Please do not hesitate to contact me with any questions. Thank you.

Portfolio Wide Physical Needs Assessment Presentation to Key Stakeholders: SLHA's consultant, Bureau Veritas, has completed all site inspections, assessments, and energy audits and is now ready to present its findings to the Commissioners and key stakeholders (including the Tenant Affairs Board, staff, and local officials). The tentative date for the presentation is Thursday, February 3. Invitations and event postings are forthcoming over the next week.

Solicitation of Master Developer for Clinton-Peabody Development: The SLHA 2020 - 2024 Strategic Plan calls for the Agency to (1) develop a Request for Proposals to assist with the redevelopment of Clinton-Peabody, as well as (2) identify and secure financing to complete the redevelopment efforts. To ensure that a developer can be identified and potentially submit a Low-Income Housing Tax Credit application in the fall, we will issue the solicitation during the first quarter of 2022.

Acquisition of New Public Housing Units: The acquisition of new public housing units can ensure increased future supply of affordable housing. SLHA has approximately $\$ 4.5 \mathrm{M}$ in remaining Replacement Housing Factor funds to be used for development or acquisition of new public housing units to replace the units lost through past HUD-approved demolition or disposition. The selected site (TBD) must comply with HUD's site selection standards, which consider neighborhood amenities, safety, areas of minority concentration, fair housing, and related issues. The acquisition/development process will commence by the second quarter of 2022. Funds must be obligated no later than April 2023 and expended shortly thereafter.

Development of a Comprehensive Real Estate Portfolio Plan: SLHA's most recent strategic plan calls for the development and implementation of a portfolio plan for the Agency. This plan will serve as an internal tool to guide and prioritize the timing and funding of developments. It will also ensure that Agency assets are maintained, redeveloped, acquired and disposed of in accordance with the Agency's mission and vision, and in accordance with HUD regulations and other federal rules. A draft plan will be available for review in the second or third quarter of the year.

Restructure of Housing Choice Voucher Program For Enhanced Performance: SLHA retained Nan McKay to complete an overall assessment of its Housing Choice Voucher program that included file reviews, review of current processes and interviews with staff. In its report to SLHA, Nan McKay made several recommendations, that if considered, may result in enhanced departmental outcomes. Many of the recommendations, coupled with a few additional policy changes, will be implemented during the first quarter of 2022.

Reduction in Capital Projects Backlog: Due to a delay in receiving environmental approval from HUD, several capital fund projects have been delayed for over two years. We have begun to receive approvals and anticipate commencing several projects during the first quarter of 2022. In particular, the repair of several dozen units in our portfolio should receive environmental approval in 2022, which will allow the units to be brought back on line and occupied by low-income families.

Customized Safety Plan for Developments: Crime continues to be a major issue in the City of St. Louis. To ensure the safety and security of all residents in our public housing portfolio, the development of safety plans for each development will be prepared with input from the St. Louis Metropolitan Police Department, property management companies and Tenant Affairs Boards. The target completion is June 1.

Enhanced Community Service Program For Public Housing Residents: HUD's community service and self-sufficiency requirement (CSSR) mandates that each non-exempt adult household member ( 18 years or older) either contribute eight hours per month of community service or participate in an economic self-sufficiency program for eight hours per month. In 2022, we will enhance our program to offer volunteer hours for public housing residents at SLHA Central Office, SLHA developments, or with our nonprofit partners.

Enhanced Ombudsman Role: The SLHA Ombudsman works closely with a variety of individuals and groups, including, but not limited to, Management Agents, landlords, and residents. To enhance this role's ability to resolve complaints and/or requests for information concerning the Housing Choice Voucher and public housing programs, the position was moved to the Executive Division as of January 1, 2022 and will report to the Executive Director.


[^0]:    Alana C. Green, Secretary
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